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DEPARTMENTAL REPORT



1949 - REVIEW



TRADE AND INDUSTRY BRANCH

DEPARTMENT OF PLANNING AND DEVELOPMENT BRAR P

145 YONGE STREET

TORONTO 1, ONTARIO





Trade and Industry Branch,
Department of Planning and Development,
145 Yonge Street,
Toronto 1, Ontario,
March 13, 1950.

COLONEL THE HONOURABLE WILLIAM GRIESINGER, Minister of Planning and Development, Parliament Buildings, Toronto.

SIR:

Herewith a Review of the activities of this Branch for the period January 1, 1949 to January 1, 1950.

Respectfully submitted,

F. J. LYLE,

Director.



THE TRADE AND INDUSTRY BRANCH of the Department of Planning and Development for the Province of Ontario was established in 1945 to promote the economic growth of the Province through the development of its trade and industry.

The activities of the Branch are co-ordinated with those of the Trade and Industry Department at "Ontario House" in London, England, and four distinct Divisions are maintained, namely:

Trade Division,
Industrial Division,
Municipal Division,
Technical Information Division.

The Trade and Industry Branch also sponsors the Department of Industrial Research Services of the Ontario Research Foundation.

The Trade Division has assisted manufacturers and traders of numerous countries, including Canada, in establishing reliable business connections in Ontario for the distribution of goods. Guidance has also been given to the Province's industry in establishing domestic and export markets and in acquiring raw materials, imported goods, etc.

THE INDUSTRIAL DIVISION has assisted businessmen who wished to establish factories in Ontario or to expand already existing plants. Introductions have also been provided to Provincial industries capable of producing goods under a manufacturing agreement. The Division has provided industrial information relating to factory sites or space, labour and rates, power supply, transportation facilities and the many other requisites of industry.

THE MUNICIPAL DIVISION has maintained a close liaison with industry and the Ontario municipalities to compile current municipal industrial statistics for the guidance of new or expanding industry. The Division has prepared, and has on record, industrial statistics on some three hundred and thirty (330) Ontario communities and has actively engaged in co-operating with the municipalities in organizing, developing and presenting their industrial assets to industry.

THE TECHNICAL INFORMATION DIVISION has co-operated with Provincial and Dominion statisticians, overseas information offices, etc., to prepare and provide commercial statistics on Ontario to industry through the Trade, Industrial and Municipal Divisions of the Branch.

DEPARTMENT OF INDUSTRIAL RESEARCH SERVICES, Ontario Research Foundation

This Department was established in 1948 on the recommendation of the Ontario Research Commission, and with the financial support of the Ontario Government through the Trade and Industry Branch of the Department of Planning and Development. The Department of Industrial Research Services has secured and presented scientific and technical information, based on laboratory research, to numerous industries in the Province. The service has been directed in particular to the large number of small firms possessing no laboratory facilities or scientifically trained personnel. During the year under review, the Department has dealt with some nineteen hundred (1900) separate companies on some twenty-eight hundred (2800) occasions.

NEW PLANT DEVELOPMENT AND EXISTING PLANT EXPANSIONS, 1949

During 1949 the Branch has assisted in the establishment of forty-seven (47) new branch manufacturing plants in the Province which are listed in the following pages.

| Capital invested in plant and equipment | \$33,149,000.00 |
|---|-----------------|
| Number of employees | F 000 |
| Annual payroll | \$10,500,000.00 |

The main classification of these new firms, showing the type of business, is as follows:

Aeroplane landing gear and hydraulic equipment Asbestos mining and fabricating Assorted food products Bearings for automotive trade Cigarette lighters Compressed oxygen, nitrous oxide and acetylene Diamond dresser tools Diesel locomotives Dyeing and finishing woollen cloth Essential oils and flavouring Food mixers and food processing machinery Lock nuts for automotive trade Machine tools Motor transport — diesel engine Paper goods and stationery Radio and television equipment Reproduction of period furniture Steel partitions and shelving Tea, coffee and caterers supplies Welded pipe flange for oil refineries and chemical plants Window glass Woollen tops for spinners.

While the foregoing covers mostly subsidiary branch plants and their operation, there have been a number of additional industries originating from the formation of new Canadian companies locally financed and developed.

In general, the Trade and Industry Branch has observed the continuation of the policy of industry to seriously study location in the smaller municipalities. On the basis of location of the Province's new industries, twelve (12) have located in Toronto and the remainder, thirty-five (35) in the following municipalities:

| Ajax | Chatham | Kitchener | Niagara Falls | Stratford |
|------------|-----------|-------------|---------------|------------|
| Belleville | Cornwall | Lindsay | North York | St. Thomas |
| Brantford | Etobicoke | London | Oshawa | Tweed |
| Brockville | Guelph | Long Branch | Scarboro | Woodstock |
| Burlington | Hamilton | Malton | Smiths Falls | Windsor |

The impact on the Province of these new businesses on the basis of three dependents for each employee, represents a new city of some 21,000, about the size of Niagara Falls. A working force of 5,300 people provides employment for 14 dentists, 16 lawyers, 22 physicians and surgeons, 141 school teachers and 103 graduate nurses and in addition large numbers in other trades. This new community would support 1 general hospital and a considerable number of retail outlets.

In addition to the establishment of new industries, many of those already operating in Ontario have expanded during the past year. These expansions are listed in the following pages.

| Capital invested in plant and equipment | \$19,628,0 | 00.00 |
|---|------------|--------|
| Number of employees | . 1 | 3,374 |
| Annual payroll | | 00.000 |

Since its inception in 1945 the Trade and Industry Branch has co-operated in the establishment of some one hundred and sixteen (116) new manufacturing industrial firms, in Ontario and has been active in numerous manufacturing arrangements and other industrial developments including expansions.

NEW PLANT DEVELOPMENT

The Trade and Industry Branch during 1949 has co-operated in the establishment in Ontario of forty-seven (47) new manufacturing industries. Particulars are provided in the following list.

| Name | Location | Particulars |
|--|------------|--|
| Alchem Limited | Burlington | To Employ: 80. Investment: \$500,000. Area: 100,000 sq. ft. Origin: Subsidiary of Cdn. Ind. Ltd. |
| The Allen & Hanbury's Company Ltd (Product: Proprietary medicines and pharmaceutical preparations) | Toronto | To Employ: 100. Investment: \$85,000. Area: 17,000 sq. ft. Origin: United Kingdom. |
| Avon Jewellery Limited | Belleville | To Employ: 100. Investment: \$85,000. Area: 18,000 sq. ft. Origin: Subsidiary of Amer. Optical. |
| Bradford Dyeing & Finishing | Toronto | To Employ: 200. Investment: \$500,000. Area: 100,000 sq. ft. Origin: United Kingdom. |
| British Oxygen (Canada) Ltd | Etobicoke | To Employ: 100. Investment: \$1,500,000. Area: 40,000 sq. ft. Origin: United Kingdom. |
| British Syphon Co. Ltd | Toronto | To Employ: 30. Investment: \$50,000. Area: 10,000 sq. ft. Origin: United Kingdom. |
| Canadian Electric Resistors Ltd | Toronto | To Employ: 5. Investment \$50,000. Area: 2,000 sq. ft. Origin: United Kingdom. |
| Canadian Johns-Manville Co. Ltd (Product: Asbestos mine) | Matheson | To Employ: 125. Investment: \$500,000. Area: Mine. Origin: Canada. |
| Canada Metal Co | Toronto | To Employ: 30. Investment: \$100,000. Area: 20,000 sq. ft. Origin: Canada. |
| Canadian S. K. F. Co. Ltd | Scarboro | To Employ: 200. Investment: \$1,000,000. Area: 80,000 sq. ft. Origin: Sweden. |
| Capital Television Ltd | Toronto | To Employ: 100. Investment: \$50,000. Area: Origin: Canada. |

| Name | Location | Particulars |
|--|------------|---|
| Clevite Limited | St. Thomas | To Employ: 75. Investment: \$400,000. Area: 85,000 sq. ft. Origin: United States. |
| Dominion Viscose Products Ltd | Ajax | To Employ: 300. Investment: \$400,000. Area: 100,000 sq. ft. Origin: Canada. |
| Dowty Equipment Ltd | Ajax | To Employ: 30. Investment: \$50,000. Area: 21,000 sq. ft. Origin: United Kingdom. |
| Drew, E. F. & Co. Ltd | Ajax | To Employ: Investment: Area: Origin: |
| Electric Steam Radiator Co. of Canada Ltd (Product: Steam radiators) | Toronto | To Employ: Investment: Area: Origin: United States. |
| Elgin American of Canada Ltd | Toronto | To Employ: Investment: Area: Origin: United States. |
| A. B. Farquhar (Canada) Ltd (Product: Farm machinery) | Guelph | To Employ: 4. Investment: \$50,000. Area: 5,000 sq. ft. Origin: United States. |
| Fitzjohn Coach Co | Brantford | To Employ: 100. Investment: \$300,000. Area: 70,000 sq. ft. Origin: United States. |
| Piraco Ltd | Ajax | To Employ: 10. Investment: \$100,000. Area: 25,000 sq. ft. Origin: Sweden. |
| General Motors Diesel Limited | London | To Employ: 1000. Investment: \$5,000,000. Area: 1,000,000 sq. ft. Origin: United States. |
| Hanson Haulage Limited | Hamilton | To Employ: 40. Investment: \$750,000. Area: 150,000 sq. ft. Origin: United Kingdom. |
| Ideal Steel Products Inc | Ajax | To Employ: 100. Investment: \$30,000. Area: 20,000 sq. ft. Origin: United States. |

| Name | | Location | Particulars |
|---|---|--------------|---|
| G. A. Ireland Company | | North York . | To Employ: 30. Investment: \$500,000. Area: 10,000 sq. ft. Origin: Canada. |
| G. T. Lanning Ltd | | Belleville | To Employ: 100. Investment: \$200,000. Area: 45,000 sq. ft. Origin: Canada. |
| Lily Cups Limited | | Toronto | To Employ: 100. Investment: \$200,000. Area: 40,000 sq. ft. Origin: United States. |
| Marx, Louis & Co. of Canada Ltd (Product: Toys) | | Toronto | To Employ: Investment: Area: Origin: United States. |
| The McBee Company Limited (Product: Business forms) | | Toronto | To Employ: Investment: Area: Origin: United States. |
| McCorquodale & Blades | ٠ | Toronto | To Employ: 100. Investment: \$300,000. Area: 60,000 sq. ft. Origin: United Kingdom. |
| Minute Mop Factory (Canada) Limited (Product: Mops) | | Scarboro | To Employ: Investment: Area: Origin: United States. |
| Northern Electric Company Ltd (Product: Radio and electric equipment) | ٠ | Belleville | To Employ: 1000. Investment: \$2,000,000. Area: Origin: Canada. |
| Panther Oil & Grease Mfg. Co. of Canada Ltd. (Product: Lubricants) | | Toronto | To Employ: Investment: Area: Origin: |
| Patterson Foundry & Machine Co (Product:) | | Toronto | To Employ: Investment: Area: Origin: United States. |
| Peerless & Ericsson (Canada) Ltd (Product: Machinery) | | Toronto | To Employ: 60. Investment: \$250,000. Area: Origin: United Kingdom. |
| Pilkington Glass Mfg. Co. Ltd (Product: Sheet glass) | | Toronto | To Employ: 300. Investment: \$3,000,000. Area: 700,000 sq. ft. Origin: United Kingdom. |

| Name | Location | Particulars |
|--|-----------------|---|
| Quality Records Limited | . Toronto | To Employ: Investment: Area: Origin: United States. |
| Reichold Chemicals (Canada) Ltd (Product: | . Toronto | To Employ: Investment: Area: Origin: United States. |
| Rowe Bros. & Co. (Canada) Ltd (Product: Steel partitions) | . Ajax | To Employ: 20. Investment: \$100,000. Area: 25,000 sq. ft. Origin: United Kingdom. |
| Schick (Canada) Limited | . Toronto | To Employ: Investment: Area: Origin: United States. |
| W. H. Smith & Sons (Canada) Ltd (Product: Stationery) | . Toronto | To Employ: 50. Investment: \$374,000. Area: 80,000 sq. ft. Origin: United Kingdom. |
| Taylor Forge & Pipe Works of Canada (Product: Pipe fittings, etc.) | . Hamilton | To Employ: 75. Investment: \$350,000. Area: 15,000 sq. ft. Origin: United States. |
| Tinnerman Inc | . Hamilton | To Employ: 75. Investment: \$300,000. Area: 70,000 sq. ft. Origin: United States. |
| Transvision Television Canada Limited (Product: Radio, television equipment) | . Hamilton | To Employ: 80. Investment: \$300,000. Area: 60,000 sq. ft. Origin: United Kingdom. |
| Tube Turns Incorporated | . Chatham | To Employ: 30. Investment: \$125,000. Area: 30,000 sq. ft. Origin: United States. |
| Vette Select Foods Limited | . Scarboro | To Employ: 50. Investment: \$60,000. Area: 15,000 sq. ft. Origin: United States. |
| R. D. Werner Company (Canada) Ltd (Product: Aluminum sash) | . Oshawa | To Employ: 80. Investment: \$500,000. Area: 45,000 sq. ft. Origin: United States. |
| Zippo Manufacturing Co. (Canada) Ltd (Product: Cigarette lighters) | . Niagara Falls | To Employ: 10. Investment: \$50,000. Area: 10,000 sq. ft. Origin: United States. |
| * Information not complete at date of printing, | | |

EXISTING PLANT EXPANSIONS

The Trade and Industry Branch has continued to maintain an active interest in the development and expansion of existing Provincial industry. Numerous Ontario manufacturers have been assisted in the extension of their businesses. The following is a summary of industrial expansions which have occurred in Ontario in 1949.

| Name | | Location | Particulars |
|---|-----|------------|---|
| Aberfoyle Mfg. Co. of Canada Limited | | Guelph | Area: 60,000 sq. ft. Investment: \$200,000. |
| Advance Steel Products Limited | | Chatham | Area: 6,000 sq. ft. Investment: \$27,000. |
| Air Coils Mfg. Company Limited | | Oakville | Area: 5,000 sq. ft. Investment: \$25,000. |
| Appleford Paper Products Limited | | Hamilton | Area: 250,000 sq. ft. Investment: \$1,000,000. |
| The Aristocrat Mfg. Co. Limited | | Toronto | Area: 45,000 sq. ft. Investment: \$250,000. |
| Atlas Steels Limited | | Welland | Area: Investment: |
| The N. M. Barlett Spray Works | | Beamsville | Area: 11,000 sq. ft. Investment: \$50,000. |
| Brantford Coach & Body Limited | | Ottawa | Area: 6,500 sq. ft. Investment: \$33,000. |
| Brigdens Limited | | Toronto | Area: 22,000 sq. ft. Investment: \$125,000. |
| Brill Shirt & Neckwear Ltd | | Hamilton | Area: 15,000 sq. ft. Investment: \$70,000. |
| Brinton-Peterborough Co. Limited | | Lindsay | Area: 50,000 sq. ft. Investment: \$250,000. |
| Caldwell Linen Mills Ltd | | Iroquois | Area: 40,000 sq. ft. Investment: \$250,000. |
| The Canada Metal Co. Ltd | : . | Toronto | Area: 8,000 sq. ft. Investment: \$48,000. |
| Canadian Admiral Corp. Limited | | Malton | Area: 30,000 sq. ft. Investment: \$200,000. |
| Canadian Automotive Trim Limited | | Windsor | Area: 4,000 sq. ft. Investment: \$35,000. |
| Canadian General Electric Co. Ltd | | Barrie | Area: 25,000 sq. ft. Investment: \$100,000. |
| Canadian Line Materials Limited | | Toronto | Area: 16,000 sq. ft. Investment: \$60,000. |
| Canadian Metal Window & Steel Products Ltd. | | Toronto | Area: 26,000 sq. ft. Investment: \$120,000. |

| Name | | Location | | | Particulars |
|--|---|----------------|---|---|--|
| Canadian Motor Lamp Company Ltd | ٠ | Windsor . | • | e | Area: 22,000 sq. ft. Investment: \$100,000. |
| Canadian Public Booth Co. Limited | | Arnprior . | ٠ | | Area: 12,000 sq. ft. Investment: \$50,000. |
| Canadian Sirocco Co. Ltd | • | Windsor . | ٠ | ۰ | Area: 7,000 sq. ft. Investment: \$25,000. |
| Chrysler Corp. of Canada Limited | ٠ | Windsor . | • | | Area: 12,000 sq. ft. Investment: \$52,000. |
| Cobalt Chemical & Refinery Company Limited . | • | Toronto . | ٥ | • | Area: 118 acres. Investment: \$1,500,000. |
| Coca-Cola Limited | * | Toronto . | • | • | Area: 75,000 sq. ft. Investment: \$400,000. |
| The Corrugated Paper Box Company Limited | | Toronto . | | • | Area: 14,000 sq. ft. Investment: \$75,000. |
| Crouse-Hinds Company of Canada Limited | ٠ | Toronto . | | • | Area: 25,000 sq. ft. Investment: \$150,000. |
| Ditto of Canada Ltd | ٠ | Toronto | | • | Area: 5,000 sq. ft. Investment: \$100,000. |
| Dominion Electrohome Industries Limited | | Kitchener | | • | Area: 3,000 sq. ft. Investment: \$10,000. |
| Dominion Magnesium Ltd | ٠ | Toronto | | ٠ | Area: Investment: |
| Dominion Sash Limited | ٠ | Streetsville . | | | Area: 10,000 sq. ft. Investment: \$25,000. |
| Donaldson Company (Canada) Limited | ٠ | Chatham | | • | Area: 8,000 sq. ft. Investment: \$50,000. |
| Dow Chemical of Canada Limited | | Toronto . | | ٠ | Area: Investment: |
| Dulev Plastics Limited | ٠ | Toronto | , | | Area: 50,000 sq. ft. Investment: \$300,000. |
| The Easy Washing Machine Co. Ltd | | Toronto | | • | Area: 53,000 sq. ft. Investment: \$200,000. |
| Electric Chain Co. of Canada Limited | ٠ | Toronto | | | Area: 18,800 sq. ft. Investment: \$100,000. |
| Empire Brass Mfg. Co. Ltd | | Toronto | | | Area: 12,000 sq. ft. Investment: \$75,000. |
| Eric Beverages Ltd | ٠ | Chatham | | | Area: 4,000 sq. ft. Investment: \$15,000. |
| Ferro Enamels (Canada) Ltd | | Oakville | | • | Area: 5,000 sq. ft. Investment: \$20,000. |

| Name | | Location | | Particulars |
|--|---|--------------|---|---|
| Fiberglas Canada Ltd | | Sarnia | | Area: 500,000 sq. ft. Investment: \$2,000,000. |
| Firestone Tire & Rubber Co. of Canada Ltd | | Hamilton | | Area: 127,000 sq. ft. Investment: \$650,000. |
| Gair Company Canada Ltd | | London | | Area: 25,000 sq. ft. Investment: \$100,000. |
| Gawne Machine Shop | | Chatham | | Area: 2,000 sq. ft. Investment: \$30,000. |
| The Glass Art Cut China Co. Ltd | | Toronto | | Area: 12,000 sq. ft. Investment: \$75,000. |
| Gelling Industries Ltd | | Welland | | Area: 7,000 sq. ft. Investment: \$25,000. |
| General Steel Wares Ltd | | London | | Area: 125,000 sq. ft. Investment: \$500,000. |
| The Georgian Hosiery Mills Limited | | Owen Sound . | | Area: 2,000 sq. ft. Investment: \$8,000. |
| W. & A. Gilbey Ltd | | Toronto | | Area: 20,000 sq. ft. Investment: \$260,000. |
| Glen Purvis Enterprises Limited | | London | • | Area: 6,000 sq. ft. Investment: \$35,000. |
| The B. F. Goodrich Rubber Co. of Canada Ltd. | | Kitchener . | | Area: 25,000 sq. ft. Investment: \$150,000. |
| Great Lakes Sporting Goods Limited | | Windsor | | Area: 4,000 sq. ft. Investment: \$25,000. |
| The Great West Felt Co. Limited | | Elmira | | Area: Investment: |
| Guelph Electric Hosiery Co. Limited | | Guelph | | Area: 2,000 sq. ft. Investment: \$10,000. |
| Guelph Wood Specialty Co | | Guelph | | Area: 800 sq. ft. Investment: \$2,000. |
| Hart Mfg. (Canada) Ltd | , | Aurora | | Area: 21,000 sq. ft. Investment: \$75,000. |
| Howard Furnace & Foundries Limited | | Toronto | | Area: Investment: |
| Fred W. Howlett & Sons Limited | | Petrolia | | Area: 12,000 sq. ft. Investment: \$50,000. |
| Industrial Electrical Products Co. Ltd | | Toronto | | Area: 10,000 sq. ft. Investment: \$40,000. |
| Industrial Electro Plating Company | | Toronto | | Area: 10,000 sq. ft. Investment: \$40,000. |

| Name | | | Location | Particulars |
|--|---|---|-------------------|---|
| International Business Machines Limited | | | North York | Area: 110,000 sq. ft. Investment: \$500,000. |
| The International Harvester Co. of Canada Ltd. | | | Hamilton | Area: 64,000 sq. ft. Investment: \$250,000. |
| American Decal Cromania Co. of Canada Ltd. | | | Windsor | Area: 7,000 sq. ft. Investment: |
| Irvin Air Chute Ltd | | | Fort Erie | Area: 4,000 sq. ft. Investment: \$52,000. |
| The Kendall Company (Canada) Ltd. | | ٠ | Toronto | Area: 100,000 sq. ft. Investment: \$500,000. |
| Kitchener Packers Ltd | | | Kitchener | Area: 3,000 sq. ft. Investment: \$17,000. |
| John Labatt Limited | | | London | Area: 300,000 sq. ft. Investment: \$1,300,000. |
| Livingston Wood Products Limited | | | Tillsonburg | Area: 40,000 sq. ft. Investment: \$100,000. |
| Mack Moulding Ltd | | | Waterloo | Area: 6,000 sq. ft. Investment: \$25,000. |
| L. J. McGuiness & Co. Ltd. | | | Mimico | Area: 30,000 sq. ft. Investment: \$125,000. |
| Medcalf Shoe Co. Ltd. | | | West Lorne | Area: 5,000 sq. ft. Investment: \$20,000. |
| Minneapolis-Honeywell Regulator Co. Ltd | | | Leaside | Area: Investment: |
| Mitchell Mfg. Co. Ltd. | | ٠ | Toronto | Area: 25,000 sq. ft. Investment: \$100,000. |
| National Fibre Co. of Canada Limited | | | Toronto | Area: 10,000 sq. ft. Investment: \$50,000. |
| National Hardware Specialties Limited | | ٠ | Wallaceburg | Area: 15,000 sq. ft. Investment: \$600,000. |
| National Picture Frame & Art Co. Ltd | ٠ | ٠ | Toronto | Area: Investment: |
| Nelson Stud Welding Co. of Canada Ltd | | | Toronto | Area: Investment: |
| Nickleson Tool & Die Company Limited | | | Windsor | Area: 3,000 sq. ft. Investment: \$15,000. |
| Noel Lighting Limited | | | Toronto | Area: Investment: |
| The Office Specialty Mfg. Co. Limited | | | Holland Landing . | Area: 20,000 sq. ft. Investment: \$100,000. |

| Name | Location | Particulars |
|---|------------------|---|
| O'Keefe's Ale Brewery Ltd | . Toronto | . Area: 400,000 sq. ft. Investment: \$1,800,000. |
| Ontario Steel Products Co. Ltd | . Gananoque . | . Area: 5,000 sq. ft. Investment: \$25,000. |
| Orange Crush Limited | . Toronto | . Area: 35,000 sq. ft. Investment: \$200,000. |
| Outboard Marine & Mfg. Co. of Canada Ltd | . Peterborough . | . Area: 60,000 sq. ft. Investment: \$500,000. |
| Pepsi-Cola Co. of Canada Limited | . Ottawa | . Area: 30,000 sq. ft. Investment: \$130,000. |
| Phono Motors Limited | . Toronto | . Area: Investment: |
| Port Arthur Beverages Co. Ltd | . Port Arthur . | . Area: 8,000 sq. ft. Investment: \$50,000. |
| Precision Dies & Castings Limited | . Toronto | . Area: 5,000 sq. ft. Investment: \$20,000. |
| Preston-Noelting Ltd | . Stratford | . Area: 100,000 sq. ft. Investment: \$300,000. |
| Rae's Wagon & Body Works | . Guelph | . Area: 4,000 sq. ft. Investment: \$19,000. |
| Ramsay Accessories Mfg. Corp. of Canada Ltd | . Toronto | . Area: 4,000 sq. ft. Investment: \$20,000. |
| Rollit Products Ltd | . Brockville . | . Area: 3,200 sq. ft. Investment: \$15,000. |
| Ronson Art Metal Works (Canada) Ltd | . Toronto | . Area: 14,000 sq. ft. Investment: \$85,000. |
| Royal Metal Mfg. Co. Ltd | . Preston | . Area: 10,000 sq. ft. Investment: \$15,000. |
| Rudd Mfg. Co | . Mimico | . Area: Investment: |
| Smiles 'n Chuckles Ltd | . Kitchener . | . Area: 10,000 sq. ft. Investment: \$60,000. |
| Smith, Kirkaldy & Dennison Manufacturing Co. Ltd. | . Amherstburg | . Area: 4,000 sq. ft. Investment: \$15,000. |
| Standard Tube Co. Ltd | . Woodstock . | . Area: 17,000 sq. ft. Investment: \$75,000. |
| Steel Master Tool Co | . Windsor | . Area: 4,000 sq. ft. Investment: \$10,000. |
| Steel Kitchen Equipment Co. Ltd | . Lakeshore Rd. | . Area: 45,000 sq. ft. Investment: \$200,000. |

| Name Jos. Stokes Rubber Co. Ltd. | Location Particulars . Welland Area: | |
|---|---|---|
| Stokely-Van Camp of Canada Limited | Investment: . Wheatley . Area: Investment: | |
| Stone Straw Corp. of Can. Ltd | . Ingersoll Area: Investment: | |
| William Stone Sons Ltd | . Ingersoll Area: 16,000 sq Investment: \$1 | A |
| St. Thomas Metal Signs Ltd | . St. Thomas Area: 10,000 sc Investment: \$3 | |
| Supersilk Hosiery Mills Ltd | . London Area: 3,000 sq. Investment: \$1 | |
| Tarbox Bros. Limited | . Toronto Area: Investment: | |
| Taylor, Forbes Ltd | . Guelph Area: 8,000 sq. Investment: \$4 | |
| Thor Canadian Co. Ltd | . Toronto Area: 400,000 s Investment: \$2 | |
| E. C. Threlfall | . Chatham Area: 1,000 sq. Investment: \$5 | |
| Trane Co. of Canada Ltd. | . Toronto Area: 7,500 sq. Investment: \$1 | |
| Universal Cooler Co. Ltd | . Brantford Area: 66,582 so Investment: \$3 | |
| The Weatherhead Co. of Canada Limited | St. Thomas Area: 12,000 so Investment: \$5 | |
| Welded Products Company | . Hamilton Area: 5,000 sq. Investment: \$1 | |
| Western Clock Co. Ltd | . Peterborough Area: 16,000 so Investment: \$7 | |
| Weston Bakeries Ltd | . Kingston Area: 21,000 so Investment: \$1 | |
| Willoughby Tool & Die Works | . Fort Eric Area: 3,000 sq. Investment: \$3 | |
| Charles Wilson Ltd | . Toronto Area; 25,000 so Investment: \$1 | |
| Wrought Iron Range Co. Ltd | . Toronto Area: 20,000 so Investment: \$8 | |
| , | 14 | |

PROMOTIONAL ACTIVITIES

The Trade and Industry Branch has continued to issue its Information Bulletins, monthly, to a mailing list which exceeds six thousand (6000). The value of these Bulletins has become firmly established and as a direct result of their issue some three hundred and thirty (330) agency agreements for Ontario companies have been consummated in the past year.

Two publications for domestic and foreign distribution have been published and distributed during the year, namely:

"Guide to Industrial Planning for the Smaller Communities of Ontario"

"The Province of Ontario Cordially Invites . . ."

Further a modest but effective advertising campaign in the foreign press has been conducted and has featured the Province's industrial advantages.

The Branch displayed an exhibit at the Canadian National Exhibition for the third consecutive year in 1949 and noted a considerably increased interest. In addition, the Branch has continued to co-operate with the Dominion Government in the promotion and administration of the Canadian International Trade Fair.

Personnel of the Branch have also made over three hundred (300) visits to Ontario municipalities on promotional work and numerous visits to the United States have been made to advance the interests of American manufacturers in the establishment of subsidiaries in Ontario.

ONTARIO HOUSE

(London, England)

TRADE AND INDUSTRY DEPARTMENT

The Trade and Industry Branch has continued to co-operate and co-ordinate its activities with the Trade and Industry Department in England, to promote the flow of trade between the respective markets and the movement of overseas industry to the Province.

Ontario companies, during the past year, have still encountered severe difficulty in exporting to the United Kingdom as a result of the continued shortage of dollars in the sterling area and the consequent curtailment and control of imports. On the other hand, United Kingdom exporters, particularly since devaluation, have increased their drive for a larger share of the Canadian market. The Trade and Industry Department at "Ontario House" has, therefore, during the year under review, dealt with an increased volume of inquiries for Canadian market surveys, distributors, agents, etc., and this has reflected on the activities of the Trade and Industry Branch in Ontario.

Since devaluation, United Kingdom manufacturers have tended to take advantage of improved sales opportunities and there has been some postponement of interest in establishing subsidiary manufacturing plants. However, the Bank of England has continued to support applications for Canadian dollars by firms sponsored by the Ontario Government and there has in recent months been a trend on the part of United Kingdom companies to more thoroughly investigate Canadian manufacturing advantages. In reviewing the past year the Trade and Industry Department believes overseas industry has adopted a more practical and long term attitude towards the Canadian market with branch plant establishment based on proven sales.

GENERAL REVIEW

The outstanding feature of the past year's operations by the Trade and Industry Branch has been the development of closer co-operation between the Branch and the Municipal Industrial Organizations of Ontario, the Trade and Industry Departments of the other Provinces and the Industrial Development Division of the Department of Trade and Commerce at Ottawa.

The first was cemented at the "First Industrial Development Conference, Municipalities of Ontario" organized and held by the Branch at the Royal York Hotel, March 17th and 18th, 1949. By request of the municipalities a similar Conference has been arranged for March 30th, 31st and April 1st of 1950. One hundred and twenty-five (125) Ontario municipalities were represented in 1949 and indications are that one hundred and seventy-five (175) will be represented in 1950.

The second was firmly established at the first Dominion "Conference of Provincial Government Trade and Industrial Development Agencies of Canada," which was organized by the Trade and Industry Branch and held near Lindsay, Ontario, on September 26th, 27th and 28th, 1949. Nine Provinces of the Dominion were represented. The second Dominion Conference has already been organized for 1950 and all Canadian Provinces will be in attendance. The first Conference resulted in the establishment of a permanent organization of the Provinces known as the "Continuing Conference of Provincial Government Trade and Industrial Development Agencies of Canada." This new important medium of Provincial trade and industrial co-operation has been firmly tied-in with the Industrial Development Division of the Department of Trade and Commerce at Ottawa.

One other feature of the past year's operation by the Trade and Industry Branch has been the end of industrial power restrictions, which were brought about by unparalleled industrial development during and following the war. Due to the tremendous additions of hydro-electric generating facilities, which have been completed during the past year and will be further added to in the early summer of 1950, Ontario can offer new industry unlimited power supplies at low cost. Further, the tremendous power generating projects currently being finalized by the Hydro-Electric Power Commission of Ontario will guarantee future power supplies for industry in a measure which will be well in advance of the requirements of Ontario's rapidly expanding industry.

Foreign branch plant and manufacturing arrangement activity has been observed to have been greater in 1949 than in 1948. Towards the end of the year a new trend appeared. The re-direction policy of the Federal Government, namely, the re-directing of Canadian purchases of engineering products from United States suppliers to United Kingdom suppliers, has tended to increase the interest of American manufacturers in establishing Canadian branch plants because of the restrictions placed by Ottawa on the sale of their goods in Canada. The same policy has tended to postpone the interest of United Kingdom manufacturers in Canadian branch plants since they have been disposed to take advantage of the renewed sales opportunities in Canada, provided by both the reduced prices brought about by devaluation of sterling and the re-direction of purchases policy established by Ottawa.

However, Canadian branch plant interest in both the United Kingdom and the United States has continued at a high level, and the prospects for 1950, appear to be excellent. As against a certain degree of pessimism in Canada because of the almost complete blocking-off of the sterling area to Canadian manufactured goods, there is a steadily growing confidence abroad in the long-range industrial future of the Dominion. In fact, judging from the work of the Trade and Industry Branch with foreign businessmen, Canada appears today to be accepted as the most secure and promising field for industrial investment in the world.

ACKNOWLEDGMENTS

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation

Industrial Commissions of the Municipalities of Ontario

Hydro-Electric Power Commission of Ontario

Chambers of Commerce and Boards of Trade of Ontario

Industrial Development Division, Department of Trade and Commerce, Ottawa

Business Development Departments, Chartered Banks and National Railways

United Kingdom Trade Commissioner Service

United States Consulate General

Other Foreign Consulates

Bureau of Statistics and Research, Ontario

Canadian Manufacturers' Association

Canadian Exporters' Association

Canadian Importers' Association

etc.









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DEPARTMENTAL REPORT



1950 - REVIEW

No

TRADE AND INDUSTRY BRANCH
BRAR

DEPARTMENT OF PLANNING AND DEVELOPMENT

145 YONGE STREET
TORONTO 1, ONTARIO





Trade and Industry Branch,
Department of Planning and Development,
145 Yonge Street,
Toronto 1, Ontario,
June 15, 1951.

COLONEL THE HONOURABLE WILLIAM GRIESINGER, Minister of Planning and Development, Parliament Buildings, Toronto.

SIR:

Herewith a Review of the activities of this Branch for the period January 1, 1950 to January 1, 1951.

Respectfully submitted,

F. J. LYLE,

Director.



Industry Puts Up 70 Per Cent of Payroll Income; Smaller Towns, Cities Draw Most New Plant Locations

Examination of industrial activity in Ontario during 1950 produces clear evidence of two important trends:

- Choice of smaller towns and cities by a majority of companies establishing new plants and plant additions, and
- (2) Growth of manufacturing as the predominant factor in the Ontario economy.

Rising prices have tended to obscure volume indexes, with the result that few persons realize Ontario factories set new records in 1950 for the physical volume of production. Taking the average production for the base period 1935 to 1939 as equalling 100, the production index for Canadian industry as a whole stood at 214.1 at the beginning of 1951. The index for all manufactures reached 224.1.

But it is in the industries in which Ontario has commanding leadership that the greatest production gains have been recorded. Volume of production in a few of these industries are: Primary iron and steel — 308.1; transporation equipment 339.6; motor vehicles — 336.3; electrical apparatus—398.6; cement—394, and electric power—210.3.

The impact of this record volume of production which passed in 1950 the huge production of the war years 1943 and 1944 - shows up in an analysis of payroll income. No fewer than 66 per cent of all the men and women in Ontario who depend on wages and salaries for income are now supported by the manufacturing industry of the Province. The percentage of payroll dollars is even greater, with 70 per cent of the payroll income coming from manufacturing. The extent to which security of our people is dependent on a healthy manufacturing industry is all the more apparent when it is considered that the remaining 30 per cent of payroll income is divided amongst fishing, forestry, agriculture, mining, transportation, storage, communications, construction, and the service industries.

The manufacturing industries of Ontario face an array of conflicting pressures today of a complexity never previously encountered. The year 1950 began with a slackening in employment and unemployment was reckoned at six per cent of the labour force in the first quarter. Loss of some overseas markets and a gradual overtaking of the backlog of consumer demand were generally believed responsible. Outbreak of war in Korea paced an upsurge in production. Total value of construction contracts awarded in Ontario in 1950. was 41.8% higher than the previous all-time record of 1949. Defence contracts were let in the last quarter of 1950 in modest proportion to the productive capacity of our factories, yet in sufficient volume to be reflected in the employment statistics for some industries. At year end, manufacturing in Ontario was being carried on at nearcapacity level. Had no other factors developed, the prospect for 1951 and at least the first half of 1952 would have been one of record expansion and production.

But the international tensions that favourably affected production in mid-1950 are now producing other pressures that tend to restrict production in many lines of manufacturing not regarded as essential to the defense effort. Shortages of such base materials as steel, nickel and chromium are being felt by those manufacturers who do not possess defence contracts, and their concurrent priorities for materials.

Restrictions on consumer credit — designed by the national Government as a curb on inflation — have cost some manufacturers a ready market for their products. Limits placed on working capital allotments by lending institutions have hampered other producers. Investment plans are, in some cases, being revised because of a decision to disallow depreciation during the first four years of the life of a new plant classified as non-essential.

These conflicting pressures are likely to produce a variety of results, including peak employment and production for some industries and unemployment and loss of business for others. Companies beset by materials shortages have been advised by the Trade and Industry Branch to explore the possibilities of subcontracting as the quickest solution to their problem. To this end, the Branch began publishing in early January, 1951, a list of Canada's defence contracts in excess of \$5,000. More than 7,500 Ontario manufacturers regularly receive these lists, and many report good results from a canvass of prime contractors for subcontracts.

Long-range Prospects

Despite current restrictions on credit, dislocations bound to follow materials shortages and some evidence of consumer resistance to high prices, the manifest destiny of Ontario industry is clear. And without attempting to minimize the magnitude of some of the problems faced by our manufacturers this year, it is nonetheless necessary to recognize the factors which comprise the buildup for future expansion.

Chief of these is the extent to which new investment has expanded our physical plant for production. In the four years 1947-1950 inclusive, Canadians invested \$13 billions on new buildings, machinery and equipment. The Ontario share of this record investment is on the order of 40 per cent, or \$5.2 billions, and reliable estimates for 1951 indicate that capital investment is proceeding at the same pace.

If the 1951 intentions are carried out, the fiveyear record will be one of ploughing back each year about 20 per cent of the national product in capital investment. Put another way, the country in five years will have doubled its facilities to produce in the future. This gigantic development program has problably not been equalled anywhere else in the world, and the growth has been proportionately greater in Ontario than in any other Canadian Province.

For the last year in which production was calculated in detail (1949) Ontario factories produced goods valued at \$6.2 billions, or an amount equal to 50.5 per cent of the value of all products manufactured in Canada.

Investors in the United States are showing an undiminished interest in industrial investment in Canada, and particularly in Ontario. Mr. Charles Wilson, president of General Motors, has publicly professed that his company is "bullish" on Canada and invested \$30 millions here last year.

U.S. investors now hold \$6.7 billions in Canadian investment, a huge proportion of the total of \$8.7 billions of foreign investment. Canadian lending institutions do not have sufficient capital to finance all of the development going forward in this country. Confidence of Americans in the soundness of Canadian industrial investment is expressed daily in financial journals in the United States. Typical summing up (by a financial writer in the New York Herald Tribune, recently) was: "Foreign capital assuredly has faith in Canada".

As a footnote to long-range prospects for growth it should be mentioned that all reliable projections on population trends point to a substantial increase in the population of Ontario. The most conservative of these studies suggests a population of 8.5 million persons for Ontario by 1975. Another four million residents of the Province within a generation would in itself provide a vast new market for our industry—virtually doubling our domestic consumer market.

Decentralization of Industry

The popular misconception that "most new industries land in the metropolitan area" is not born out by the record of branch plant establishment in 1950. Of 77 new branch plants employing at least 10 persons, or having at least 5,000 square feet of floor space, no fewer than 51 chose locations well outside the metropolitan area. Even when the metropolitan area is reckoned as a perimeter bounded by Lake Ontario, Port Credit, Brampton and Ajax—a generous definition—it will be seen that only 26 new plants were established last year in this area.

It must be kept in mind that the size of industries is quite a different factor. But so far as the number of new branch plants for the year is concerned, it is clear that a substantial majority chose locations in the smaller cities and towns of the Province. A number of factors influenced this trend, including the availability and cost of housing and labour. Close proximity to consumer markets will always be an influencing factor in some types of production, and in heavy manufacturing the source of materials also counts substantially. But, nevertheless, a substantial number of manufacturing enterprises are seeking favourable locations in smaller cities and towns.

Expansion in production facilities from an overall volume standpoint has been developed to a greater extent by existing industry than through the acquisition of new plants from abroad. It is estimated that approximately 90 per cent of increased production in 1950 came from individual plant expansions and improvements among the 13,500 manufacturing plants of Ontario.

Industry is showing an increasing interest in the Eastern Ontario area. This is apparently due in part to congestion in the built-up areas of central and southwestern sections, but more particularly to the regional promotion in the east. Some 32 municipalities have sponsored joint development with the leadership of the Eastern Ontario Associated Boards of Trade and co-operation of the Municipal Division of the Trade and Industry Branch. One staff member now devotes full time to assisting those active in the industrial development of Eastern Ontario.

The progressive attitude of industrial commissions and municipal officials throughout the Province has been responsible for much of the decentralization of industry in recent years. It is coming to be recognized that industry will only locate in municipalities with adequate physical services, good schools, serviced land for housing and improved recreational facilities.

Interprovincial Co-operation

The year 1950 saw a cementing of relationships with industrial development agencies in the other nine Canadian Provinces. In September, the Provincial Governments Trade and Industry Council was formed with all Provinces participating. Aims of the Council are: To provide a medium for interprovincial consultation and thereby promote greater co-operation between the Provinces; to offer traders and manufactures studying the Canadian market a co-ordinated Dominion-wide Provincial service; and finally, to encourage a greater national undertsanding of the economic development of all the Canadian Provinces.

Marked success has attended this co-operative effort as evidenced by joint representation at the Canadian International Trade Fair, and in submissions to appropriate agencies of the Government of Canada.

Conclusion

From the foregoing it may be seen that Ontario industries are producing slightly more than half of the manufactured goods of the country; that capital investment in the postwar years has doubled our capacity to produce, and that nearly two-thirds of our people now depend on manufacturing for their livelihood.

There is one further indication of the importance of industrial expansion to our people. Our municipalities have been called on to provide better—and in some cases—new services. Notwithstanding substantial increases in Provincial grants, the 920

municipalities of the Province now find it necessary to annually raise by local levies some \$87.6 millions MORE than they collected five years ago.

Since the end of World War II, no fewer than 481 new industries located in Ontario and there has been substantial expansion in many more existing plants.

It is estimated that our municipalities now receive slightly more than half of their additional \$87.6 millions of extra revenue from expanded industry. In every sense, the industry of Ontario is pulling its weight.

New Plant Development

The Trade and Industry Branch during 1950 has co-operated in the establishment in Ontario of 78 new manufacturing industries. In this analysis, the minimum requirement as to size was fixed as 5,000 square feet of manufacturing floor space or an operation involving the industrial employment of 10 persons or more. Particulars are provided in the following list.

| Name | Location | Particulars |
|---|------------|--|
| Aga Steel Radiators of Canada Limited (Product: Radiators) | Ajax | To Employ: 30. Investment: \$65,000. Area: 14,000 sq. ft. Origin: Sweden. |
| Alfred Knitting Limited | Alfred | To Employ: 60. Investment: \$65,000. Area: 4,900 sq. ft. Origin: Canada. |
| American Can Company | Chatham | To Employ: 125. Investment: \$5,000,000. Area: 185,000 sq. ft. Origin: United States. |
| Amerock Cabinet Hardware Limited (Product: Hardware) | Meaford | To Employ: 75. Investment: \$500,000 Area: 15,000 sq. ft. Origin: United States. |
| Amerwood (Eastern) Canada Ltd (Product: Wood paneling) | Owen Sound | To Employ: 20. Investment: \$100,000. Area: 30,000 sq. ft. Origin: United States. |
| George Angus (Canada) Limited (Product: Fire hose) | East York | To Employ: 20. Investment: \$100,000. Area: 10,000 sq. ft. Origin: United Kingdom. |
| Arrco Playing Card Company (Canada) Ltd (Product: Playing Cards) | Toronto | To Employ: 60. Investment: \$200,000. Area: 5,500 sq. ft. Origin: United States. |
| Arrow Case Manufacturing Co. Limited (Product: Decorative boxes) | Toronto | To Employ: 30. Investment: \$150,000. Area: 10,000 sq. ft. Origin: United States. |
| Atlas Powder Company, Canada, Ltd (Product: Chemicals) | Brantford | To Employ: 10. Investment: \$100,000. Area: 8,500 sq. ft. Origin: U.SCanada. |
| A-P Controls Corporation, Ltd (Product: Heating and refrigeration controls) | Cooksville | To Employ: 75. Area: 8,000 sq. ft. Investment: \$100,000. Origin: United States. |

| Name | | Location | Particulars |
|---|-----|------------------|--|
| Barker and Moore Hosiery Ltd | | Owen Sound | To Employ: 18. Investment: \$30,000. Area: 6,000 sq. ft., Origin: Canada. |
| Ber-Nell Sportswear Ltd | | Prescott | To Employ: 12. Investment: \$18,000. Area: 2,500 sq. ft. Origin: United States. |
| Blenkorn and Sawle Ltd | ٠ | St. Catharines . | To Employ: 55. Investment: \$130,000. Area: 11,000 sq. ft. Origin: Canada. |
| By-Products Coke Co. Ltd | | Port Arthur | To Employ: 35. Investment: \$150,000. Area: 4,000 sq. ft. Origin: United States. |
| Canada Building Materials Limited (Product: Building Materials) | | Sarnia | To Employ: 20. Investment: \$250,000. Area: 3,200 sq. ft. Origin: Canada. |
| Canadian Excelsior Mfg. Co. Ltd (Product: Wood Excelsior) | | Milton | To Employ: 30. Investment: \$27,500. Area: 14,570 sq. ft. Origin: Canada. |
| Canadian Metal Hose Company (Product: Flexible metal hose, thermostats) | . : | Brampton | To Employ: 35. Investment: \$90,000. Area: 10,000 sq. ft. Origin: United States. |
| Canbri Manufacturing Company Limited (Product: Textiles) | | Ajax | To Employ: 200. Investment: \$185,000. Area: 34,000 sq. ft. Origin: Austria-U.K. |
| Caneco Limited | . : | Etobicoke | To Employ: 20. Investment: \$75,000. Area: 4,000 sq. ft. Origin: United States. |
| Carnation Co. Ltd | • | Aylmer | To Employ: 40. Investment: \$250,000. Area: 15,000 sq. ft. Origin: United States. |

| Name | Location | Particulars |
|---|------------------|---|
| Carr-Hayes Company | Brantford | To Employ: 15. Investment: \$25,000. Area: 3,000 sq. ft. Origin: Canada. |
| Chateau Cheese Company (Product: Milk products) | Kemptville | To Employ: 15. Investment: \$1,300,000. Area: 18,000 sq. ft. Origin: Canada. |
| J. J. Closs Company | Smiths Falls | To Employ: 10. Investment: \$30,000. Area: 1,600 sq. ft. Origin: Canada. |
| Connecticut Chemicals (Canada) Limited . (Product: Insecticides) | Toronto | To Employ: 100. Investment: \$180,000. Area: 12,000 sq. ft. Origin: United States. |
| Daly Brothers | Merrickville | To Employ: 24. Investment: \$40,000. Area: 7,200 sq. ft. Origin: Canada. |
| Delhi Metal Products Company (Product: Television, radio aerials) | Delhi | To Employ: 40. Investment: \$40,000. Area: 7,200 sq. ft. Origin: Canada. |
| Delhi Tanning Company (Product: Sole leather) | Delhi | To Employ: 25. Investment: \$26,000. Area: 10,500 sq. ft. Origin: Canada. |
| Diecraft Limited | Renfrew | To Employ: 15. Investment: \$50,000. Area: 4,000 sq. ft. Origin: Canada. |
| Diversey Corporation (Canada) Limited (Product: Sanitary chemicals) | Port Credit | To Employ: 75. Investment: \$850,000. Area: 20,000 sq. ft. Origin: United States. |
| Dominion Wood Heel Corp. Ltd (Product: Wooden heels) | Streetsville | To Employ: 14. Investment: \$20,000. Area: 2,000 sq. ft. Origin: United States. |
| Eaton Automotive Products Limited (Product: Automotive parts and accessories) | London | To Employ: 240. Investment: \$1,500,000. Area: 80,000 sq. ft. Origin: United States. |

| Name | | Location | Particulars |
|--|---|------------------|--|
| Ekco Products Company (Canada) Limited (Product: Kitchen utensils) | | Scarborough | To Employ: 45. Investment: \$150,000. Area: 25,000 sq. ft. Origin: United States. |
| Empire Brass Mfg. Co. Ltd (Product: Metal products) | ٠ | St. Catharines . | To Employ: 11. Investment: \$35,000. Area: 4,700 sq. ft. Origin: Canada. |
| Erie Iron Works Ltd | | St. Thomas | To Employ: 55. Investment: \$250,000. Area: 20,000 sq. ft. Origin: Canada. |
| Frontenac Blue Flame Limited (Product: Propane gas) | | Owen Sound | To Employ: 25. Investment: \$150,000. Area: 12,000 sq. ft. Origin: Canada. |
| Gardner-Denver Company (Canada) Limited (Product: Air compressors, mining equipment) | ٠ | Brantford | To Employ: 35. Investment: \$150,000. Area: 18,000 sq. ft. Origin: United States. |
| General Tire & Rubber Co. of Canada Ltd (Product: Tires and accessories) | | Sarnia | To Employ: 1,500. Investment: \$5,000,000. Area: 250,000 sq. ft. Origin: Canada. |
| Georgian Hosiery Mills Ltd (Product: Nylon hosiery) | | Durham | To Employ: 10. Investment: \$62,500. Area: 10,000 sq. ft. Origin: Canada. |
| Gerber-Ogilvie Baby Foods Limited | | Niagara Falls | To Employ: 100 Investment: \$1,300,000. Area: 42,000 sq. ft. Origin: U.S.A. |
| Fritz W. Glitsch Co. of Canada Ltd (Product: Oil refining equipment) | | Uxbridge | To Employ: 12. Investment: \$50,000. Area: 2,500 sq. ft. Origin: United States. |
| A. P. Green Fire Brick Co | | Acton | To Employ 12. Investment: \$10,000. Area: 16,000 sq. ft. Origin: United States. |
| Haycraft Limited | | Owen Sound | To Employ: 12. Investment: \$15,000. Area: 4,500 sq. ft. Origin: Canada. |

| Name | Location | Particulars |
|--|---------------|---|
| James Holdsworth & Brothers (Canada) Limited . (Product: Card clothing) | . Scarborough | To Employ: 10. Investment: \$75,000. Area: 6,500 sq. ft. Origin: United Kingdom. |
| Hodgins Lumber Co | . Arnprior | To Employ: 35. Investment: \$125,000. Area: 20,000 sq. ft. Origin: Canada. |
| Arthur Johnson & Sons, Limited (Product: Dehydrated soups) | . Swansea | To Employ: 30. Investment: \$30,000. Area: 5,000 sq. ft. Origin: Canada. |
| Kemball, Bishop & Co. (Canada) Ltd (Product: Citric Acid, anti-biotics) | . Cornwall | To Employ: 85. Investment: \$1,000,000. Area: 100-acre site. Origin: United Kingdom. |
| Leamington Tobacco Sales Ltd (Product: Processed tobacco) | . Simcoe | To Employ: 350. Investment: \$800,000. Area: 129,220 sq. ft. Origin: Canada-U.K. |
| Liddell Hosiery Ltd | . Owen Sound | To Employ: 25. Investment: \$50,000. Area: 7,000 sq. ft. Origin: Canada. |
| Listowel Metal Products Company (Product: Sheet metal) | . Listowel | To Employ: 150. Investment: \$200,000. Area: 20,000 sq. ft. Origin: Canada. |
| J. R. Lynch Canning Co (Product: Canned foods) | . Ajax | To Employ: 13. Investment: \$35,000. Area: 4,000 sq. ft. Origin: Canada. |
| Mall Tool Limited | . Etobicoke | To Employ: 200. Investment: \$1,000,000. Area: 45,000 sq. ft. Origin: United States. |
| Miltstark Limited | . Ajax | To Employ: 75. Investment: \$80,000. Area: 12,000 sq. ft. Origin: Canada. |
| Mitten Industries Limited | . Galt | To Employ: 15. Investment: \$75,000. Area: 7,500 sq. ft. Origin: Canada. |
| Monarch Knitting Co. Limited (Product: Blended cotton yarns) | . Ajax | To Employ: 150. Investment: \$1,000,000. Area: 50,000 sq. ft. Origin: Canada. |

| Name | Location | Particulars |
|---|-----------------|---|
| Moore Business Forms Ltd | Kemptville | To Employ: 35. Investment: \$200,000. Area: 16,000 sq. ft. Origin: Canada. |
| Mount Royal Metal Company Limited (Product: Lead goods) | Scarborough | To Employ: 25. Investment: \$100,000. Area: 15,000 sq. ft. Origin: Canada. |
| North American Steel Company (Product: Metal shelving, bins, lockers) | Ajax | To Employ: 18. Investment: \$90,000. Area: 14,000 sq. ft. Origin: United Kingdom. |
| Norwich Pharmacal Company Limited (Product: Pharmaceuticals) | Toronto | To Employ: 12. Investment: \$75,000. Area: 7,000 sq. ft. Origin: United States. |
| Orient Hosiery (Sherbrooke) Limited (Product: Hosiery) | Brockville | To Employ: 200. Investment: \$2,000,000. Area: 110,000 sq. ft. Origin: Canada. |
| Perfex Controls Limited | Guelph | To Employ. 75. Investment: \$150,000. Area: 18,000 sq. ft. Origin: United States. |
| Polyfibre Limited | Renfrew | To Employ: 25. Investment: \$100,000. Area: 9,000 sq. ft. Origin: Canada. |
| Progressive Welder Sales Company (Product: Welding equipment) | Chatham | To Employ: 50. Investment: \$125,000. Area: 6,000 sq. ft. Origin: United States |
| Readi-Hung Door Co | Simcoe | To Employ: 50. Investment: \$10,000. Area: 10,000 sq. ft. Origin: Canada. |
| Rempel Manufacturing (Canada) Limited (Product: Latex rubber toys) | York Township . | To Employ: 30. Investment: \$65,000. Area: 12,000 sq. ft. Origin: United States. |
| Ridge Tool Company | St. Thomas | To Employ: 100. Investment: \$400,000. Area: 50,000 sq. ft. Origin: United States. |
| Ritchie Recorders Ltd | Leaside | To Employ: 50. Investment: \$100,000. Area: 10,000 sq. ft. Origin: Canada. |

| Name | | | | Location | Particulars |
|--|----|---|---|----------------|--|
| Rootes Motors (Canada) Limited (Product: Automobiles) | • | | | Scarborough . | To Employ: 240. Investment: \$750,000. Area: 100,000 sq. ft. Origin: Canada-U.K. |
| F. C. Russell Company of Canada Ltd (Product: Metal windows) | | | | Scarborough . | To Employ: 27. Investment: \$75,000. Area: 11,000 sq. ft. Origin: United States. |
| Silknit Limited | | • | • | Wiarton | To Employ: 110. Investment: \$110,000. Area: 7,200 sq. ft. Origin: Canada. |
| Slazengers (Canada) Ltd (Product: Sporting goods) | | | | Merritton . | To Employ: 120. Investment: \$120,000. Area: 15,000 sq. ft. Origin: United Kingdom. |
| W. L. Smith & Associates (Product: Greeting cards) | | | • | Ajax | To Employ: 35. Investment: \$35,000. Area: 4,000 sq. ft. Origin: Canada. |
| Smiths Falls Feed Co (Product: Stock feed and seed) | | | • | Smiths Falls . | To Employ: 14. Investment: \$37,000. Area: 12,840 sq. ft. Origin: Canada. |
| Top Paper Products Ltd (Product: Paper converters) | ٠ | | • | Guelph | To Employ: 35. Investment: \$100,000. Area: 7,500 sq. ft. Origin: Canada. |
| Trailmobile (Canada) Limited (Product: Motor truck trailers) | | | | Scarborough . | To Employ: 200. Investment: \$250,000. Area: 30,000 sq. ft. Origin: United States. |
| United Co-operatives of Ontario (Product: Poultry and livestock feeds) | | | | Kemptville . | To Employ: 15. Investment: \$110,000. Area: 8,000 sq. ft. Origin: Canada. |
| Valley Textiles Limited (Product: Textiles) | | | | Arnprior | To Employ: 40. Investment: \$60,000. Area: 12,000 sq. ft. Origin: Canada. |
| Wool Combing Corporation of Canada Lte (Product: Processed fibres) | d. | | | Galt | To Employ: 100. Investment: \$120,000. Area: 17,600 sq. ft. Origin: Canada-U.K. |

Existing Plant Expansions

Realizing that expansion of existing industry forms the bulk of industrial growth in Ontario, the staff of the Ontario Trade and Industry Branch continues to maintain an active interest in the development and expansion of Ontario manufacturing plants. The following is a summary of some of the major industrial expansions which occurred during 1950.

| Name | Location | Particulars |
|---|----------------|--|
| Acton Machine Shop | Acton | Area: 8,000 sq. ft. Investment: \$75,000. |
| Alexandria Glove Works Reg'd | Alexandria | Area: 5,000 sq. ft. Investment: \$35,000. |
| Alfred Knitting Ltd | Alfred | Area: 5,000 sq. ft. Investment: \$30,000. |
| William J. Anderson Co. Ltd | Whitby | Area: 3,600 sq. ft. Investment: \$6,500. |
| Armco Drainage & Metal Products of Canada Ltd | Guelph | Area: 4,872 sq. ft. Investment: \$15,503. |
| Arner Company Limited | Fort Erie | Area: 5,000 sq. ft. Investment: \$47,500. |
| Artex Woollens Limited | Hespeler | Area: 4,956 sq. ft. Investment: \$5,491. |
| Austin Laboratories Limited | Guelph | Area: 5,000 sq. ft. Investment: \$40,000. |
| Babcock-Wilcox and Goldie-McCulloch Ltd | Galt | Area: 9,500 sq. ft. Investment: \$90,000. |
| Bauers Limited | Waterloo | Area: 50,845 sq. ft. Investment: \$511,000. |
| Brantford Roofing Company Limited | Brantford | Area: 6,000 sq. ft. Investment: \$50,000. |
| Canada Vinegars Limited | Norwich | Area: 5,840 sq. ft. Investment: \$34,440. |
| Canadian General-Tower | Galt | Area: 12,000 sq. ft. Investment: \$39,000. |
| Canadian Gypsum Co. Ltd | Hagersville | Area: 8,480 sq. ft. Investment: \$400,000. |
| Canadian Industries Limited | Kingston | Area: 4,930 sq. ft. Investment: \$350,000. |
| Canadian International Paper Co | Hawkesbury . : | Area: 87,069 sq. ft. Investment: \$5,089,984. |
| Canadian Public Booth Co. Ltd | Amprior | Area: 20,000 sq. ft. Investment: \$180,000. |
| Circle Bar Knitting Co. Ltd | Owen Sound | Area: 10,500 sq. ft. Investment: \$100,000. |

| Name | | | | Location | Particulars |
|-------------------------------------|----|---|---|-----------------|---|
| Cockshutt Plow Co. Ltd | | | | Brantford . | Area: 49,200 sq. ft. Investment: \$505,000. |
| Dominion Fasteners Limited | | | | Hamilton | Area: 10,000 sq. ft. Investment: \$100,000. |
| Dominion Sash Limited | | | | Streetsville . | Area: 12,800 sq. ft. Investment: \$30,000. |
| Dow Chemical Co. of Canada Ltd | | | | Sarnia | Area: Investment: \$1,000,000 |
| Empire Brass Mfg. Co. Ltd | | | | London | Area: 8,000 sq. ft. Investment: \$135,000. |
| Falls Manufacturing Ltd | | | | Smiths Falls . | Area: 6,400 sq. ft. Investment: \$20,000. |
| Fern Shoe Company | | | | Penetanguishene | Area: 10,000 sq. ft. Investment: \$85,000. |
| Foster Wheeler Ltd | | | | St. Catharines | Area: 7,200 sq. ft. Investment: \$55,000. |
| Frontenac Floor & Wall Tile Co. Ltd | | | ٠ | Kingston | Area: 8,000 sq. ft. Investment: \$65,000. |
| Gair Company Canada Ltd | | | | London | Area: 20,000 sq. ft. Investment: \$100,000. |
| General Milk Products of Canada Ltd | | | | Brockville . | Area: 14,400 sq. ft. Investment: \$72,000. |
| General Steel Wares Ltd | | ٠ | | London | Area: 100,000 sq. ft. Investment: \$900,000. |
| Gibbard Furniture Shops Ltd | | | | Napanee | Area: 8,495 sq. ft. Investment: \$23,000. |
| Gilson Manufacturing Company Ltd | | | | Guelph | Area: 10,000 sq. ft. Investment: \$50,000. |
| Glenn Dress Co | | | | Alexandria . | Area: 4,500 sq. ft. Investment: \$10,000. |
| Great West Felt Co. Ltd | | | | Elmira | Area: 2,800 sq. ft. Investment: \$30,000. |
| Grout's Limited | ٠, | | ٠ | St. Catharines | Area: 4,000 sq. ft. Investment: \$35,000. |
| Hahn Brass Co. Ltd | | | | New Hamburg | Area: 6,400 sq. ft. Investment: \$21,300. |
| Harding Carpets | | | | Brantford . | Area: 20,000 sq. ft. Investment: \$100,000. |
| Harmont Color & Chemical Co | | | | Dunnsville . | Area: 2,400 sq. ft. Investment: \$7,000. |
| Hobbs Glass Limited | | | | London | Area: 20,000 sq. ft. Investment: \$300,000. |

| Name | | | | | | Location | | Particulars |
|---------------------------------|---|---|---|---|---|----------------|---|---|
| Horton Steel Works Limited | | ٠ | ٠ | | ٠ | Fort Erie | • | Area: 12,000 sq. ft. Investment: \$100,000. |
| Hygrade Containers Ltd | | ٠ | | ٠ | ٠ | London | | Area: 83,000 sq. ft. Investment: \$750,000. |
| H. J. Jones & Sons Ltd | | | | | ٠ | London | | Area: 16,000 sq. ft. Investment: \$100,000. |
| Kellogg Co. of Canada Ltd | ٠ | ٠ | | | ٠ | London | | Area: Investment: \$1,150,000. |
| Kelvinator of Canada | | • | | | • | London | | Area: 100,000 sq. ft. Investment: \$3,000,000. |
| Kendall Company (Canada) Ltd. | ٠ | | | | | East York . | | Area: 75,000 sq. ft. Investment: \$1,500,000. |
| KVP Co. Ltd | ٠ | | | | • | Espanola | | Area: Investment: \$1,038,900. |
| .John Labatt Limited | | ٠ | | | ٠ | London | | Area: 85,000 sq. ft. Investment: \$1,750,000. |
| Larsen & Shaw Ltd | | | | | | Walkerton . | | Area: 2,500 sq. ft. Investment: \$25,000. |
| Leland Electric Co. Ltd | | | | | | Guelph | | Area: 5,400 sq. ft. Investment: \$25,000. |
| Massey-Harris Co. Ltd | | | | | ٠ | Brantford . | | Area: 15,000 sq. ft. Investment: \$105,000. |
| Meaford Woollens Co. Ltd | | | ٠ | | ٠ | Meaford | | Area: 72,000 sq. ft. Investment: \$650,000. |
| Michro Plastics Ltd | | ٠ | ٠ | | | Acton | | Area: 4,500 sq. ft. Investment: \$13,000. |
| Mill Stock Paper Co | | | ٠ | | | Brantford . | | Area: 4,000 sq. ft. Investment: \$6,000. |
| Minnesota and Ontario Paper Co. | | ٠ | | | ٠ | Fort Frances . | | Area: Investment: \$3,000,000. |
| Monahan Modern Craftsmen | | | | | ٠ | Owen Sound . | | Area: 3,100 sq. ft. Investment: \$20,000. |
| Monarch Knitting Co. Ltd | | | | • | | Ajax | | Area: 50,000 sq. ft. Investment: \$1,000,000. |
| Morash Foundry Limited | | | ٠ | | | Morrisburg . | | Area: 1,000 sq. ft. Investment: \$5,000. |
| Morrisburg Hosiery Ltd | | | | | | Morrisburg . | | Area: 6,700 sq. ft. Investment: \$30,000. |
| Morton Parker Company | | | | | | Trenton | | Area: 1,600 sq. ft. Investment: \$20,000. |
| McKinnon Industries Limited . | | | | | | St. Catharines | • | Area: 70,000 sq. ft. Investment: \$2,000,000. |

| Name | Location | Particulars |
|--------------------------------------|------------------|---|
| Napanee Iron Works | Napanee | Area: 2,000 sq. ft. Investment: \$17,500. |
| Wm. Patterson Co | Brantford | Area: 6,000 sq. ft. Investment: \$20,000. |
| Phillips Electrical Works Limited | Brockville | Area: 10,000 sq. ft. Investment: \$105,048. |
| Producers Dairy Ltd | Almonte | Area: 9,648 sq. ft. Investment: \$37,500. |
| Pyramid Paper Products | Morrisburg | Area: 5,000 sq. ft. Investment: \$30,000. |
| Robbin & Meyers | Brantford | Area: 20,000 sq. ft. Investment: \$110,000. |
| P. L. Robertson Co. Ltd | Milton | Area: 4,000 sq. ft. Investment: \$30,000. |
| Royal Metal Mfg. Co. Ltd | Galt | Area: 40,000 sq. ft. Investment: \$340,000. |
| Ruddy Freeborn Co | Brantford | Area: 14,000 sq. ft. Investment: \$60,000. |
| Scholler Bros. Limited | St. Catharines . | Area: 8,500 sq. ft. Investment: \$65,000. |
| J. E. Seagram & Sons Ltd. | Waterloo | Area: 102,800 sq. ft. Investment: \$600,000. |
| S. K. D. Manufacturing Co | Amherstburg | Area: 8,700 sq. ft. Investment: \$40,000. |
| Sonoco Products | Brantford | Area: 6,000 sq. ft. Investment: \$10,000. |
| A. G. Spalding & Bros. of Canada Ltd | Brantford | Area: 25,000 sq. ft. Investment: \$60,000. |
| Stamped & Enamelled Ware Ltd | Hespeler | Area: 6,000 sq. ft. Investment: \$20,000. |
| Steel Equipment Company | Pembroke | Area: 13,000 sq. ft. Investment: \$30,000. |
| St. Lawrence Textiles | Hawkesbury | Area: 4,000 sq. ft. Investment: \$50,000. |
| Trent Cottons | Trenton | Area: 10,000 sq. ft. Investment: \$200,000. |
| Weatherhead Co. of Canada | St. Thomas | Area: 12,000 sq. ft. Investment: \$50,000. |
| Welland Vale Mfg. Co. Ltd | St. Catharines . | Area: 5,500 sq. ft. Investment: \$40,000. |

Promotional Activities

Since much of the effectiveness of industrial development in Ontario rests on individual initiative shown by the municipalities, the year 1950 saw a consolidation of the partnership between the Trade and Industry Branch and those active at the municipal level.

In March, 1950, the Second Ontario Industrial Development Conference was held in Toronto when some 285 delegates from 92 municipalities attended. Problems common to most of the municipalities represented were discussed in general sessions and in a series of panel discussions. To this conference, the Branch was able to bring well informed speakers representing the chartered banks, the Industrial Research Services of the Ontario Research Foundation, the railways, the Industrial Development Bank, the Industrial Development division of the Department of Trade and Commerce and the Canadian Chamber of Commerce.

Based on this conference, an exhaustive report entitled "Industrial Development at the Municipal Level" was distributed to elected and appointed officials in more than 500 Ontario municipalities.

Following up the interest evoked at the annual conference, members of the Municipal Division of the Branch began in the fall a series of regional conferences in each of the five main areas of the Province. To these regional conferences were brought problems peculiar to each area. Individual visits to municipalities numbering more than 325 were made during the year.

The other main promotional activity of 1950 was the preparation and printing of a new booklet entitled "In Ontario Your Plant Will Grow." Designed for readers in the United States, the United Kingdom and elsewhere abroad, the booklet set forth the resources of the Province from the standpoint of branch plant location. Statistical information on markets, labour, materials, transportation and power was included in the booklet. Initial distribution to presidents of large manufacturing concerns in the United States was 9,600 copies and through Ontario House in England an additional 2,500 copies have been distributed. An impressive file of spontaneous letters testifies to the effectiveness of the booklet.

As in other years, the Branch sponsored an exhibit at the Canadian National Exhibition in 1950.

While not an exhibitor at the Third Canadian International Trade Fair, members of the Branch staff manned a reception area office and conducted a promising canvass of foreign exhibitors, most of whom continue to be active industrial prospects.

The regular Information Bulletins of the Trade and Industry Branch are now distributed to 7,500 Ontario manufacturers. Since December their contents have been mainly a list of defence contracts issued by the Department of Defence Production at Ottawa. Ontario manufacturers find these Bulletins useful in securing opportunities for subcontracting.

Acknowledgments

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation

Industrial Commissions of the Municipalities of Ontario

Hydro-Electric Power Commission of Ontario

Chambers of Commerce and Boards of Trade of Ontario

Industrial Development Division, Department of Trade and Commerce, Ottawa

Business Development Departments, Chartered Banks and National Railways

United Kingdom Trade Commissioner Service

United States Consulate General

Other Foreign Consulates

Bureau of Statistics and Research, Ontario

Canadian Chamber of Commerce

Canadian Manufacturers' Association

Canadian Exporters' Association

Canadian Importers' Association

etc.





CAZ ØNED Ø37 1951 Ontario Industrial Review

The Trade and Industry Branch
DEPARTMENT OF PLANNING AND DEVELOPMENT

Government of Ontario





The Trade and Industry Branch

159 Bay Street Toronto 1, Canada Telephone Em. 3-6138

Department of Planning and Development

June, 1952

COLONEL THE HONOURABLE WILLIAM GRIESINGER, Minister of Planning and Development, Parliament Buildings, Queen's Park, TORONTO.

SIR:

Herewith a Review of the activities of this Branch for the period January 1, 1951 to January 1, 1952.

Respectfully submitted,

F. J. LYLE,

Director

Organization of the Trade and Industry Branch

THE TRADE AND INDUSTRY BRANCH of the Ontario Department of Planning and Development was established in 1945 to promote the economic growth of the Province through the development of its trade and industry. The Trade and Industry Branch is located at 159 Bay Street, in Toronto, and the staff is organized in four main divisions:

Industrial Division
Trade Division
Municipal Division
Technical Information and
Publicity Division

The Industrial Division is chiefly concerned with advising Ontario manufacturers who are planning to expand their industries and with counselling Canadian manufacturers and those from other countries who have decided to establish new industries in Ontario. As part of this service, manufacturers are supplied with information on industrial sites, factory premises, labour supply and rates, power supply, transportation facilities and domestic and export markets.

The Trade Division assists manufacturers and importers to establish reliable business connections in Ontario for the distribution of their goods. The Division also assists Ontario manufacturers to locate sources of raw materials and to find and establish new export markets for their products.

The Municipal Division promotes a close liaison between the municipalities of Ontario and prospective new or expanding industries. The Division maintains records of industrial statistics on all Ontario communities for the guidance of industrial prospects and assists municipal efforts directed towards industrial development.

THE TECHNICAL INFORMATION AND PUBLICITY DIVISION co-operates with Provincial and Federal Departments in compiling and distributing technical information. The Division also prepares and publishes resource information, reports and promotional literature on Ontario's trade and industry and on the work of the Trade and Industry Branch.

The Industrial Research Services of the Ontario Research Foundation are sponsored by the Trade and Industry Branch in order to provide scientific and technical information based on laboratory research to industries throughout Ontario.

THE TRADE AND INDUSTRY DEPARTMENT OF Ontario House, London, England, works in close co-operation with the Trade and Industry Branch to promote trade between the respective markets and the movement of overseas industries to Ontario.

The Province of Ontario during 1951 reached record heights in gross value of production, in numbers of persons employed and in private and public capital expenditures on new construction, machinery and equipment. This industrial expansion was supported by large foreign investments and substantial government orders for defence materials. The entire Province shared in this economic development as the manufacturing capacity of industrial centres throughout Ontario was augmented by ninety-two new industries and over five hundred plant expansions.



The Trade and Industry Branch

Annual Review

1951

A recent United Nations report states that during the last ten years Canada has expanded her manufacturing industries at a greater rate than either the United States or Great Britain, or, in fact, faster than any other area in the world. Since Ontario has extended its manufacturing facilities in greater magnitude than any other area in Canada, this Province can claim the world's record for industrial development during this period.

The records of the Trade and Industry Branch for 1951 accent this statement. During the year 92 new industries were established in Ontario and over 550 manufacturers expanded their plants.

It is becoming increasingly evident why Ontario predominates in the industrial development field. As the workshop of the nation it carries the major responsibility for accomplishing a more complete fabrication of our raw materials which will be Canada's manufacturing goal in the years to come. The fabrication gap which is yet to be bridged in Canada represents a tremendous manufacturing potential when compared with that of the United States. Figures for 1950 reveal that production per capita in the United States was \$1848, in Canada it was \$1302. To reach the same degree of fabrication of raw materials as in the United States, there must be in Canada, then, a per

capita increase of about \$550. We have open to us, therefore, a potential annual increase in value of production of \$7,700,000,000, through further fabrication alone. Therein lies the chief magnet which is drawing foreign manufacturers in increasing numbers to our Province and making possible a steady expansion of our existing industry.

Ontario during 1951 reached record heights in gross value of production—\$11,500,000,000; in population—4,598,000; in labour force, which in November rose to 1,807,000 persons in civilian employment; and in private and public capital expenditures on new construction, machinery and equipment—\$2,424,000,000. These record figures represent an increase over the previous year of 21.5 per cent in gross value of production, and 12 per cent in capital expenditures.

Manufacturing industries in Ontario are making the major contribution to the prosperity of the Province. Last year the total value of manufactured goods was over 6 billions of dollars and their production provided employment for about 36 per cent of the civilian labour force. This proportion compares with 31 per cent for Quebec—Canada's second most industrialized Province and 26 per cent for Canada as a whole. The growth of Ontario's manufacturing industries during the past ten years is further shown by the fact that the number of

industries increased by about 31 per cent reaching a total of 13,500, while employment in manufacturing rose 77 per cent. The production of manufactured goods doubled in volume and increased three fold in dollar value.

Continuing economic development and increasing prosperity in Ontario brought many benefits to the people of the Province. The past decade has seen per capita income rise about 150 per cent. Even allowing for higher prices, personal income in Ontario rose by about 51 per cent. This has been achieved in spite of a reduction in the average working week from 47 hours in 1939 to 41 hours in 1951, while at the same time average weekly wages increased from \$24 to \$54. Only a striking increase of 23 per cent in man hour unit production has made this possible.

In brief, greater manufacturing production based on shorter working hours but increased efficiency, has brought prosperity to the Province and a higher standard of living to every citizen in Ontario.

This sharp upsurge in Ontario's economic development is the result of an interplay of industrially advantageous factors—natural resources, great domestic and export markets, electrical power, skilled labour, and huge capital investments. These, placed against the background of Canada's present prosperity and potential for the future, constitute an attraction to new industries and new investments which accounts for significant trends apparent in industrial development in the Province during 1951.

Foreign Investments

No other single trend in Ontario's industrial development during 1951 is more clearly indicative of world recognition of Canada's and Ontario's, rising status industrially than the accelerated flow of dollars which is pouring into Canada from foreign countries. It is estimated that at the least \$645,000,000 was transferred to Canada for investment in 1951 and the rate

of flow in the early months of 1952 exceeds last year—\$25,000,000 pouring in during one week.

Until last autumn funds transferred to Canada through the United States were almost completely American owned. Then, however, a changing pattern became evident as Swiss bankers, acting for other interests, began transferring vast sums through the United States for investment in Canadian industries and securities. It is now apparent that these other interests are in European countries, notably Germany and some countries behind the Iron Curtain.

This new influx of foreign capital has had several repercussions. It is partially responsible for freeing the Canadian dollar and for its subsequent rise to a value higher than the American dollar in world currency markets. These events in a striking fashion marked Canada's new economic maturity in business and financial circles throughout the world.

Capital Investments

While foreign capital has been flowing rapidly into Canada for investment in Canada's industries and resources, Canadians themselves have been financing the greater proportion of the current investment boom. In 1951 about \$4.5 billion of new capital was invested in factories, mines, new transportation, hydroelectric plants and so on. Only 800 million of this was foreign capital and the remaining 82 per cent was invested by Canadians.

Ontario led all provinces in the investments in 1951—over \$2,424 millions being spent in capital expenditures. This is \$1,123 million greater than that of the next largest Canadian province and represents 38 per cent of Canada's total. The outlook for 1952 is even more striking, for it is estimated that in 1952 there will be an increase of 12 per cent in the amount spent in capital expenditures, the most noteworthy increase taking place in investments in industries contributing directly to the defence programme.

Defence Production

Early in 1951 the Federal Government's restrictive measures for the most part came into effect. These measures, made necessary by the demands upon the national economy of the rearmament programme of the Western world, had the effect of supporting capital expenditures by those industries contributing directly to the defence effort or engaged in developing strategic natural resources, while limiting capital investments in housing, trade, finance services and manufacturing industries catering to consumer needs.

In manufacturing, as shown by capital investment in new or expanded industries, increases occurred in iron and steel, chemicals, oil refining and non-ferrous metals, rubber and paper industries. These increases and the generally high level of prosperity in industry were supported by substantial government orders for defence materials. Canadian government orders to the value of well over one billion dollars were placed during 1951. Further, Canadian plants hold orders from the government of the United States to the value of \$180,000,000.

New Industries

That the industrial eyes of the world are on Canada, and to a marked degree, on Ontario, was revealed in 1951 by the pronounced increase in the number of manufacturers exploring the opportunities of establishing new industries in the Province. Early in the year there was evidence of a greatly increased interest on the part of manufacturers in the United States and later followed a sharp upturn in the inquiries received from European manufacturers, particularly from Germany, Switzerland and Holland. The next few years should see many Continental firms establishing branch plants here to add new products and further diversity to Ontario's manufacturing production.

Completed investigations of an Ontario location by industrialists from other parts of Canada, the United States or overseas, resulted in the establishment of 92 new manufacturing industries, counting only those employing initially at least 10 persons and occupying a minimum of 5,000 square feet of floor space. These manufacturing firms reported a total investment in plants and equipment of \$30,535,203 and a total occupied manufacturing space of 1,729,690 square feet.

Of the 92 new industries 32 were established by companies originating in the United States, 9 by British concerns, 5 by European firms and 46 by Canadian interests.

New Expansions

Of even greater significance than the number of new industries is the increase in industrial facilities created by the Province-wide expansion of established industries. The records of the Trade and Industry Branch show that over 550 plant expansions involving an expenditure of well over \$370,011,957 were carried out during 1951.

Municipal Activities

The unprecedented high level of industrial activity throughout the Province, the establishment of many new industries, and the Province-wide programme of plant expansions is to some extent the result of an aggressive industrial promotion policy on the part of the municipalities of Ontario.

Faced by the rising cost of municipal government and the necessity of finding additional sources of revenue, Ontario municipalities are looking to additional industrial taxes to ease the burden on the household tax-payer and are taking constructive action to promote the industrial development of their areas. This movement is not confined to the larger cities but includes an increasing number of small towns and villages.

Many of the larger municipalities in Ontario have outgrown their present municipal boundaries. They no longer have serviced land for

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industrial development within the corporate limits, and many of them are planning or have taken steps to extend their present municipal boundaries. The difficulties encountered by civic governments in reaching mutually acceptable agreements with surrounding municipalities emphasizes the urgent need for early overall community planning in order to avoid piecemeal annexation and permit orderly expansion and industrial development of the whole area.

Decentralization

The decentralization trend which has been gathering momentum in Ontario during the past few years accelerated in 1951. Many Canadian, American and British firms deliberately choosing to locate their new industries of branch plants away from the large industrial centres. Outstanding in this regard is one well-known American firm which surveyed the industrial possibilities of 52 Ontario towns, none over 7,500 in population and finally chose Perth as its location.

There are a number of reasons for this decentralization movement. Manufacturers believe that the smaller centres offer definite advantages in working conditions for themselves and their employees. More stable labour supply, greater accessibility to the plant, better opportunities for recreation and for homes of their own, and a closer relationship between management and employees are among the advantages cited.

Modern industry is demanding large industrial sites providing sufficient land area for one storey plants, parking lots and adequate room for expansion. Such sites in many instances are no longer available, in the large industrial cities.

All these arguments are being advanced by the smaller centres in their industrial promotion campaigns, and this accounts in no small degree, for the trend towards decentralization.

The locations chosen for new industries in recent years emphasizes this trend. While the Greater Toronto area continued to enjoy steady industrial expansion, of the 92 new industries established during 1951, 67 chose locations outside of this area, whereas, in 1949, 31 of the 47 new industries chose sites within this area.

Even more striking proof of decentralization is the Province-wide distribution of industrial sites chosen by established Ontario industries for their branch plants or plant expansions. Of the 451 major expansions, one in three went to the Greater Toronto area, while 308 were scattered wide-spread over the whole Province.

Decentralization is now a reality and pending industrial negotiations being conducted through the Trade and Industry Branch indicate that this movement is growing in strength and will result in new industrial areas right across the Province.

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As the Canadian market steadily swings to the buyers' advantage and soft spots appear in selected industries, the prospect of 1952 equalling 1951 in production records is somewhat uncertain. However the increased activity in the Trade and Industry Branch during the opening months of 1952 would indicate that the momentum gained over the past few years in industrial development promises that 1952 will equal or better 1951 in the expansion of Ontario industry.

Promotional Activities

The year 1951 saw a steady increase in the number of trade inquiries received by the Trade and Industry Branch from manufacturers in Canada, the United Kingdom, the United States and European countries. These inquiries in many instances are preliminary steps to the actual establishment of manufacturing plants.

At the close of the calendar year the Trade Division of the Branch had 161 agency applications on file and reported 43 agency arrangements completed during the year.

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The Municipal Division of the Trade and Industry Branch has played a very active part in assisting the municipalities of Ontario to plan for industrial development and to organize industrial promotion campaigns to attract new industries.

Area conferences, begun in 1950, were carried out as planned in 1951 and were held in Kirkland Lake, Paisley, Welland, Owen Sound, Port Arthur and Arnprior. Some eighty-five to ninety communities were represented at these Conferences. Plans were completed before the end of 1951 to hold the Third Annual Municipal Industrial Promotion Conference in Toronto in March 1952.

. . . .

During the early part of 1951 the Trade and Industry Branch acted in a liaison capacity between the Federal Department of Defence Production and Ontario industry. This activity continued for approximately seven months until the Regional Office of the Small Industries Division of the Department of Defence Production was established.

The Trade and Industry Branch staff during the year made 426 visits to municipalities throughout the Province in connection with planning for industrial development, accompanying industrial prospects, or on defence production.

* * * *

Ontario's rapid industrial expansion in recent years has greatly increased the demands made upon the Trade and Industry Branch for technical information, resource literature, statistics, market surveys and industrial reviews from manufacturers in Canada and abroad and from newspapers and periodicals throughout the world. The promotional booklet "In Ontario Your Plant Will Grow" published in 1950 continued to have wide circulation.

The annual exhibit of the Trade and Industry Branch at the Canadian National Exhibition in 1951 portrayed the impact on a community of a new industry having one hundred employees. Great interest was created by this exhibit.

While not an exhibitor at the Fourth Canadian International Trade Fair members of the Branch staff were on duty to receive foreign and Canadian exhibitors, many of whom were assisted to make suitable manufacturing or business connections or remain as active industrial prospects.

. . . .

The 1950 issue of the Annual Review of the Trade and Industry Branch was greatly in demand. Over 1,500 copies were circulated to industrial prospects and interested organizations throughout the world.

Department of Industrial Research Services

The Department of Industrial Research Services of the Ontario Research Foundation which is financially supported by the Trade and Industry Branch enjoyed in 1951 a year of considerable growth. These services clearly fill a great demand as indicated by the fact that during the year technical information was supplied to industry on some 2,545 occasions. Moreover 1,010 private industrial firms paid for laboratory development programmes. Not only was this an appreciable increase over the 867 of the previous year, but the research projects undertaken were much greater in character and scope.

The repeat trend in the work has shown a further increase until at present two-thirds of all clients are repeat clients from other years. It is also interesting to note that, with the introduction of a textile specialist on the field engineering staff, some 80 textile companies who had not sought assistance at the Ontario Research Foundation before, asked for the service. Industrialists, particularly in the smaller companies, now realize that for a very modest investment in research they are able to effect improvements in methods and techniques which increase the productivity and prosperity of their industries.

Although the field staff of this service has been enlarged the demands from industry are now so great that introductory calls are less frequent. The service has to depend to a greater extent on the staff of the Trade and Industry Branch as well as the local Boards of Trade and Chambers of Commerce to bring the service to the attention of new industries in this Province.

Trade and Industry Department Ontario House (London, England)

The work of the Trade and Industry Branch continues to be profitably co-ordinated with that of the Trade and Industry Department at Ontario House, where in 1951 the volume and range of services provided exceeded any previous year.

Trade inquiries form a very important part of the work of this Department, since it is the usual practice for British companies initially to explore the Canadian market for their products through export sales. This leads to the establishment of Canadian sales agencies and in many cases to the establishment of new Canadian industries. During 1951, 353 such firms were assisted in their trade negotiations by Ontario House. As a result of these negotiations 64 British firms completed agency agreements with Ontario companies.

The Industrial Department at Ontario House assisted numerous British and European manufacturers to conduct preliminary investigations of the advantages of branch plant investment in Canada. These investigations lead to the establishment in Ontario of 14 new industries during 1951. In addition 16 British parent companies were assisted in completing negotiations for financing expansions of branch plants already operating in Ontario.

During the year under review, there was a marked increase in the number of inquiries from industrialists in Continental Europe, notably from Switzerland, Holland and Germany, who are looking towards the establishment of branch plants or the transfer of their factories to Canada.

New Ontario Industries

The records of the Trade and Industry Branch show that 92 new manufacturing industries were established in Ontario during 1951.

Capital invested in plant and equipment \$30,535,203.

| Number of employees | | | 4 01 | 8 | ω 00, |
|---|---|-------------|------|------|---------------|
| Total floor area in square feet | | | , | | 0 |
| Total moor area in square reconstruction | | | 1,12 | 0,00 | |
| NAME | | LOCATION | | | ORIGIN |
| Acme Electric Corporation Ltd | • | Toronto . | | • | United States |
| Acme Steel Co. of Canada Limited | • | Scarborough | | ٠ | United States |
| Admiral Canadian Corporation Ltd (Product: Television and electric equipment) | • | Port Credit | ٠ | | United States |
| American-Marsh Pumps (Canada) Limited (Product: Fire fighting equipment) | • | Stratford | | , | United States |
| American Resinous Chemicals of Canada Limited (Product: Resin chemicals) | | New Toront | э. | | United States |
| Astral Electric Co. Ltd | | Toronto . | | | United States |
| Atlas-Helio Co. Ltd | | Toronto . | | | Holland |
| Bass Lake Cement Co. Ltd | | Orillia . | | ٠ | Canada |
| Best-all Chemicals Ltd | • | Windsor . | | | United States |
| Otto Bleichert | | Eganville | | | Germany |
| Borg Fabrics Limited | | Elmira . | | r | Canada |

| NAME | LOCATI | ON | ORIGIN |
|--|------------------|------|---------------|
| Boyle Chemicals Limited | Long Br | anch | Canada |
| Brantford Housing Hardware (Product: Burial vaults) | . Brantfor | d | Canada |
| Bulova Watch Co. Ltd | Toronto | | United States |
| Burroughs Adding Machine Co. (Product: Business machines) | Perth | | United States |
| Cabot Carbon of Canada Ltd | Sarnia | | United States |
| Canada Veneers Limited | Pembrok | :e | Great Britain |
| Canadian Flight Equipment Company (Product: Aircraft ejector seats) | Cobourg | | Great Britain |
| Canadian Liquid Air Limited (Product: Liquid air) | Port Ar | thur | Canada |
| Canadian Steel Improvement Ltd (Product: Turbine blades for jet engines) | . Etobicok | æ | United States |
| Cellucord (Canadian) Limited (Product: Plastic covered cord) | Welland | | United States |
| Chemical Development of Canada Limited . (Product: Detergents) | Longfore | d | Canada |
| Climatite Aluminum Window Sash Ltd (Product: Aluminum window sashes) | Well an d | | Canada |
| Cockshutt Aircraft | Renfrew | | Canada |
| Crosley Radio & Television Ltd (Product: Television and radio receivers) | Toronto | | United States |
| Dickson Nails Ltd | Burlingt | on | United States |
| Dunco Ltd | Fort Er | ie | Canada |

| NAME | | LOCATION | ORIGIN |
|--|---------------|-------------|-------------------|
| Durham Wood Products | · · · | Bowmanville | Canada |
| Dyson's Ontario Ltd (Product: Pickles and condiments) | | Brighton . | Canada |
| Eastern Machine Products Ltd (Product: Venetian blind hardware) | | Toronto . | United States |
| East Side Plating | | Windsor . | Canada |
| Edwards of Canada Ltd (Product: Electric signalling equipment) | | Owen Sound | United States |
| B. Elliott & Co. Ltd | | Port Hope | Great Britain |
| Foundry Services (Canada) Ltd. (Product: Foundry Chemicals) | | Guelph . | Great Britain |
| Georgian Bay Woodworking Co. Ltd. (Product: Veneers, wooden doors) | | Owen Sound | Germany |
| Glassheat (International) Ltd (Product: Electric radiant heating) | | Toronto . | Canada |
| Gould Storage Battery Co (Product: Industrial storage batteries) | | Fort Erie | United States |
| Great Lakes Forgings Limited (Product: Steel forgings) | | Riverside . | United States |
| (Fro-Cord Rubber Co. Ltd | | Tillsonburg | United States |
| Guild Industries | . , . | Newmarket | Canada |
| Hossack Wood Products Ltd (Product: Fruit baskets) | | Norwich . | Canada |
| Howard Automatic Screw Machine Product: (Product: Screw machine equipment) | s | Windsor . | Canada |
| Huron Steel Products Co (Product: Metal stampings and small asse | · emblies) | Windsor . | Canada |

| NAME | | | | LOCATION | ORIGIN |
|--|-----|---|---|--------------|---------------|
| Isotope Products Limited (Product: Radio active isotopes) | | | | Oakville | Canada |
| Byron Jackson of Canada Ltd (Product: Drilling equipment and pun | | | | Toronto | United States |
| Kelwood Industries Ltd (Product: Wooden boxes) | | | | Colborne | Canada |
| Kemp Manufacturing Co. Ltd (Product: Oil burners) | | ٠ | | Guelph | Canada |
| Kiwi Polish Co | | • | ٠ | Hamilton | Australia |
| Kop Beverages Ltd | os) | | | Toronto | Canada |
| L.C.S. Metals Corporation (Product: Aircraft components) | | | ٠ | Brantford | Canada |
| Lemery Bros | | | | Peterborough | Canada |
| Lowry Textile Co (Product: Jute and canvas bags) | | | | Windsor | Canada |
| Lucas-Rotax Limited (Product: Aircraft fuel systems) | | | | Toronto | Great Britain |
| Made-Rite Products (Canada) Ltd (Product: Potato chips) | | | | Stratford | United States |
| Magor Aviation Limited (Product: Aircraft tools, dies and jigs | .) | | | Galt | Germany |
| Master Built Doors | | | | Brantford | Canada |
| Metal Seal Sash | | | ٠ | Cainsville | Canada |
| The Meteor Metal Industries Ltd. (Product: Metal stampings) | | | | Waterloo | Canada |
| Milbro Metal Products Ltd (Product: Light sheet metal work) | | | | Toronto | Canada |

| NAME | LOCATION | ORIGIN |
|--|-------------|---------------|
| Minnesota Mining & Manufacturing of Canada Ltd (Product: Abrasives and adhesive tapes) | London | United States |
| Morris Clothes Co | Alexandria | Canada |
| Robert Murray Ltd | Fort Erie | United States |
| McGhee Upholstering Co | Windsor | Canada |
| Norwesto Communications Ltd | Kenora | Canada |
| Owen Sound Excelsior Products | Owen Sound | Canada |
| Pearse Manufacturing Co | Bracebridge | Canada |
| Planer Chain Saws Limited | Guelph | Canada |
| Power C. J. & Co | Windsor | Canada |
| Robinson Moulded Products Limited (Product: Polyvinyl chloride foam products) | Woodbridge | Canada |
| Reilly Lumber Co | Arnprior | Canada |
| Sandwich East Textile Products Co (Product: Bags, overalls and gloves) | Windsor | Canada |
| Scottish Machine Industry | Brantford | Great Britain |
| Scripto of Canada Ltd | Toronto | United States |
| G. D. Searle & Company | Toronto | United States |
| Seaforth Shoes Limited | Seaforth | Canada |

| NAME | | LOCATION | ORIGIN |
|---|---|-------------|---------------|
| Skiltools Ltd | ٠ | Toronto | United States |
| Smith-Agnew Ltd | • | Toronto | Canada |
| Smith's Motor Accessories Limited (Product: Automotive instruments) | | Scarborough | Great Britain |
| Stevenson Turner & Boyce | ٠ | Guelph | Canada |
| Spintex Limited | ٠ | Strathroy | Canada |
| Structural Plastics Ltd | | Fort Erie | Canada |
| Sterling Factories | | Fort Erie | United States |
| Superior Biochemicals of Canada Ltd. (Product: Specialized pharmaceuticals) | | Toronto | Canada |
| T.C.F. of Canada Ltd | | Cornwall | Great Britain |
| Taylor Die & Tool Mfg. Co. Ltd (Product: Dies and tools) | | London | Canada |
| H. I. Thompson Company | ٠ | Guelph | United States |
| Triangle Valve Co. (Canada) Ltd (Product: High pressure valves) | ٠ | Perth | Great Britain |
| Tube Benders and Fabricators Ltd (Product: Aircraft frames) | | Oakville | Canada |
| Vicks Pharmaceuticals Co. Ltd (Product: Pharmaceuticals) | | St. Thomas | United States |
| Victor Gasket Co | | St. Thomas | United States |
| Victor Metal Containers Ltd (Product: Collapsible tubes and extrusions) | ٠ | Toronto | United States |
| Williams Oil-o-matic Canada Ltd (Product: Pressure oil burners) | | Guelph | United States |

Expansions of Ontario Industries

The Trade and Industry Branch continues to take an active part in the growth and development of existing Ontario Industries. A summary of 451 of the major industrial expansions built during 1951 is given on the following pages.

| Capital invested in | plant and equipment | \$370,011,957 |
|---------------------|---------------------|---------------|
| Total floor area in | square feet | 16,306,629 |

| NAME | LOCATION |
|---|------------------|
| Charles Abel | Toronto |
| Accessory Products Ltd | Windsor |
| Addressograph-Multigraph of Canada Ltd. | Toronto |
| Ajax-Doret Metal Products Ltd | Toronto |
| Algoma Steel Corporation Ltd. | Sault Ste. Marie |
| Allanson Armature Mfg. Co. Ltd. | Toronto |
| Alliance Paper Mills Ltd. | Merritton |
| Allis-Chalmers Rumley Ltd | Toronto |
| Allis-Chalmers Rumley Ltd | St. Thomas |
| Amalgamated Electric Corporation Ltd | Toronto |
| American Nepheline Ltd. | Lakefield |
| Anaconda American Brass Ltd. | New Toronto |
| Argus Printing Inks Ltd. | Etobicoke |
| Armalite Co. Ltd. | Toronto |
| Armett Industries | Guelph |
| Arner Co | Fort Erie |
| Associated Chemical Co. of Canada Ltd | Toronto |
| Aston Iron Works of Canada Ltd. | London |
| Atlantic Service Co. Ltd. | Toronto |
| Atlas Steels Ltd | Welland |
| Austin Laboratories | Guelph |
| Automotive Hardware Ltd | Toronto |
| Babcock-Wilcox & Goldie-McCulloch Ltd | Galt |
| Bach-Simpson Ltd. | London |
| A. G. Baird Ltd. | Toronto |
| Bakelite Co. (Canada) Ltd | Belleville |
| Dr. Ballard's (Ontario) Animal Foods Ltd. | Toronto |
| Barber Die Casting Co. Ltd. | Hamilton |
| Barber-Ellis of Canada Ltd. | Brantford |
| Bawden Industries Ltd. | Toronto |
| Beatty Bros. Ltd. | Fergus |
| Beauty Counselors of Canada Ltd. | Windsor |

NAME LOCATION

| | 093 * 3 5 |
|--|----------------------|
| Best Manufacturing Co. Ltd. | Tilbury |
| Bickle-Seagrave Ltd | Woodstock |
| Harry Bierstock | Waterloo |
| Binkley, T. Die Castings | Galt |
| G. S. Blakeslee Co. Ltd. | Toronto |
| Cliff Blondell Co | Windsor |
| W. H. Bohne and Co. Ltd. | Toronto |
| Borden Co. Limited | Peterborough |
| Boyle Chemicals Ltd. | Toronto |
| Brant Products Ltd. | Mildmay |
| | |
| Brantford Brick Co | Brantford |
| Brantford Coach & Body Ltd | Etobicoke |
| Brantford Cordage Co. Ltd | Brantford |
| Brantford Roofing Co. Ltd | Toronto |
| Brantford Roofing Co. Ltd | Port Whitby |
| British Leaf Tobacco Co. of Canada Ltd | Chatham |
| Brompton Pulp & Paper Co. | Red Rock |
| Brown Brothers Ltd | Toronto |
| Burns Manufacturing Co. | Niagara Falls |
| Ruma & Co (Eastern) Ltd | Kitchener |
| Burns & Co. (Eastern) Ltd | Hamilton |
| Callander Foundry & Manufacturing Co. Limited | Guelph |
| W. E. Calvert Ltd. | Brampton |
| A. F. Campbell & Son Ltd. | Arnprior |
| W. E. Calvert Ltd | New Toronto |
| Canada Cement Co. Ltd | Belleville |
| Canada and Dominion Sugar Co. Ltd. | Chatham |
| Canada Foils Ltd | Toronto |
| Canada Glazed Papers Ltd | Toronto |
| Canada Foils Ltd. Canada Glazed Papers Ltd. Canada Metal Co. Ltd. Canada West Indies Molasses Co. Ltd. Canada Wire & Cable Co. Ltd. Canadian Acme Screw & Gear Ltd. | Toronto Toronto |
| Canada West Indies Moiasses Co. Ltd. | Toronto |
| Canadian Acme Screw & Gear Ltd. | Toronto |
| Canadian Arsenals Ltd. | Toronto |
| Canadian Arsenals Ltd | Windsor |
| Canadian Blower & Forge Co. Ltd. | Kitchener |
| Canadian Bridge Co. Ltd | Windsor |
| Canadian Cellucotton Products Co. Ltd | Niagara Falls |
| Canadian Cottons Ltd | Cornwall |
| Canadian General Electric Co. Ltd | Toronto |
| Canadian General Electric Co. Ltd | Toronto |
| Canadian General Electric Co. Ltd | Peterborough |
| Canadian Industries Itd | Toronto |
| Canadian Industries Ltd | Kingston Cornwall |
| Canadian Industries Ltd. | Maitland Township |
| Canadian Industries Ltd. Canadian Industries Ltd. Canadian Industries Ltd. Canadian Industries Ltd. Canadian International Paper Co. Canadian International Nickel Co. Canadian Parcelain Co. Ltd. | Hawkesbury |
| Canadian International Nickel Co. | Sudbury |
| Canadian Porcelain Co. Ltd. | Hamilton |
| Canadian Porcelain Co. Ltd | Amprior |
| Canadian SKF Co. Ltd | Toronto |
| The Canadian Salt Co. Ltd. | Windsor |
| | |

NAME LOCATION

| Q 3: Q: Q | **** * |
|--|--------------------------|
| Canadian Sirocco Co | Windsor |
| Canadian Sirocco Co | Pembroke |
| Canadian Triangle Wire & Cable Co. Ltd | Toronto |
| Canadian Westinghouse Co. Ltd | Hamilton |
| Canadian Wirebound Boxes Ltd | Toronto |
| Canbri Manufacturing Co. Ltd | Ajax |
| Canners' Machinery Limited | Simcoe |
| Canners' Machinery Limited | Toronto |
| Carbanindum Corporation | Niagara Falls |
| Carborundum Corporation | 0 |
| Carnation Company Limited | Alexandria |
| J. Casselman Co. Ltd. | Toronto |
| Champ Tools | Galt |
| Champion Spark Plug Co. of Canada Ltd. | Windsor |
| Chatco Steel Products | Lindsay |
| Chatham Fabric Specialty Mfg. Co | Thamesville |
| W. R. Chilman Ltd | Hamilton |
| W. R. Chilman Ltd | Toronto |
| Chrysler Corporation of Canada Ltd. | Windsor |
| Classica Limited | |
| Clevite Limited | St. Thomas |
| Cockshutt Farm Equipment Ltd | Brantford |
| Coleman Lamp & Stove Co. Ltd. | Etobicoke |
| Consolidated Sand & Gravel Ltd. | Toronto Paris |
| Concrete Pipe Ltd. Consolidated Sand & Gravel Ltd. Continental Can Co. of Canada Ltd. Continental Machine & Tool Co. | New Toronto |
| Continental Machine & Tool Co. | Windsor |
| Copeland-Chatterson Ltd. | Brampton |
| Copp Clark Co. Ltd. | Toronto |
| Coronet Television Ltd. | Windsor |
| Corrugated Pipe Co | Stratford |
| Coulter Mfg. Co. Ltd. | Oshawa |
| Continental Machine & Tool Co. Copeland-Chatterson Ltd. Copp Clark Co. Ltd. Coronet Television Ltd. Corrugated Pipe Co. Coulter Mfg. Co. Ltd. Courtaulds (Canada) Ltd. Craig Bit Co. Ltd. Craig Bit Co. Ltd. Crane Limited Crane Packing Co. Ltd. D. C. Cropp Canning Co. Crothers Engineering Ltd. Crystal Glass and Plastics Limited Cudahy Packing Co. Dare Co. Ltd. Henry Davis & Co. Daymac Robes Ltd. Dearborn Chemical Co. Deloro Smelting & Refining Co. Ltd. DeVilbiss Manufacturing Co. Ltd. Diamond State Fibre Company of Canada Limited | Cornwall |
| Craig Bit Co. Ltd. | North Bay |
| Crane Limited | Kingston |
| Crane Packing Co. Ltd. | Hamilton |
| D. C. Cropp Canning Co. | Niagara Falls Toronto |
| Crystal Class and Plastics Limited | Toronto |
| Cudahy Packing Co. | Toronto |
| Dare Co Ltd | Kitchener |
| Henry Davis & Co | Toronto |
| Daymac Robes Ltd. | Toronto |
| Dearborn Chemical Co | Toronto |
| Deloro Smelting & Refining Co. Ltd. | Deloro |
| DeVilbiss Manufacturing Co. Ltd | Windsor |
| Diamond State Fibre Company of Canada Limited . | Toronto |
| John Dickinson Co. (Canada) Ltd | Hamilton |
| Dixie Cup Company (Canada) Ltd. | Brampton |
| John Dickinson Co. (Canada) Ltd | Eastview New Toronto |
| Dominion Colour Corporation Ltd | Wallaceburg |
| Dominion Die Casting Ltd. | Walkerville |
| Dominion Forge and Stamping Co. Ltd | Burlington |
| Dominion Poundries and Steel Ind | |

NAME LOCATION

| W 1 1 7 1 1 7 1 3 | TT 1 0 |
|---|-------------------------------|
| Dominion Magnesium Limited | Haley Station |
| Dominion Metalware Industries Ltd | Port Credit |
| Dominion Plate and Window Glass Co | Windsor |
| Dominion Salt Co. Ltd | Sarnia |
| Dominion Tar & Chemical Co. Ltd | Toronto |
| TO 1 1 WETT 1 0 TS 3 1 | Toronto |
| Dominion Wheel & Foundries | |
| Donald Ropes & Wire Cloth Ltd | Hamilton |
| Doon Twines, Limited | Kitchener |
| Dow Chemical of Canada Limited | Sarnia |
| Dryeraft Products and Contracting Ltd | Dryden |
| Dryden Paper Co. Ltd | Dryden |
| Dunlop Tire and Rubber Goods Co. Ltd | Toronto |
| Duplate Canada Limited | Oshawa |
| Duplate Canada Infinted | |
| Dye & Chemical Co. of Canada Limited | Kingston |
| East Side Plating Co | Windsor |
| Electroline Mfg. Co. Ltd | Windsor |
| Electroline Mfg. Co. Ltd | Toronto |
| Elgin Handles Ltd | St. Thomas |
| Elwood Metal Products | Tilbury |
| Empire Bress Mfc Co Ltd | London |
| Engineering Tool & Forgings Ltd | St. Catharines |
| English Flactric Co. of Canada Ltd | Toronto |
| Empire Brass Mfg. Co. Ltd | St. Catharines |
| Equipment Manufacturing Co. Ltd | Toronto |
| Essex Boiler & Heating Engineering Co | Windsor |
| Essex Wire Corp. Limited | Windsor |
| Essex Wire Corp. Limited European Industrial Products Ltd | Toronto |
| Evelsion Sergen Process Ltd | Toronto |
| Exolon Co. | Thorold |
| Fahralloy Canada Ltd | Orillia |
| Exclor Co. Fahralloy Canada Ltd. Falls Manufacturing Ltd. Federal Wire & Cable Co. Ferranti Electric Ltd. Fleater Metallyprical Company of Change | Smiths Falls |
| Federal Wire & Cable Co | Guelph |
| Ferranti Electric Ltd | Mount Dennis |
| riectro-metanurgical Company of Canaca | Welland |
| Riberglas Canada Lamited | Guelph |
| Fibre Products of Canada Ltd | Windsor |
| Fibre Products of Canada Ltd | Scarborough |
| Fine Papers Limited | London |
| Firestone Tire and Rubber Co. of Canada Ltd | Hamilton |
| Firth Brown Tools (Canada) Ltd | Galt |
| R. D. Fleck and Co. Ltd | Oshawa |
| Flexonics Corporation Ltd | Brampton Windsor |
| Ford Motor Co. of Canada Ltd | |
| Ford Motor Co. of Canada Ltd | Trafalgar Township Windsor |
| Fraser Box and Lumber Co. French Ivory Products Ltd. Frigidaire Products of Canada Ltd. | Etobicoke |
| Frigidaire Products of Canada Ltd | Scarborough |
| Frigidaire Products of Canada Ltd | Hamilton |
| Fuller Brush Co. Ltd. Fyfe Oil Filters Limited W. J. Gage & Company Ltd. | Toronto |
| W. J. Gage & Company Ltd. | Toronto |
| Gair Company Canada Ltd. | Toronto |
| Gair Company Canada Ltd | New Toronto |
| | |

18

NAME

| Gay Company I +d | 0.1 |
|--|--------------------------|
| Gay Company Ltd | Oshawa |
| Gelling Industries Ltd | Welland |
| General Engineering Company Ltd | Toronto |
| General Motors of Canada Ltd. | Oshawa |
| General Motors Diesel Ltd | London |
| Georgian China Limited | Collingwood |
| Gerrard Co. Limited | Hamilton |
| Gerrard Co. Limited | Guelph |
| Glenayr Mills Co. | Lanark |
| Glenayr Mills Co | |
| Clobe Stamping Company Ital | Hamilton |
| Globe Stamping Company Ltd | Kitchener |
| Goodyear Tire & Rubber Co. of Canada Ltd. | New Toronto |
| Gotfredson Ltd | Windsor |
| Graham Metal Products | Preston |
| Gray Forgings and Stampings Ltd | Toronto |
| Greb Shoe Company Ltd | Kitchener |
| A. P. Green Fire Brick Company Ltd | Acton |
| B. Greening Wire Company Ltd. | |
| Company Min J | Hamilton |
| Grey Mist Hosiery Ltd | Hanover |
| Griffiths Laboratories Ltd. | Scarborough |
| Grimsby Foods Ltd | Hamilton |
| Guelph Stove Co. Ltd | Guelph |
| Grimshy Foods Ltd. Guelph Stove Co. Ltd. Gutta Percha & Rubber Company Ltd. Haig Printing & Office Supplies Ltd. Hamilton Cotton Company | Toronto |
| Hang Printing & Office Supplies Ltd | Toronto Dundas |
| Hamilton Cotton Company Hammond Manufacturing Company Ltd. | Guelph |
| Harber Mfg. Company | Fort Erie |
| Harber Mfg. Company Hart and Cooley Mfg. Co. Stewart Hartshorn Co. Ltd. Health and Sherwood Limited Harvalles Proceed Ltd. | Fort Erie |
| Stewart Hartshorn Co. Ltd. | Renfrew |
| Health and Sherwood Limited | Kirkland Lake |
| Hercules Presses Ltd. | Toronto |
| J. M. Hill & Son | Ottawa |
| Hercules Presses Ltd. J. M. Hill & Son Hinde & Dauch Paper Company | Trenton |
| Hobbs Glass Limited | London |
| Hobbs Glass Limited | Sarnia |
| Holeproof Hosiery Company of Canada | London |
| R. M. Hollingshead of Canada Ltd. Horton Steel Works Limited Houdaille-Hershey of Canada Ltd. | Bowmanville |
| Horton Steel Works Limited | Fort Erie |
| Houdaille-Hershey of Canada Ltd | Oshawa |
| Howard Smith Paper Mills | Cornwall |
| Hubbard Portable Oven Co. of Canada Ltd | Toronto |
| W. J. Hughes & Son Corn Flower Ltd. Huron Steel Products Company | Toronto |
| Huron Steel Products Company | Windsor |
| Hussmann Refrigerator Co. Ltd | Brantford |
| Irvington Varnish & Insulator of Canada Ltd. | Hamilton |
| International Nickel Company of Canada International Malleable Iron Company Ltd | Copper Cliff |
| International Malleable Iron Company Ltd | Guelph |
| International Harvester Company of Canada International Harvester Company of Canada | Hamilton |
| International Harvester Company of Canada | Chatham |
| International Business Machines Co. Ltd. | Toronto |
| Insulation Products Limited | Port Colborne Toronto |
| John Inglis Company Limited | Toronto |

| T 1 00 T1 1 1 | | | | | | | ~ . |
|--|-------|----|---|---|---|---|-------------------------|
| Imperial Oil Limited | ٠ | • | ٠ | • | | • | Sarnia |
| Imperial Oil Limited Imperial Furniture Mfg. Co. Ltd Johnson Matthey & Mallory Ltd | | | | | | | Stratford |
| Johnson Matthey & Mallory Ltd | | | | | | | Toronto |
| S. C. Johnson & Son Ltd | | | | | | | Brantford |
| H. J. Jones Sons Ltd | | | | | | | London |
| | | | | | | • | London |
| Jones Box and Label Company | | | | | | | |
| Joy Manufacturing Company . | | | | | | | Galt |
| K. D. Manufacturing Company I | | | | | | | Kingston |
| K. & M. Metal Stamping | | | | | | | Windsor |
| Kaumagraph Limited | | | | | | , | Paris |
| Kelsey Wheel Company | | | | | | | Windsor |
| Kelsey Wheel Company Kelvinator of Canada Ltd | | | | · | | • | London |
| Warran Mar Co I 1 | | | * | | | • | |
| Kruger Mfg. Co. Ltd | | | | | ٠ | • | Toronto |
| Kemp Products Limited | | | | ٠ | | | London |
| Kendall Bronze & Iron Works Lt | d. | | | | | | Toronto |
| Wm. Kennedy & Sons Limited | | | | | | | Owen Sound |
| Wm. Kennedy & Sons Limited Kent Steel Products Limited | | | | | | | Toronto |
| Kenwood Mills Limited | • | • | | | | | |
| Kenwood Mills Limited Kilian Mfg. Corp. (Canada) Ltd | • | • | • | | ٠ | • | Arnprior |
| Kilian Mig. Corp. (Canada) Lt | a. | • | | | | | Toronto |
| Kraft Containers Limited . | | | | | | | Hamilton |
| Kroehler Manufacturing Compan | У | | | | | | Stratford |
| H. Krug Furniture Company Lt | d. | | | | | | Kitchener |
| John Labatt Limited | | | | | | | London |
| Label Rite Company Ltd | | | ٠ | ٠ | | | Toronto |
| Kraft Containers Limited Kraft Containers Limited Kroehler Manufacturing Compan H. Krug Furniture Company Lt John Labatt Limited Label Rite Company Ltd. Lake of the Woods Milling Com Lakeview Wood Products Lambert Pharmacal Co. (Canada) Larsen & Shaw Limited | pan | У | | | | | London |
| Lakeview Wood Products . | · | | | | | • | Lakeview |
| Lambert Pharmacal Co. (Canada) | Lite | 1. | | | | | Toronto |
| Larsen & Shaw Limited . Lealand Company Limited . Leeds Bridge & Iron Works Ltd | * | • | , | | | | Walkerton |
| Lealand Company Limited . | | | | | | | Tilbury |
| Leeds Bridge & Iron Works Ltd | 1. | • | | • | | | Gananoque |
| Leepo Machine Products Ltd. Leland Electric Canada Ltd. Lemery Distribution Limited | • | • | | | • | • | Riverside |
| Lamour Distribution Limited | • | • | | ٠ | ٠ | , | Guelph |
| Le Page's Tre | - | • | | | ٠ | , | Peterborough Toronto |
| The rage's Inc | • | • | | • | • | • | Niagara Falls |
| Leven Brog I +d | • | • | | ٠ | • | • | Toronto |
| Life Servers Limited | • | • | • | • | ٠ | • | Hamilton |
| Le Page's Inc. F. H. Leslie Ltd. Lever Bros. Ltd. Life Savers Limited Lightning Fastener Company Lit Lincoln Electric Co. of Canada Lt | mited | 4 | • | • | • | • | St. Catharines |
| Lincoln Electric Co. of Canada Lt | A | | • | • | • | • | Toronto |
| Lionita Abrasivas Ltd | u. | • | | | • | • | Stamford |
| Livingston Wood Manufacturing | Tate | 1 | | | • | • | Windsor |
| Lionite Abrasives Ltd Livingston Wood Manufacturing London Motor Products Lundy Fence Co. Ltd. | 2300 | L. | • | | • | • | London |
| Lundy Fence Co. Ltd. | | | | | • | • | Toronto |
| Mammy's Bread Limited | • | • | | | | | Hamilton . |
| Manton Bros Limited | • | | | | | | Toronto |
| Marathon Paper Mills | • | • | | • | | | Marathon |
| Markad Company | | | | | · | | Toronto |
| Mammy's Bread Limited Manton Bros. Limited Marathon Paper Mills Markad Company Massey Harris Company C.C. Meredith Company K. & M. Metal Stamping Metals & Alloys Ltd. Minneapolis-Honeywell Regulator | , | | | | | | Toronto |
| C.C. Meredith Company | | | | | | | Streetsville |
| K. & M. Metal Stamping . | | | | , | | | Windsor |
| Metals & Alloys Ltd | | | | | | | Toronto |
| Minneapolis-Honeywell Regulator | Co. | | | | | | Leaside |
| | | | | | | | |

| Modern Containers Ltd | Toronto |
|---|-------------------------|
| Modern Tool Works Ltd. | Toronto |
| Moffats Limited | Toronto |
| | |
| Monogram Glass Co. of Canada Ltd | Etobicoke |
| H. Morris & Sons | St. Catharines |
| Mount Royal Metal Company Ltd | Scarborough |
| Munro Metals Products Ltd | Hamilton |
| Murray Associates Ltd | Toronto |
| Murphy Paint Company Ltd | Windsor |
| McCormick's Limited | London |
| McCrindle Steel Products | Windsor |
| McKee Bros | Elmira |
| McKinnon Industries Ltd | Merritton |
| National Cash Register Company of Canada | |
| National Days Company | Toronto |
| National Drug Company | London |
| National mostery with Ltd | Hamilton |
| National Rubber Company Ltd | Toronto |
| National Sewer Pipe Company Ltd | Hamilton |
| Naugatuck Chemicals Ltd | Elmira |
| Neptune Patterns Ltd | Long Branch |
| Niagara Wire Weaving Limited | Niagara Falls |
| Nickleson Tool & Die Co | Windsor |
| North American Cyanamid Ltd | Niagara Falls |
| Northern Electric Company | Belleville |
| Norton Company of Canada Ltd | Hamilton |
| Norton Company | Chippawa Stratford |
| O'Keefe's Brewing Company Ltd. | Toronto |
| Unio Uneinicai Uanada Did | Toronto |
| Oneida Limited | Toronto |
| Oneida Limited | Belleville |
| Ontario Hosiery Manufacturing Company Ontario-Minnesota Pulp and Paper Co | Toronto |
| Ontario-Minnesota Pulp and Paper Co | Kenora & Fort Frances |
| Ontario Steel Products Limited | Chatham |
| Outboard Marine & Manufacturing Co. of Canada Ltd. | Peterborough |
| Packard Electric Company Limited | St. Catharines |
| Page Hersey Tubes Ltd | Welland Paris |
| Page Hersey Tubes Ltd. Paris Dunbrick Company Ltd. Peek Frean (Canada) Ltd. Perfect Circle Company Ltd. Phillips Electrical Works Ltd. Phoenix Engineered Products Ltd. Pitman Moore Company of Canada Ltd. | Toronto |
| Perfect Circle Company Ltd. | Leaside |
| Phillips Electrical Works Ltd. | Brockville |
| Phoenix Engineered Products Ltd. | Toronto |
| Pitman Moore Company of Canada Ltd | Guelph |
| FIVIDOULD COPUSE COMPSHIV LAG | Welland |
| Polymer Corporation Ltd | Sarnia |
| Powerlite Devices Ltd | Toronto |
| Powertronic Equipment Ltd | Toronto |
| Printers and Bookbinders Ltd | Owen Sound |
| Process Equipment Limited | London Niagara Falls |
| Process Equipment Limited | Etobicoke |
| Proceer and Gamble Company of Canada Ltd. | Hamilton |
| Troctor and Gamble Company of Ganada Litt. | |

| Queen City Bedding Company Ltd | Toronto |
|--|-----------------------|
| R.C.A. Victor Company Ltd | Prescott |
| Ramsden Manufacturing Company | London |
| Reichold Chemicals (Canada) Ltd | Toronto |
| THE R. P. LEWIS CO., LANSING, MICH. 19, 12 | London |
| | _ |
| Ritchie Feed & Seed Company | Ottawa |
| F. W. Roberts Manufacturing Co. of Canada | Niagara Falls |
| P. L. Robertson Mfg. Co. Ltd. | Milton |
| Robertson-Irwin Ltd | Hamilton |
| Robertsteel (Canada) Ltd | Hamilton |
| Robin Hood Flour Mills Ltd | Humberstone |
| Roddis Lumber & Veneer Co. of Canada Ltd | Sault Ste. Marie |
| Rootes Motors Ltd | Toronto |
| Royal Metal Manufacturing Co. Ltd | Galt |
| Russel-Hipwell Engines Ltd. | Owen Sound |
| Russell Industries Ltd | North York Township |
| Russel-Hipwell Engines Ltd | Toronto |
| Morton Ross | Toronto |
| S. K. D. Company | Amherstburg |
| Savage Shoes Limited | Preston |
| Morton Ross | Cornwall |
| Sault Structural Steel Ltd | Sault Ste. Marie |
| Scheels Brothers Ltd | Arnprior |
| Scott McHale Ltd | London Toronto |
| Scott McHale Ltd. Seeley System Corp. Limited Sherwin-Williams Co. of Canada Ltd. St. Regis Paper Co. (Canada) Ltd. Simplex Textiles Ltd. | Toronto |
| St. Pagis Paper Co. (Canada) Ltd. | Dryden |
| Simpley Textiles Ltd | Prescott |
| Simplex Textiles Ltd | Aurora |
| N. Slater Co. Ltd. | Hamilton |
| Sarnia Marine and Machine Ltd | Sarnia |
| Smith Calver Ltd | Guelph |
| Smith Manufacturing Co. Ltd | Weston |
| Smith & Sons Smoke Body Works Ltd. Soil Pipe and Fittings Limited Sonoco Products of Canada Ltd. South Frontenac Co-operative Ltd. A. G. Spalding & Bros. of Canada Ltd. | Toronto |
| Smoke Body Works Ltd | Toronto |
| Soil Pipe and Fittings Limited | Mimico |
| Sonoco Products of Canada Ltd | Brantford |
| A G Spelding & Brog of Canada Ltd | Kingston Brantford |
| Spin-Tex Ltd. | Strathroy |
| Spin-Tex Ltd | Toronto |
| Stafford Foods Ltd | Hamilton |
| Stafford Foods Ltd | Toronto |
| Standard Radio Products | Kitchener |
| Stanley Home Products of Canada Ltd | London |
| Star Expansion Bolt Ltd | Toronto |
| Stauffer-Dobbie Ltd | Galt |
| Steel Co. of Canada Ltd | Hamilton " |
| Steel Equipment Co. Ltd | Pembroke Dundas |
| Steel Fabricators of Canada | Toronto |
| Sterling Aluminum Co | Toronto |
| Starley Home Products of Canada Ltd. Star Expansion Bolt Ltd. Stauffer-Dobbie Ltd. Steel Co. of Canada Ltd. Steel Equipment Co. Ltd. Steel Fabricating & Welding Ltd. Steel Fabricators of Canada Sterling Aluminum Co. Stokes Division, General Tire & Rubber Co. of Canada | Welland |
| , and the state of | |

| Stone Straw Corp. of Canada Ltd | . Toronto |
|--|------------------------|
| Stratford Brass Co | C(1 10 7 |
| Stratford Machine and Tool Co | Q |
| Charle 1 March 1 1 Division Table | C |
| Stratiord Moulded Plastics Ltd. | |
| Sun On Co | . Sarnia |
| Sunshine Waterloo Co. Ltd. | . Waterloo |
| Super Oil Seal Mfg. Co. Ltd | Hamilton |
| Superior Products Ltd | Sarnia |
| Quift Consider Co | Stratford |
| Swift Canadian Co | London |
| Taylor Electric Manufacturing Co. Ltd. | . London |
| Taylor Instrument Companies of Canada Ltd. | . Toronto Fort Erie |
| Termus Co | |
| Thermos Bottle Co. Limited E. G. Thomas and Son Thompson Products Ltd. Thomson (Canada) Rivet Co. Ltd. Thor-Canadian Company Ltd. Tilco Ltd. Timber Structures Ltd. Tip-Top Tailors Limited Title Dress Co. | Toronto |
| E. G. Thomas and Son | • |
| Thompson Products Ltd | St. Catharines |
| Thomson (Canada) Rivet Co. Ltd | . Gananoque |
| Thor-Canadian Company Ltd | . Toronto |
| Tilco Ltd | . Peterborough |
| Timber Structures Ltd. | . Peterborough |
| Tip-Top Tailors Limited | . Toronto |
| Title Dress Co | . Toronto |
| Toledo Scale Company of Canada Ltd | |
| Toronto Elevators Ltd | . Toronto |
| Toronto Refrigeration Fixture Co | . Toronto |
| Tip-Top Tailors Limited Title Dress Co. Toledo Scale Company of Canada Ltd. Toronto Elevators Ltd. Toronto Refrigeration Fixture Co. Toronto Woodworking Ltd. Trailmobile Canada Ltd. Trailmobile Canada Ltd. Trent Cotton Co. Triad Appliances Ltd. Turnbull Elevator Co. Universal Engineering Service Sam C. Vance Co. Ltd. Victory Mills Limited | |
| Trailmobile Canada Ltd | . Toronto |
| Trent Cotton Co. | . Trenton |
| Triad Appliances Ltd | . North York |
| Turnbull Elevator Co | . Toronto |
| Universal Engineering Service | . Guelph |
| Sam C. Vance Co. Ltd. | . Tillsonburg |
| Victaulic Company of Canada Ltd. | . Toronto |
| Victory Mills Limited | Toronto |
| Volta-Insulator Co. Ltd. | Waterloo |
| Vio-Bin Co. of Canada Ltd. | St. Thomas |
| | Fort William |
| Vulcan Machinery & Equipment Wagstaffe Limited Hiram Walker & Sons Ltd. Walker Machine Shop Walker Press Limited Weatherhead Co, of Canada Ltd. Welland Electric Steel Foundry Ltd. R. D. Werner (Canada) Ltd. | Hamilton |
| Hiram Walker & Sons Ltd | Windsor |
| Walker Machine Shop | Windsor |
| Walker Press Limited | Paris |
| Weatherhead Co. of Canada Ltd | St. Thomas |
| Welland Flactric Steel Foundry Ltd | Welland |
| R D Wormen (Conside) Ltd | Oshawa |
| Westeel Products Ltd. | m |
| West Machinery Ltd. | · Cimana |
| West Machinery Little | Toronto |
| Welland Electric Steel Foundry Ltd. R. D. Werner (Canada) Ltd. Westeel Products Ltd. West Machinery Ltd. Weston Bakeries Limited Willard Storage Battery Co. of Canada Ltd. Norman Williams & Co. Wilson Laboratories Ltd. Windsor Fence and Wire Products Windsor Tool & Die Limited L. & M. Wingold Construction Co. Ltd. | Toronto |
| Norman Williams & Co. Of Canada Ind. | . Windsor |
| Wilson Laboratoring Ltd | Dundas |
| Window Fence and Wine Products | . Windsor |
| Window Teel & Die Limited | Windsor |
| Windsof Tool & Die Limited | . Toronto |
| W. Wingold Construction Co. Ltd | T 1.3 |
| Woburn Chemicals Limited | TYY 11 1 |
| woods mandfacturing Co. Ltd | . Welland |
| | |

Acknowledgments

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation
Industrial Commissions of the Municipalities of Ontario
Hydro-Electric Power Commission of Ontario
Chambers of Commerce and Boards of Trade of Ontario
Industrial Development Division, Department of Trade and Commerce, Ottawa
Business Development Departments, Chartered Banks and National Railways
United Kingdom Trade Commissioner Service
United States Consulate General
Other Foreign Consulates
Bureau of Statistics and Research, Ontario
Canadian Chamber of Commerce
Canadian Manufacturers' Association
Canadian Exporters' Association
Canadian Importers' Association

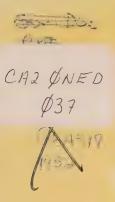
etc.

Memoranda









1952 Ontario Industrial Review

The Trade and Industry Branch

DEPARTMENT OF PLANNING AND DEVELOPMENT

Government of Ontario





The Trude and Industry Branch Department of Planning and Development

159 Bay Street Toronto 1, Canada Telephone Em. 3-6138

May, 1953

The Honourable William K. Warrender, Q.C., Minister of Planning and Development, Parliament Buildings, Queen's Park, TORONTO.

Sir:

Herewith a Review of the activities of this
Branch for the period January 1, 1952 to December 31, 1952.

Respectfully submitted,

7. J. Lylu.

Director

Organization of the Trade and Industry Branch

THE TRADE AND INDUSTRY BRANCH of the Ontario Department of Planning and Development was established in 1945 to promote the economic growth of the Province through the development of its trade and industry. The Trade and Industry Branch is located at 159 Bay Street, in Toronto, and the staff is organized in four main divisions:

Industrial Division

Trade Division

Municipal Division

Information and

Public Relations Division

THE INDUSTRIAL DIVISION is chiefly concerned with advising Ontario manufacturers who are planning to expand their industries and with counselling Canadian manufacturers and those from other countries who have decided to establish new industries in Ontario. As part of this service, manufacturers are supplied with information on industrial sites, factory premises, labour supply and rates, power supply, transportation facilities and domestic and export markets.

THE TRADE DIVISION assists manufacturers and importers to establish reliable business connections in Ontario for the distribution of their goods. The Division also assists Ontario manufacturers to locate sources of raw materials and to find and establish new export markets for their products.

THE MUNICIPAL DIVISION promotes a close liaison between the municipalities of Ontario and

prospective new or expanding industries. The Division maintains records of industrial statistics on all Ontario communities for the guidance of industrial prospects and assists municipal efforts directed towards industrial development.

THE INFORMATION AND PUBLIC RELATIONS DIVISION co-operates with Provincial and Federal Departments in compiling and distributing technical information. The Division also prepares and publishes resource information, reports and promotional literature on Ontario's trade and industry and on the work of the Trade and Industry Branch.

THE INDUSTRIAL RESEARCH SERVICES of the Ontario Research Foundation are sponsored by the Trade and Industry Branch in order to provide scientific and technical information based on laboratory research to industries throughout Ontario.

THE TRADE AND INDUSTRY DEPARTMENT of Ontario House, London, England, works in close co-operation with the Trade and Industry Branch to promote trade between the respective markets and the movement of overseas industries to Ontario.

THE TRADE AND INDUSTRY BRANCH, CHICAGO, provides a direct and comprehensive service to manufacturers in the mid-western United States interested in the establishment of branch manufacturing plants in Ontario.

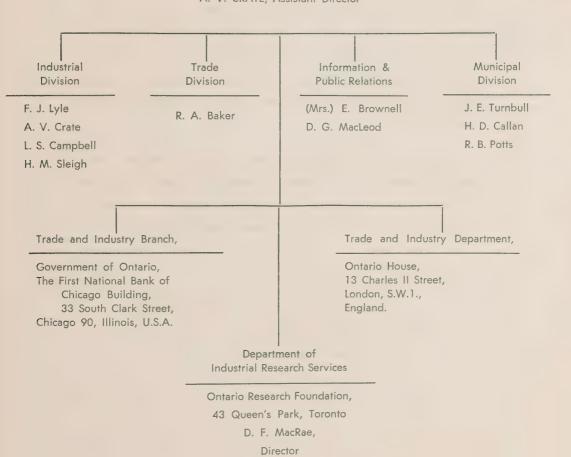
GOVERNMENT OF ONTARIO

Department of Planning and Development

W. K. WARRENDER, Q.C., Minister

TRADE AND INDUSTRY BRANCH

159 Bay Street, Toronto
F. J. LYLE, Director
A. V. CRATE, Assistant Director



The Trade and Industry Branch of the Government of Ontario takes pleasure in announcing the establishment of a branch office in Chicago to serve the mid-western industrial area of the United States.

Formerly this area was served from the head office of the Trade and Industry Branch in Toronto, but the steadily growing demand for information on the industrial opportunities which exist in the Province of Ontario and the increasing requests for service on branch plant establishment have made necessary this addition to the Government's industrial development facilities.

The office in Chicago will serve the mid-western states from Ohio westward. All manufacturers in this area are invited to take full advantage of the free, confidential and comprehensive service provided by the Government of Ontario.

Trade and Industry Branch,
Government of Ontario,
The First National Bank of Chicago Bldg.,
33 South Clark Street,
Chicago 90, Illinois, U.S.A.

THE TRADE AND INDUSTRY BRANCH

Annual Review

1952

The year 1952 marks another milestone in Canada's economic progress. A new and solid type of confidence across the land was apparently born during the year for one after another of Canada's leaders in industry and Government forecast without reservation a steady expansion of the Canadian economy for the next ten to twenty-five years. The forecasts in all cases were based on sober assessments of Canada's achievements since the war and on careful appraisals of Canada's potential for the future.

The achievements of the post-war years are very impressive. In 1952 Canada's gross national product reached a record value of \$23 billion, an increase of 92 per cent over 1946; gross value of manufacturing production a record of \$17.5 billion, an 118 per cent increase; total capital investment a record of \$5.1 billion, a 100 per cent increase, and capital investment in manufacturing \$929 million, an increase of 75 per cent over 1947. Each year since 1948 Canada has reinvested in capital expenditures amounts in excess of one-fifth of her gross national product, a world record in that regard.

Canada's potential for the future is equally impressive. The expectation of ten to twenty-five years of continuing growth and prosperity rests on the fact that the strong forces for expension operating in the Canadian economy have created a momentum which will carry us forward for at least that period of time.

The first of these is a growing domestic market. Canada's population has increased by one-half during the past twenty-five years. Assuming that the birth rate remains high and the death rate continues to fall and assuming that immigrants come to Canada in large numbers, Canada's population, presently numbering 14.5 million, may be expected to reach 20 to 23 million twenty-five years hence. A rising domestic economy combined with a steadily increasing standard of living will create an augmented market for present commodities and a new market for new commodities.

A greater domestic market will lessen our dependence upon export trade, although foreign trade, in itself, constitutes a powerful support for our buoyant economy. Canada, as one of the world's foremost trading nations, reached in 1952, a record for exports of \$4.4 billion. However, Canadians continued to support international efforts to expand the flow of world trade and imported a record \$4,000 million worth of goods.

Another strong force for expansion is Canada's increasing importance as a storehouse of raw materials and essential minerals needed to feed not only our own industrial machine but that in other countries. Favourable, and in some cases monopoly, export markets await Canadian materials. As far as the United States is concerned the Paley Report makes this fact abundantly clear. Fifty years ago the United States produced a far greater supply of raw materials than it needed. To-day it produces ten per cent less than required and by 1975 it will have to import at least twenty per cent of its requirements.

While reserves of some essential minerals in the United States are diminishing, Canada's reserves are in many cases just being discovered or are in the early stages of their development. Even on the basis of percentage of known North American reserves, Canada holds 67 per cent of the iron ore, 99 per cent of the nickel, 22 per cent of the sulphur, 34 per cent of the lead, 95 per cent of the titanium and 24 per cent of the zinc—and new reserves of these and other strategic materials, including uranium, are being found and exploited at an imposing rate.

Perhaps the most spectacular resource development has been the discovery of oil and natural gas in Western Canada. Although only 600,000 square miles, or less than 5 per cent of the prospective oil-bearing areas, have been adequately explored, we have enough oil on hand now to meet a daily demand of 455,000 barrels for the next ten years. Our sudden eminence as an oil-producing nation has outstripped our facilities for delivering oil to its markets but by 1955 with increased facilities it is expected that Canada will be entirely self-sufficent in oil.

Canada in the future, as a treasure house of these vital materials, is assured of a preferred position both in industrial production and in export trade in basic materials.

In this unsettled world the expansion force of defence expenditures cannot be overlooked. Undoubtedly, two world wars have accelerated Canada's rate of industrial expansion but it would be incorrect to conclude that her present high rate of production is attributable to defence spending. It is estimated that only about 6 per cent of Canada's gross national product is directed towards defence. Unfortunately, some measure of defence spending must always be part of our national budget. However, Canada's economy is not so vulnerable to fluctuations in defence expenditures as is that of the United States although Canada's per capita contribution to international defence is equal to theirs. A cut in Canada's defence spending corresponding to a cut of 25 per cent in that of the United States would amount to only about 2 per cent of our gross national product—or the equivalent of the increase in our gross national product resulting from last year's bumper wheat crop over that of an average crop.

in capital expenditures on natural resource development and new construction, machinery and equipment, Canada each year has established new records. In 1952 capital investment reached \$5.1 billion, but the outlook for 1953 is an estimated \$5.4 billion. Capital expenditures in 1953

by manufacturing industry alone are expected to be about 5 per cent less than the previous year due to the completion of post war expansion programmes in some of the major industries. However, outlays in such industries as transportation equipment, metals and oil refining and in mining generally will show further increases. Expenditures on new housing are likely to be \$981 million, a 15 per cent increase over 1952. In trade, financial and service establishments, they will reach an estimated \$431 million, which is one-third greater than outlays in the previous year.

Our long term capital investment programme is promising for there are many projects for the future. These include the St. Lawrence Seaway, power developments in Quebec, Ontario, British Columbia and the North West Territories, oil and natural gas pipe lines, the expansion of air, railway and highway transportation systems, and the establishment of many new industries as well as the expansion of present ones.

This capital investment programme has both an immediate and a delayed impact on the Canadian economy. It supports the present high level of prosperity—but, even more important, it creates a steadily increasing capacity to produce, which in turn ensures an ability to maintain this high level in the years to come.

It is not generally realized that Canada is exceeding any other country in the record amount of earnings being ploughed back into developing natural resources and financing industrial and commercial expansion. Last year 23 per cent of the value of our gross national product was reinvested. But even more significant is the fact that, with respect to funded debt, Canadians themselves are financing 85 per cent of the nation's development — this in spite of a record influx of capital from abroad.

In the assessment of Canada's achievements to date and Canada's potential for the future the Province of Ontario maintains a commanding position. As the major manufacturing province, Ontario equals the combined strength of the other nine provinces and contributes one-half of the total for all of Canada in value of goods produced, employment and payrolls, and capital investment.

During 1952, Ontario's 13,200 manufacturing industries achieved an all-time record producing goods worth \$8.6 billion. With a population of

4.8 million Ontario in August of that year reported the greatest labour force in its history—1,926,000 working in civilian employment, 36 per cent in manufacturing. Capital expenditures by manufacturing industries in new plants and equipment reached a peak of \$492 million—55 per cent of the total for all of Canada.

The Province of Ontario can lay claim to a generous share in the forces for expansion operating in the Canadian economy. Ontario has the greatest provincial population and the highest payrolls and wages. Its close proximity to Quebec, the second largest provincial market, and to export markets in the six states adjacent to its borders gives Ontario special advantages as the centre of Canada's most profitable domestic market as well as a distribution centre for goods destined for other markets at home and abroad.

To the Canadian storehouse of raw materials and essential minerals Ontario contributes the world's greatest source of nickel, Canada's greatest supply of gold, and a major share of the ironore in addition to many other basic commodities. Mineral production in Ontario increased by 150 per cent bewteen 1946 and 1952 when it reached a value of \$480 million—the highest provincial output in Canada.

As the major industrial province, Ontario plays a leading role in defence production. It it estimated that in 1952 approximately 6 per cent of Ontario's manufacturing production was devoted to defence materials. In 1953 the proportion will be about 8 per cent.

The expansion force of Canadian capital investment in resource development and industrial growth has exerted its greatest impact on Ontario. As the workshop of the nation, Ontario manufactures the steel, heavy machinery, electrical goods and mechanical equipment needed for the oil wells of Alberta, the aluminum plants of British Columbia, the iron-ore mines of Labrador, and so on. New projects undertaken anywhere in Canada mean increased output for Ontario's factories and to keep pace with Canada's needs, Ontario's industries each year have exceeded the previous one in the amounts spent on expanding their plants and manufacturing facilities. In 1950 capital investments by manufacturing industry reached \$217 million; in 1951, \$385 million; in 1952, \$492 million.

Ontario also has a substantial share in Canada's long-term capital investment programme. Bor-

dering on four of the five Great Lakes the Province has a paramount interest in the St. Lawrence Seaway project. Not only will the Seaway open up the industrial centres of Ontario to direct shipments of goods and raw materials, but it will also assist Ontario industries through lower freight charges to exploit new export markets all over the world. Moreover, the Seaway project will provide an additional one and one-half million horsepower of low cost hydro-electric power which our expanding economy will make a necessity by 1956.

Oil and gas pipe lines must be built from Western Canada to refineries and industrial areas in Ontario. Highways, homes, schools, commercial, office, service and public buildings must be constructed to serve the needs of an increasing population and a rapidly growing economy. In all of this investment programme for the future, the construction of new industries and the expansion of established industries must play the leading role and set the pattern for the development of the Province in the years to come.

Each year about 90 per cent of Ontario's industrial growth is attributable to the expansion of established industries which build additions to their present plants or build branch plants in new locations. A list of companies undertaking major expansions during 1952 is given later in this Review. However, each year the number of new industries coming to Ontario has exceeded the previous year. Over 600 industries new to Ontario have been established here since the end of World War II by interests in Great Britain, United States, Europe and the other nine provinces of Canada.

The influx of new industries, the products they make, the locations chosen and the interesting trends affecting new industry development merit some description in detail.

The new industries for the last four years are shown below:

1949 1950 1951 1952 New industries 47 78 92 126

The products made by these new industries are indicative of the sectors of our industrial economy now growing rapidly. Feeder plants making parts and accessories for the automotive industry—Ontario's major manufacturing industry; forgings, castings, parts and accessories for the aircraft industry which, with its defence contracts and its long range development programme, is coming to the industrial forefront; new plants for

the refining, processing and final manufacture of chemical products which have made it possible for Ontario to lead all of Canada in this field; electrical apparatus and supplies, electronic equipment and components and in the past year, television equipment, all of these are well represented in the products to be manufactured by the new industries.

That Ontario is the workshop of Canada is confirmed again by the many new industries in the engineering field set up in this Province to make equipment for the natural resource development taking place here and in other parts of Canada. Where formerly the volume of equipment sold by the parent firms was insufficient to warrant manufacturing in Canada, the new orders resulting from the upsurge in resource developments in oil, minerals, base metals, nickel, uranium, lead, zinc, asbestos and so on made on-the-spot servicing necessary and manufacture in Canada imperative if full advantage of the market for their products was to be taken. They chose Ontario because here they would be in a position to serve resource development across Canada from a central location and at the same time build a steady business for similar or allied products in the large established markets of central Canada.

Before referring to the locations in Ontario chosen by the new industries, mention might be made of a number of interesting trends which have affected, and will in the future affect to a greater extent, the flow of new industries and new capital investment into this Province from other countries.

The country of origin of the new industries coming to Ontario during the last four years is shown below:

| Origin | 1949 | 1950 | 1951 | 1952 |
|----------------------|------|------|------|------|
| Canada | 10 | 42 | 46 | 37 |
| United States | 22 | 28 | 32 | 52 |
| United Kingdom | 13 | 7 | 9 | 28 |
| West Germany | | | 3 | 3 |
| Others | 2 | 1 | 2 | . 6 |
| | | | | |
| Total new industries | 47 | 78 | 92 | 126 |

The continued and increasing participation of the United States in the Canadian economy is a trend of great importance. Already Canada's best customer in world trade, the United States bought 54 per cent of Canada's total exports during 1952. Residents of the United States hold stocks and bonds representing a 25 per cent interest in the over-all business sector of Canada's economy, including a 37 per cent interest in our manufacturing industries and a 35 per cent interest in our mining, smelting and petroleum industries. In fact, the 1951 American investment in all branches of our rapidly growing petroleum industry amounted to 52 per cent of the total book value.

For the past four years the United States has led all countries except Canada herself in the number of new industries established in Ontario —52 being established during the year past. This inexorable participation by American interests in resource development as well as in new and expanding manufacturing industry in Canada will continue and in all likelihood will increase in the years ahead.

The traditional participation in Canada's growth by British interests developed two new trends during 1952. In the first place, the export drive to dollar countries, into which Great Britain has poured a major part of her industrial production since the end of World War II, has reached substantial proportions as far as trade with Canada is concerned. A point has been reached where in many cases export sales are of sufficient volume to warrant manufacturing in Canada. A definite pattern has been established, first export sales, then assembly and servicing and finally manufacturing in Canada.

Secondly, the Government of the United Kingdom has opened the door financially in a generous fashion. Until recently the British Government, in order to conserve dollars, held a close rein over such transfers by British concerns for long term investment in Canada. Now, however, it is convinced that a sure and steady flow of dollars back to the British Treasury can best be maintained by the traditional pattern of long term investment in the dollar countries. Accordingly, in 1952 the British Government announced a relaxation in its exchange restrictions and is now not only approving, but actually encouraging, long term investments in Canada. As a result, manufacturing firms as well as construction companies are coming to Canada from Great Britain in increasing numbers. Throughout the post war years the Trade and Industry Branch has persistently advocated the adoption of this policy and it is gratifying to see it finally become a reality.

A comparison of the investments in Canada by interests in Great Britain and in the United States is given below.

| | United States (millions) | United Kingdom (millions) |
|------|-----------------------------|------------------------------|
| 1945 | 4,990 | 1,750 |
| 1946 | 5,157 | 1,668 |
| 1947 | 5,200 | 1,631 |
| 1948 | 5,566 | 1,593 |
| 1949 | 5,905 | 1,694 |
| 1950 | 6.565 | 1,723 |
| 1951 | 7,235 | 1,775 |
| | | |

The third trend of major importance to become apparent in 1952 is the commencement of an aggressive drive on the part of West Germany to form an economic partnership with Canada. The division of Germany and its encirclement by Soviet satellite states has cut off West Germany from her former sources of basic food supplies and raw materials and in addition has denied her access to some of her traditional markets for manufactured goods. Moreover, like Great Britain, West Germany suffers from a shortage of dollars. The Government of West Germany, in seeking alternatives to these three restricting factors, sees in Canada the best solution to its problems. Canada is a source of many of the needed food products and raw materials. By building up exports markets in Canada for German-manufactured goods it is hoped to earn sufficient dollars to pay for its essential imports.

The Government of West Germany, in cooperation with German industry, is facing the difficulties inherent in developing this economic partnership with foresight and determination. It intends to support and encourage an export drive to Canada as part of a long term plan. The foundations of this reciprocal trade relationship with Canada have already been laid. Last year Canada's imports from Germany totalled over \$22 million, while Canada's exports to Germany were valued at nearly \$95 million. The fact that the West German Government has taken the largest single block of space at the Canadian International Trade Fair 1953 is an indication of the firmness of its intentions. Again, the pattern followed for many years by the United States and latterly by Great Britain will be followed by West Germany—namely, export sales, assembly and finally manufacturing. Those German manufacturers who successfully negotiate the first two steps in the pattern will be granted permission to transfer sufficient capital to establish branch plants in Canada. Already six West German industries have come to Ontario. As the West German long term plan progresses many more industries will follow.

While Great Britain, the United States, West Germany and other countries are at present, and will in the future, contribute much to Canada's industrial growth, Canadians themselves are the major contributors to our progress. As has already been mentioned, Canada is financing 85 per cent of her own development. Canadians own 68 per cent of the over-all business sector of our economy, including 56 per cent of manufacturing and 58 per cent of mining, smelting and petroleum exploration and development.

A further indication of Canadian initiative in industrial growth is that of the 343 new industries coming to Ontario in the past four years, 135 were established by Canadian concerns. Of the 126 coming in 1952, 37 were Canadian in origin.

The locations chosen for these new industries reveal a pattern for Ontario's industrial development in the years ahead. Up until 1949 the greater proportion of new industries settled in the Greater Toronto area—an area extending from Oakville to Whitby and north to Aurora. Since that year decentralization of industry to the other parts of the Province has increased in momentum until in 1952 only 37 of the 126 new industries chose sites in this area, while 89 chose locations elsewhere.

This trend towards decentralization is shown below.

| | 1949 | 1950 | 1951 | 1952 |
|----------------------|------|------|------|------|
| New Industries | 47 | 78 | 92 | 126 |
| Greater Toronto Area | 31 | 26 | 25 | 37 |
| Other Ontario Areas | 16 | 52 | 67 | 89 |

This movement towards dispersal of industry throughout the Province is healthy and constructive and gives every indication of continuing in increased measure.

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The year 1952 was a record year for industrial expansion in Ontario and present indications are that 1953 is likely to equal that record. Some of our foremost industries completed major expansion programmes last year and consequently it was believed that there might be some falling off in the rate of industrial expansion in 1953. However, evidence is now at hand that the new

industries which will be established here by manufacturers from the United States and abroad added to expansion of present industries—several of which are of major importance—should result in over-all expansion figures close to those for 1952.

Summing up, it is fair to state that basic positive forces for expansion still dominate the Canadian economy. While temporary fluctuations may occur at some times and in some industries, the momentum created by these forces for expansion should carry industry steadily forward towards wider and wider objectives in the coming years.

DEPARTMENT OF INDUSTRIAL RESEARCH SERVICES

The Trade and Industry Branch sponsors the Department of Industrial Research Services of the Ontario Research Foundation with a view to providing to industries which do not have research facilities of their own, technical advice or laboratory research to help solve some of their production or development problems.

The Department of Industrial Research Services in 1952 completed its fifth year of service to industry in Ontario and a review of the five years of operation reveals an increasing demand for its services, and demonstrates the essential role of research in the industrial growth of Ontario. Last year the total number of enquiries handled by the Department was 3,454. Of these, approximately one-third required the provision of technical data only; about one-third involved personal visits to industrial plants by members of the field engineering staff, while 1,220 enquiries required arranging for laboratory research work. The last group represents a 50 per cent increase over the previous year in the number of firms paying for the use of laboratory facilities for the development of some product or process necessary to the expansion of their industries.

The work of the Department of Industrial Research Services is now a widely recognized and very essential service to industry in this Province and its operation has been studied by visitors from abroad who intend to create comparable services to industry in their own countries.

TRADE & INDUSTRY DEPARTMENT ONTARIO HOUSE

(London, England)

Since 1945 when Ontario House in London, England, was established, its Trade and Industry Department has worked in close co-operation with the Trade and Industry Branch to promote trade between the United Kingdom and Ontario and to interest United Kingdom manufacturers in establishing new industries here which would add to the sound industrial growth of our Province. In recent years the Trade and Industry Department at Ontario House has extended its services to manufacturers in European countries, notably West Germany, Italy, Holland, Belgium and Switzerland.

It is customery for British firms initially to explore the Canadian market for their products through export sales, then to form sales subsidiaries in Ontario and at a later date to establish new industries. The Trade and Industry Department at Ontario House assists British companies at all stages of their negotiations and in 1952, 375 British manufacturers were assisted to make satisfactory sales arrangements in Ontario, 30 firms were assisted in establishing sales subsidiary companies, and 34 British and Continental manufacturing companies completed negotiations and established new industries in our Province.

In 1952 the British Treasury was able to modify its restrictions on the export of British capital for investment overseas and it is estimated that the new manufacturing companies coming to Ontario represented an initial investment of 25 millions of dollars and that over 12 millions of dollars were transferred by British manufacturers for the purpose of expanding industries presently established in Ontario.

Promotional Activities

The Municipal Division of the Trade and Industry Branch reports that the municipalities of Ontario are playing an increasingly important part in industrial promotion and are looking to the Trade and Industry Branch for leadership and assistance in planning for and attracting new industries to their areas. To meet their demands the Trade and Industry Branch sponsored in March 1952 its Annual Municipal Industrial Promotion Conference attended by over 300 industrial commissioners, members of Boards of Trade, Chambers of Commerce, and other interested citizens from over 112 Ontario municipalities. Regional conferences attended by 388 delegates representing 121 Ontario municipalities were held in St. Catharines, Wingham, Woodstock, Lindsay, Cornwall, Kingston and Sarnia.

The trend towards decentralization of industry was accelerated during 1952 and the efforts of the Trade and Industry Branch in assisting municipalities to organize their promotional campaigns played an important part in this movement. In 1952, 12 additional communities organized active Industrial Promotion Committees to promote the sound industrial development of their community and to interest manufacturers in establishing new industries in their towns.

A new constructive trend in municipal industrial promotion is that in some areas small municipalities are combining their efforts in a comprehensive plan to promote the industrial growth of the whole area and the coming year will see a more widespread use of this co-operative effort.

During the year a District Representative of the Trade and Industry Branch, resident in London, was appointed to serve Western Ontario. Central Ontario and Northern Ontario are served from the main office of the Branch and Eastern Ontario by a representative resident in Perth. Visits were made by the staff members of the Trade and Industry Branch to many municipalities throughout the Province in connection with organizing for industrial promotion, accompanying industrial prospects, or holding industrial promotion conferences.

Ontario's industrial growth has attracted world-wide attention and the activities of the Information and Public Relations Division have expanded accordingly. Requests for statistical information on Ontario's trade and industry have increased greatly and have come from companies and individuals all over the continent. Periodicals and newspapers in Canada and abroad have been supplied with information or articles about Ontario's industrial progress and there has been a marked increase in the circulation of printed literature issued by the Branch.

Over 3,300 copies of Ontario's Annual Industrial Review 1951 have been circulated during the year. This Annual Review is now recognized as the official annual record of industrial development of this Province and as such is widely circulated on request to business firms, industrial prospects and other interested organizations all over the world.

During 1952 the Trade and Industry Branch participated in two major exhibitions—the Canadian International Trade Fair and The Canadian National Exhibition.

During the Trade Fair all members of the staff were on duty at a special office in the reception area in the Coliseum Building. Because the Fair is held in Toronto, the Branch plays a very active part in its administration and during the Fair makes many valuable contacts with manufacturers from all over the world

At the Canadian National Exhibition the Trade and Industry Branch sponsored an exhibit illustrating the value to Ontario and to Canada, in terms of employment and payrolls, of Ontario's major manufacturing industry—the automotive industry. This exhibit was part of a co-ordinated exhibit arranged by the Department of Planning and Development which depicted particularly the work of the Trade and Industry Branch and the Industrial Research Services Department of the Ontario Research Foundation.

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The year 1952 showed a continuance of the

steady influx of trade enquiries received by the Trade Division from companies in Canada, the United Kingdom, the United States and European countries. Trade negotiations are in many instances preliminary steps leading to the establishment of new manufacturing industries or the expansion of existing manufacturing plants and are therefore an important aspect of the work of the Trade and Industry Branch.

At the close of the calendar year 1952 the Trade Division had 169 agency applications on file and reports that 47 agency arrangements were completed during the year.

New Ontario Industries

The records of the Trade and Industry Branch reveal that 126 new manufacturing industries were established in Ontario during 1952. It is estimated that these new industries represent an initial investment of \$32,000,000.00 in new plants and equipment.

| FIRM NAME | | | | AREA | | | ORIGIN |
|--|---|---|---|-------------|---|---|---------------|
| Admiral Steel Products Ltd | | • | | Windsor . | | 6 | Canada |
| Advance Pattern Co. Inc (Product: Paper dress patterns) | | | | Toronto . | • | ٠ | United States |
| Allen-Bradley Company (Product: Electrical motor controls) | | ٠ | | Galt . | ٠ | ٠ | United States |
| Alsco Products of Canada Ltd (Product: Aluminum sash and doors) | ٠ | * | | Toronto . | ٠ | ٠ | United States |
| Antiference (Canada) Ltd (Product: Radio and television aerials) | ٠ | • | ٠ | Toronto . | ٠ | ٠ | Great Britain |
| Axefeldt, Valdemar | ٠ | ٠ | ٠ | Preston . | ۰ | ٠ | Denmark |
| Ayrshire Dockyards Co. Ltd (Product: Cold rolled steel sections) | ٠ | ٠ | ٠ | Milton . | ٠ | ٠ | Great Britain |
| Barber-Greene (Canada) Ltd (Product: Handling equipment) | ٠ | | ٠ | Toronto . | ٠ | ٠ | United States |
| Barton Tubes Ltd | ٠ | ٠ | * | Burlington | ٠ | ۰ | Great Britain |
| Barton, Wm. & Co | ٠ | ٠ | ٠ | Paris . | ٠ | ٠ | Canada |
| Betts & Co. Ltd | • | | ٠ | Toronto . | ٠ | ٠ | Great Britain |
| Birdseye Mills | ٠ | ٠ | ٠ | Nestorville | ٠ | ٠ | United States |
| Bostitch-Canada Ltd | | ٠ | ٠ | Mimico . | ٠ | • | United States |
| Brantford Clay Products | ٠ | • | ٠ | Brantford | ٠ | | Canada |
| British Cellophane Ltd | | ٠ | | Cornwall | ۰ | ٠ | Great Britain |
| Brockhouse, J. Co. Ltd (Product: Cold rolled steel sections) | ٠ | 6 | ٠ | Toronto . | • | ۰ | Great Britain |

| FIRM NAME | | | | | AREA | | | ORIGIN |
|---|------|------|------|------|--------------|---|---|---------------|
| Broom & Wade Ltd | | ٠ | • | | Toronto | , | | Great Britain |
| Brown Fintube (Canada) Ltd (Product: Heat convector tubes) | | | • | | St. Thomas . | | ٠ | United States |
| Cadesky, William | | | • | | Owen Sound | | | Canada |
| Canadian Alchemy Ltd (Product: Paint drying agents) | | | ٠ | • | Toronto | | | Great Britain |
| Canadian Aurora Lite Co. Ltd (Product: Cold cathode lighting fixtur | res) | | | | Woodstock . | | | France |
| Canadian Diaphlex Ltd | ectr | ical | devi | ces) | Toronto | | | United States |
| Canadian Fabricated Products Ltd. (Product: Automobile upholstery) | | , | | | Stratford . | | | Canada |
| Canadian Rock Salt Co | | | | | Windsor | | | Canada |
| Canadian Rockweld Co | ds) | ٠ | • | | Toronto | | | Great Britain |
| Canadian Siempelkamp Ltd (Product: Heavy presses) | | • | ٠ | • | Hamilton . | | | West Germany |
| Canadian Stackpole Ltd | nen | ts) | | ٠ | Toronto | | | United States |
| Canadian Toy Manufacturing Co. Ltd (Product: Toys) | | | • | ٠ | Delhi | | | Canada |
| Canefco Limited | , | | ٠ | 4 | Toronto | | | United States |
| Cannest Brushes Limited (Product: Tooth brushes) | | | • | ٠ | London | | | United States |
| Castel, J. & Co | | ٠ | ٠ | ٠ | Hamilton . | | • | Canada |
| Chiksan Company (Canada) Ltd (Product: Swivel pipe joints) | | ٠ | | ٠ | Brantford . | | | United States |
| Clipper Coach Manufacturing Co. Ltd (Product: Cabin trailers) | | | | | Clinton | | | Canada |

| TIKM INAME | | | | AKLA | | | OKIOIIA |
|--|--------|-----|------|------------|---|---|---------------|
| Clyde Tube Forgings (Canada) Ltd (Product: Welding fittings and flanges) | | | | Toronto . | | • | Great Britain |
| Comet Engineering (Product: Aircraft components) | • | • | • | Guelph . | ٠ | ٠ | Canada |
| Commercial Shearing Ltd (Product: Heavy metal stampings) | • | ٠ | • | Hamilton | ٠ | • | United States |
| Cosco Products Ltd | • | • | ٠ | Oshawa . | * | | United States |
| Daly-Arrow Limited (Product: Electrolytic condensers) | | • | • | Toronto . | ٠ | | Great Britain |
| Domestic Tank & Equipment Ltd (Product: Fuel oil tanks) | • | | | Toronto . | ٠ | ٠ | Canada |
| Dual Parking Meter (Canada) Ltd (Product: Parking meters) | • | • | • | Brampton | | | United States |
| Dussek Bros. & Co. Ltd (Product: Cutting oils) | • | • | • | Belleville | ٠ | ٠ | Great Britain |
| Electrotube Corp. of Canada (Product: Cathode ray tubes) | * | • | ٠ | Windsor . | ٠ | • | Canada |
| Esterbrook Pen Co. of Canada Ltd (Product: Desk pens) | • | • | ٠ | Toronto . | | | United States |
| E-Z Sew Enterprises (Product: Drapery hooks and headers) | • | • | ٠ | Windsor . | ٠ | | United States |
| Federated Metals (Canada) Ltd (Product: Nonferrous metal ingots and so | older. | s) | . ,. | Toronto . | ٠ | | United States |
| F. H. Welding Machines Limited (Product: Welding equipment) | | • | • | Windsor . | ٠ | ٠ | Canada |
| Fileano Company Ltd | • , | ۰ | | Guelph . | ٠ | ٠ | Denmark |
| First Spice Mixing Co. Inc | teria | ls) | | Toronto . | ٠ | • | United States |
| Fram (Canada) Ltd | | | | Stratford. | ٠ | | United States |
| Frontenac Farms Co-operative (Product: Cheese processing and packaging | g) | | • | Kingston | • | ٠ | Canada |
| Globe Union (Canada) Ltd | s) | | • | Toronto . | ٠ | | United States |

FIRM NAME

AREA

ORIGIN

| FIRM NAME | AREA | ORIGIN |
|---|---------------|---------------|
| Hawkesbury Enterprises Limited | Hawkesbury | Canada |
| Hayward-Tyler Co. of Canada Ltd (Product: Stainless steel castings) | Kitchener | Great Britain |
| G.J.J.M. vd. Heijden | Niagara Falls | Holland |
| Hellens Mining Reduction Co. Ltd | Cobalt | Canada |
| Herring-Hall-Marvin Safe Company Canada Limited (Product: Steel safes and vaults) | Toronto | United States |
| Holman Bros. (Canada) Ltd | Kitchener | Great Britain |
| Howard & Sons (Canada) Ltd | Cornwall | Great Britain |
| Interlock Hose Couplings Co. Ltd | Perth | Great Britain |
| Ingot Metal Co. Ltd | Toronto | Great Britain |
| Ipsenlab of Canada Ltd | Toronto | United States |
| Jessop Steel Co. Ltd | Wallaceburg | United States |
| Joseph, N. C., Aluminum Company (Canada) Ltd (Product: Aluminum utensils) | Niagara Falls | Great Britain |
| Kent Norlantic Ltd | Toronto | Great Britain |
| Krunchee Potato Chip Co. Ltd | Windsor | United States |
| Ladish Co. Ltd | Brantford | United States |
| Lawrence, J. W. Ltd | Trenton | |
| Leitz, Ernest (Canada) Ltd | | |
| Lennox Furnace Co. of Canada | Woodbridge | United States |

| FIRM NAME | | | AREA | | ORIGIN |
|--|---------|-------|---------------|---|---------------|
| Lewis, G. Limited | ٠ | • | Brampton | | Canada |
| Lufty Manufacturing Co. (Ontario) Ltd (Product: Sleeping garments) | ٠ | • | Stratford | | Canada |
| McIntyre Aluminum Company (Product: Sashes and doors) | ٠ | | Chippawa | | Canada |
| McVeigh, J. L | • | • | Wiarton . | | Canada |
| Magic Foil & Products (Canada) Ltd (Product: Aluminum foil and waxed paper s | special | ties) | Hamilton | | United States |
| Maloney Aluminum Products of Canada Ltd. (Product: Aluminum doors) | ٠ | , | Fort Erie | | United States |
| Mechanical Handling Systems Inc (Product: Conveyer systems) | | ٠ | Toronto . | | United States |
| Miller, H. J. & Co. Ltd (Product: Wood products) | 4 | • | Parry Sound | • | Canada |
| Monarch Massage Equipment Ltd (Product: Therapeutic vibrators) | ٠ | ٠ | Fort Erie | | United States |
| Moore Air Equipment Ltd (Product: Pneumatic tools) | ٠ | | London . | • | Canada |
| Motorola (Canada) Ltd (Product: Television receivers) | ٠ | | Toronto . | | United States |
| Munro Games Ltd | ٠ | • | Burlington | | Canada |
| Myhre Engineering (Canada) Ltd (Product: Handling equipment) | ٠ | • | Peterborough | | Norway |
| Nash Corp. Manufacturing Ltd (Product: Aluminum sash and doors) | ٠ | • | Oshawa . | | Canada |
| Nelson Stud Welding Limited (Product: Electric welding equipment) | ٠ | • | Toronto . | • | United States |
| Neosid (Canada) Limited (Product: Iron dust cores) | ٠ | • | Toronto . | | Great Britain |
| Newcomb Industries Ltd | ٠ | | Windsor. | | United States |
| Niol Industries Ltd | | | Carleton Plac | e | Sweden |

| FIRM NAME | | AREA | | ORIGIN |
|---|---|----------------|---|---------------|
| S. Nord Chemical Co. Ltd | ٠ | Petrolia | ٠ | United States |
| North Bay Dimension Mill Ltd (Product: Dimensioned lumber) | ٠ | North Bay . | | United States |
| Oregon Saw Chains Ltd | ٠ | Guelph | 4 | United States |
| Owen Sound Die & Engineering Ltd (Product: Dies, fixtures and tools) | ٠ | Owen Sound | • | Canada |
| Peerless Tool & Mould Co | | Windsor | • | Canada |
| Perkins, F. (Canada) Ltd | ٠ | Toronto | ٠ | Great Britain |
| Playtex of Canada Ltd | ٠ | Arnprior | ٠ | United States |
| Precision Metal Workers (Canada) Ltd (Product: Metal towel racks and office furniture | | Toronto | ٠ | United States |
| Price Manufacturing Co | ٠ | Parry Sound . | ٠ | Canada |
| Proto Tools of Canada Ltd | • | London | ٠ | United States |
| Pyrotenax Limited | • | Trenton | | Great Britain |
| Radiolectric Manufacturing Co | ٠ | Windsor | ٠ | Canada |
| Riverlake Oils Ltd | • | Fort William . | ٠ | Canada |
| Rohm & Haas Company of Canada Ltd (Product: Industrial chemicals) | | .Toronto | ٠ | United States |
| Setter Corporation | • | Fort Erie | ٠ | United States |
| Sheepbridge Engineering Ltd (Product: Stainless steel castings) | * | Guelph | | Great Britain |
| Shellaloy Casting Co. Ltd | • | Guelph | | Canada |
| Stran Steel of Canada Ltd | | Toronto | | United States |

| | | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
|--|----|---|---|-----|---------------|
| Syntron Limited | ۰ | Stoney Creek | | • | United States |
| Torrington Manufacturing Company of Canada Ltd. (Product: Fan blades and blower wheels) | | Oakville | | • | United States |
| Texto-Plastics Limited | • | Windsor | | • | Canada |
| Tiede Enterprises | | Windsor | | • | Canada |
| Unistrut Products (Canada) Ltd (Product: Prefabricated steel structural forms) | ٠ | Chatham . | | | United States |
| United Flexible Tubing Company of Canada Ltd. (Product: Flexible metal tubing) | | Toronto | • | | Great Britain |
| Valeriote Electronics Ltd | ٠ | Guelph | | • | Canada |
| Vanadium Steel Ltd | • | London | | . • | United States |
| Venus, T. V. Ltd | | Windsor | , | • | Canada |
| Warsop Power Tools Ltd | | Toronto | | | Great Britain |
| Watford Chemicals (Canada) Ltd (Product: Industrial chemicals) | | Toronto | , | | Great Britain |
| Welded Equipment Ltd | ٠ | Ridgetown . | | • | Canada |
| Welded Products Ltd | ٠ | Caledonia . | | • | Canada |
| Welwyn (Canada) Electrical Lab (Product: Electric registers) | • | London | | • | Great Britain |
| Wernet Dental Manufacturing Co. Inc (Product: Dental equipment) | • | Toronto | | • | United States |
| Wiarton Sash & Door Ltd | • | Wiarton | | • | West Germany |
| The Williams Printing Materials Co. Ltd (Product: Plastic and rubber printing materials) | ٠. | Grimsby | | • | United States |
| Wilson Jones Company (Canada) Ltd (Product: Record forms and loose leaf binders) | ٠ | Toronto | | | United States |
| Wilson Laboratories Ltd | • | Dundas | | ٠ | Canada |
| Wooster Rubber Company (Product: Wire kitchen utensils) | ٠ | Toronto | | • | United States |
| Yardley Plastics of Canada Ltd (Product: Blinds, sashes and screens) | ٠ | Chatham . | | • | United States |

ORIGIN

AREA

FIRM NAME

Expansions of Ontario Industries

The Department of Trade and Commerce, Ottawa, has estimated that during 1952 Ontario's manufacturing industries invested \$492,000,000.00 on new manufacturing plants and on expansions of existing plants. A list of 323 of the major expansions of Ontario industries is given on the following pages.

NAME

LOCATION

| NAME | | | | | | | | LOCATION |
|-------------------------------------|------|------|--|---|---|---|---|------------------|
| Abitibi Power & Paper Co. Ltd | | | | | | | | Sault Ste. Marie |
| Acme Steel Company of Canada Ltd. | , | | | | | | | Toronto |
| Addressograph-Multigraph of Canada | Ltd. | | | | | | | Toronto |
| Aladdin Industries Inc. | | | | | | | | Toronto |
| Allan Candy Company Ltd | | | | | | | | Hamilton |
| Allied Manufacturing Company | | | | | | , | | Toronto |
| Almac Felt Manufacturing Company | | | | | | | | Toronto |
| American Chemical Paint Company | | | | | | | | Windsor |
| Anderson Flax Products Ltd | | | | | | | | Lucknow |
| Antoine Vanities Limited | | | | | | | | Toronto |
| Arrowsmith Distributors Ltd | | | | | | | | Weston |
| Artistic Jewellery Company | | | | | | | | Toronto |
| Audio Tool and Engineering Ltd. | | | | | • | | | Toronto |
| Austin Company Limited | | | | | | | | Brantford |
| Auto-Lite Batteries of Canada Ltd. | | | | | | | | Toronto |
| Automatic Electric (Canada) Ltd. | | | | | | | | Toronto |
| Bancroft Lumber & Fuel Ltd | | | | | | | | Bancroft |
| Barlin-Scott Manufacturing Co. Ltd. | | | | | | | , | Hamilton |
| Bauers Limited | | | | | | | | Waterloo |
| Baxter, M. L. Ltd. | | | | | | | | Toronto |
| Beach Industries Ltd | | | | • | | | | Smiths Falls |
| Beauty Industries Limited | | | | | | | | Hamilton |
| Bell Paper Box Co. Ltd | | | | • | | | | Toronto |
| Belt Manufacturing Company of Car | nada | Ltd. | | | | | | Toronto |
| Bentley's Sporting Goods Ltd. | | | | | | | | Niagara Falls |
| Bickle-Seagrave Limited | | | | | | | | Woodstock |
| Biltmore Hats Limited | | | | | | , | | Guelph |
| Bird-Archer Company Limited | | | | | | | | Cobourg |
| Bonar & Bemis Limited | | | | , | | | | Burlington |
| Border Tool and Die Co Ltd. | | | | | | | | Windsor |
| British American Oil Co. Ltd. | | | | | | | | Clarkson |
| | | | | | | | | |

| Bryant Pattern & Manufacturing Co. | . Ltc | 1. | | | | Windsor |
|--------------------------------------|-------|----|--|--|---|---------------|
| Butler Metal Products Ltd. | | | | | | Preston |
| Calvert Distillers (Canada) Ltd. | | | | | | Amherstburg |
| Canada Building Materials Ltd. | | | | | | Toronto |
| Canada Foils Limited | | | | | | Toronto |
| | | | | | | Toronto |
| Canada Iron Foundries Ltd | | | | | | Hamilton |
| Canada Packers Ltd | | | | | | Toronto |
| Canada Wood Specialty Co. Ltd. | | | | | | Orillia |
| Canadian Admiral Corporation Ltd. | | | | | | Port Credit |
| Canadian Allis-Chalmers Ltd | | | | | | St. Thomas |
| Canadian Automotive Trim Ltd. | | | | | | Ajax |
| Canadian Bearings Limited . | | , | | | | St. Catharine |
| Canadian Brass Company Limited | | | | | | Galt |
| Canadian Breweries Ltd | | | | | , | Windsor |
| Canadian Bridge Company Ltd. | | , | | | | Windsor |
| Canadian Canners Ltd. | | | | | | Amherstburg |
| Canadian Canners Ltd | | | | | | Fonthill |
| Canadian Carborundum Co. Ltd. | | | | | | Toronto |
| Canadian Electronics Products Co Ltd | d. | | | | | Kitchener |
| Canadian Gasket Co. Ltd | | | | | | Fort Erie |
| Canadian General Electric Co. Ltd. | | | | | | Barrie |
| Canadian General Electric Co. Ltd. | | | | | | Port Union |
| Canadian General Electric Co. Ltd. | | | | | | Guelph |
| Canadian General Electric Co. Ltd. | | | | | | Ottawa |
| Canadian Industries Limited . | | | | | | Copper Cliff |
| Canadian Industries Limited . | | | | | | Toronto |
| Canadian Industries Limited . | | | | | | Toronto |
| Canadian Johns-Manville Co. Ltd. | | | | | | Port Union |
| Canadian Liquid Air Co. Ltd | | | | | | Hamilton |
| Canadian Liquid Air Co. Ltd | | | | | | Port Arthur |
| | | | | | | Toronto |
| Canadian Public Booth Co. Limited | | | | | | Arnprior |
| Canadian Salt Company Ltd | | | | | | Windsor |
| Canadian Shipbuilding & Engineering | g Ltd | d. | | | | Kingston |
| Canadian Shipbuilding & Engineering | g Ltd | d. | | | | Collingwood |
| Canadian Steel Improvement Ltd. | | | | | | Toronto |
| Canadian Westinghouse Co. Ltd. | | | | | | North Bay |
| Canadian Westinghouse Co. Ltd. | | | | | | Hamilton |
| Canadian Westinghouse Co. Ltd. | | | | | | Toronto |

| Canadian Worsted Manufacturi | ng Ltd | l | | | | | St. Thomas |
|--------------------------------|---------|------|--|---|--|---|------------------|
| Canners' Machinery Limited | | | | | | | Simcoe |
| Cansfield Electrical Works Ltd | | | | | | | Toronto |
| Caplan, I. Ltd | | | | | | | Toronto |
| Carhayes Limited | | | | | | | Brantford |
| Cecutti & Sons | | | | | | | Sudbury |
| Charis Limited | | | | | | | Port Hope |
| | | | | | | | Aurora |
| Chromium Mining & Smelting | Corp. | Ltd. | | | | | Sault Ste. Marie |
| Chrysler Corporation of Canad | la Ltd. | | | | | | Windsor |
| Clinton Hosiery Mills Ltd. | | | | | | , | New Hamburg |
| Cluett Peabody & Co. of Canad | da Ltd. | | | | | | Kitchener |
| Cochrane Dunlop Limited . | | | | | | | Sudbury |
| Coleman Lamp & Stove Co. Ltd | d | ٠ | | | | | Toronto |
| Collison-Goll Engineering Com | pany | | | | | | Toronto |
| Condor Manufacturing Co. Ltd. | | | | | | | Toronto |
| Courtlands (Canada) Ltd | | | | | | | Cornwall |
| Coutts, Wm. E. Co. Ltd | | | | | | | Toronto |
| Crane Limited | | | | | | | Port Arthur |
| Cummings, Charles C. & Co. | | | | | | | Toronto |
| Day-Smith Limited | | | | | | | Hespeler |
| DeHavilland Aircraft of Canad | | | | | | | Toronto |
| De Kalb Hybrid Corn Ltd | | | | | | | Chatham |
| Delhi Industries | | | | | | | Delhi |
| Delhi Metal Products Co | | | | | | | Delhi |
| Delta Chemicals Limited . | | , | | | | | Brantford |
| Dominion Auto Accessories Ltd | | , | | | | | Toronto |
| Dominion Bridge Co. Ltd. | | | | | | | Toronto |
| Dominion Fabrics Limited . | | | | | | | Dunnville |
| Dominion Forge & Stamping Co | Ltd. | | | | | | Windsor |
| Dominion Forge & Stamping Co | Ltd. | | | | | | Walkerville |
| Dominion Foundries & Steel Ltd | d | | | | | | Hamilton |
| Dominion Rubber Co. Ltd. | | | | | | | Kitchener |
| Dominion Tar and Chemical Co | Ltd. | | | | | | Sault Ste. Marie |
| Dominion Wheel & Foundries Ltd | d | | | | | | Toronto |
| Dowty Equipment of Canada Ltd | d | | | | | | Ajax |
| Dunham, C. A. Co. Ltd | | | | | | | Toronto |
| Eansor, T. J. and Sons Ltd. | | | | | | | Windsor |
| | | | | | | | Windsor |
| Eastern Power Devices Limited | | | | , | | | Toronto |
| | | | | | | | |

| castern Scale Works | • | | • | • | • | • | ٠ | Toronto |
|------------------------------------|-------|----|---|---|---|---|---|------------------|
| Eastern Welding Co. Ltd | | | | , | | | | Toronto |
| Elgin Springs & Steel Products | | | | | | | | Hamilton |
| "El-Mech" Tools Ltd | | | | | | | | Welland |
| Emanuel Products Ltd | | | | | | | | Toronto |
| Exide Batteries of Canada Ltd. | | | | | | | | Toronto |
| Fahralloy Canada Ltd | | | | | | | | Orillia |
| Fentiman, F. & Sons Ltd | | | | | | | | Ottawa |
| Fern Shoe Company Ltd | | | | | | | | Penetanguishene |
| Flash Fasteners of Canada Ltd. | | | | | | | | Toronto |
| Fletcher Manufacturing Co. Ltd. | | | | , | | | | Collingwood |
| Ford Motor Company of Canada Ltd | d. | | | | | | | Windsor |
| Forsyth, John Ltd | | | | | | • | | Kitchener |
| Foundry Services Limited | | | | | | | | Guelph |
| Fritzsche Brothers of Canada Ltd. | | | | | | | | Toronto |
| Gage, W. J. & Co. Ltd | | | | | | | | Toronto |
| Gardiner-Wighton Ltd | | | | | | | | Toronto |
| General Foods Limited | | | | | | | | Cobourg |
| General Motors Diesel Ltd | | | , | | | | | London |
| General Motors of Canada Ltd. | | | | | | | | Oshawa |
| General Motors of Canada Ltd. | | | | | | | | Windsor |
| General Steel Wares Ltd | | | | | | | | London |
| General Tire & Rubber Co. of Canad | a Ltd | d. | | | | | | Welland |
| Georgian Hosiery Mills Ltd | | | | | | | | Durham |
| Gilbey, W. & A. Ltd | | | | | | | | Toronto |
| Globe Envelopes Limited | | | | | | | | Toronto |
| Goodfellow, Charles H. & Co. Ltd. | | | | | | | | Toronto |
| Grant, Stanley A. Ltd | | | | | | | | Toronto |
| Gray-Bonney Tool Co. Ltd. | | | | | | | | Toronto |
| Great Lakes Power Corp. Ltd. | | | | | | | | Sioux Lookout |
| Great Lakes Power Corp | | | | | | | | Sault Ste. Marie |
| Groh's Cooler Ltd | | | | | | | | Preston |
| | | | | | | | | Brampton |
| Hall Foundry Co. Ltd | | | | | | | | Hespeler |
| Hamilton Bridge Co. Ltd | | | | | | | | Hamilton |
| Hamilton Match Plate Co | ٠ | | | | | | | Hamilton |
| Hamilton Plumbing & Heating Supp | | | | | | | | Sarnia |
| Hard Metal Fabricators Limited | | | | | | | | Toronto |
| Hardesty, W. C. Co. of Canada Ltd | l. | | | | | | | Toronto |
| Henry, M. A. Limited | | | | | | | | Dundas |

| Heywood-Wakefield Co. of Canada L | | | | | | | | Orillia |
|---|--------|-----|---|---|---|---|---|----------------|
| Hobart Manufacturing Co. Ltd | | | | | | | | Owen Sound |
| Horn, A. C. Co. Ltd | | | | | | | | Toronto |
| Houdaille-Hershey of Canada Ltd | | | | | | | | Oshawa |
| Howley Products Co. Ltd | | | | , | | | | Brantford |
| Hussman Refrigerator Co. Ltd | | | | | | | | Brantford |
| Imperial Oil Limited | | | | | | | | Sarnia |
| International Business Machines Co. L | td. | | , | | | | | Toronto |
| International Nickel Co. of Canada Ltd. | | | | | | | | Port Colborne |
| International Products Company . | , | | | | | | | Toronto |
| Iron Fireman Manufacturing Co. of C | Canada | Lto | | , | | | | Toronto |
| Johnstel Metal Products Ltd | | | , | | | | | Windsor |
| Jones Box & Label Co. Ltd | | | | | | | | London |
| Joy Manufacturing Co. (Canada) Ltd. | | | | | | | | Galt |
| Kawartha Art Ware Ltd | | | | | | | | Fenelon Falls |
| Kerr Brothers Ltd | | | | | | , | | Toronto |
| Kondu Manufacturing Co. Ltd | | | | | | | | Galt |
| Krim-Ko Corporation of Canada Ltd. | | | | | | | | Toronto |
| Kruger Manufacturing Co. Ltd. | | | | | | | | Toronto |
| Labatt, John Ltd | | | | | | | | London |
| Lady Esther Ltd | | | | , | | , | | Toronto |
| Laura Secord Candy Shops Ltd. | | | | | | | | Toronto |
| Lawrason, S. F. & Co. Ltd. | | | | | | | | London |
| Leamington Tobacco Sales Corporation I | | | | | | | | Simcoe |
| Lever Brothers Limited | | | | | | | | Toronto |
| Light Alloys Limited | | | | | | | | Harley |
| Line and Cable Accessories Ltd. | | | , | | | , | | Toronto |
| Link-Belt Limited | | | | | | | | Toronto |
| Link Manufacturing Company Ltd. | | | | | | | | Gananoque |
| Livingston Wood Manufacturing Ltd. | | | • | | | | | Gravenhurst |
| Long, E. Limited | | | • | | | | | Orillia |
| Macotta Company of Canada Limited | | | | , | | • | | Toronto |
| | | | | | | | • | Ajax |
| Magic Foils of Canada Ltd | | | | | | | • | Windsor |
| Maple Leaf Metal Products Ltd. | | | | | | • | • | Toronto |
| Maple Leaf Plastics Limited | | | • | | • | | • | Tilbury |
| Marchand Furnace Limited | | | • | • | | | | St. Catharines |
| Marino Girotti | • | | • | • | | | | Amherstburg |
| Marra's Bread Limited | | • | • | | | ٠ | • | Toronto |
| Massey-Harris Co. Ltd | | • | | | | | | |
| Master Pad Company | | | | | | | | Toronto |

| Master Tool & Grinding Company L | .imit | ed | | | | Windsor |
|-----------------------------------|-------|------|---|--|--|----------------|
| Maxwell Limited | | | | | | St. Marys |
| Melgreen Shoe Corporation . | | | | | | Hamilton |
| Metalix Limited | | | | | | Toronto |
| Metalix Limited | | | | | | Brantford |
| Micro Plastics Ltd | | | | | | Acton |
| Midland Footwear Manufacturing Li | | | | | | Midland |
| Mitchell Manufacturing Co. Ltd. | | | | | | Toronto |
| Model Knitting Mills | | | | | | Toronto |
| Modern Planned Kitchens Ltd. | | | | | | Neustadt |
| Moeller Manufacturing Company | | | | | | Toronto |
| Monarch Knitting Co. Ltd | | | | | | Dunnville |
| Moulded Fibre Limited | | | | | | Brantford |
| Muratori Macaroni Manufacturing | Com | pany | | | | Welland |
| MacLean, Hugh C. Publications Ltd | | | | | | Toronto |
| McClelland and Stewart Limited | | | | | | Toronto |
| McKinnon Industries Limited . | | | | | | St. Catharines |
| National Auto Radiator Manufactur | | | | | | Windsor |
| National Carbon Ltd | | | | | | Walkerton |
| National Fumigation Company . | | | , | | | Windsor |
| National Hosiery Mills Ltd | | | | | | Hamilton |
| National Knitting Mills | | | | | | Toronto |
| National Steel Car Corporation Lt | | | | | | Hamilton |
| National Weaving Company . | | | | | | Dunnville |
| Natlie Knitting Mills | | | | | | Whitby |
| Niagara Vacuum Heating Co. Ltd. | | | | | | St. Catharines |
| Nichols, R H. Ltd | | | | | | Toronto |
| Nicholson File Company | | | | | | Port Hope |
| Nionta Oil Limited | | | | | | Fort Erie |
| Noranda Mines Ltd | | | | | | Port Robinson |
| Northern Crane and Hoists Ltd. | | | | | | Windsor |
| Ontario-Minnesota Pulp and Pape | | | | | | Fort Frances |
| Ontario Paper Co. Ltd | | | | | | Thorold |
| Ontario Plants Food Limited . | | | | | | Delhi |
| Ontario Television Co. Ltd | | | | | | Toronto |
| Outboard, Marine & Manufacturing | | | | | | Peterborough |
| Oxford Precision Products Ltd. | | | | | | Woodstock |
| Packard Electric Co. Ltd | | | | | | St. Catharines |
| Parkhurst Products Limited . | | | | | | Toronto |
| Parquet Hardwood Co. Ltd | | | | | | Hamilton |

NAME

| Paulin, H. & Co. Ltd | | | | | | | | Toronto |
|-----------------------------------|-------|-------|-------|-------|---|---|--|------------------|
| Peerless Textile Products Co. Ltd | d. | | | | | | | Collingwood |
| Penn Controls Ltd | | | | | | , | | Toronto |
| Pepsi-Cola Co. of Canada Ltd. | | | | | | | | Ottawa |
| Phillips Electrical Works Ltd. | | | | | | | | Brockville |
| Polymer Corporation Ltd | | | | | | | | Sarnia |
| Porcelain & Metal Products Ltd | d. | , | | | | | | Orillia |
| Porritts & Spencer Canada Ltd | | | | | | | | Hamilton |
| Powell, H. Chemical Company I | | | | | | | | Bowmanville |
| Pratt & Lambert Inc | | | | | | | | Fort Erie |
| Process Equipment Ltd | | | , | , | | | | London |
| Provincial Engineering Ltd. | | | | | | | | Niagara Falls |
| Provincial Paper Ltd | | | | | | | | Thorold |
| Pye Canada Limited | | | | | | | | Ajax |
| Quaker Oats Company of Canad | | | | | | | | Trenton |
| Radiator Specialty Company o | f Ca | nada | Lto | ł. | | | | Toronto |
| Ralston Purina Co. Ltd | | | | | | | | Woodstock |
| Raymond, Garfield Machine Too | ls | | | | | | | Waterloo |
| RCA Victor Co. Ltd | | | | | | | | Toronto |
| Reliable Store Fixture Compan | У | | | | | | | Toronto |
| Reliance Electric & Engineering | g (C | anad | a) Li | d. | | | | Welland |
| Remington Rand Limited . | | | | | | | | Toronto |
| Ritchie, Harold F. & Co. Ltd. | | | | | | | | Toronto |
| Riverside Poultry and Produce | Con | npan | У | | , | | | London |
| Rollins Gears Limited | | | | | | | | Woodstock |
| Rotor Electric Co. Ltd. | | | | , | | | | Toronto |
| Royal Canadian Art Pottery | | | | , | | | | Hamilton |
| Runnymede Iron & Steel Ltd. | | | | , | | | | Toronto |
| St. Mary's Cement Co. Ltd. | | | | | | | | St. Mary's |
| Sarnia Bridge Co. Ltd. | | | | , | | | | Sarnia |
| | | | | | | | | Sault Ste. Marie |
| Scripto of Canada Ltd. | | | | , | | | | Toronto |
| | | | | | | | | Kitchener |
| Shaw's Ice Cream Limited . | | | | | | | | St. Thomas |
| Simplex Textiles Limited . | | | | | | | | Prescott |
| Smart-Turner Machine Co. Ltd. | | | | | | | | Hamilton |
| Smit, J. K. & Sons of Canada Ltd | d. | | | | | | | Toronto |
| Smith, Kirkaldy Dennison Manu | ufact | uring | g Co | . Ltd | | | | Amherstburg |
| Smith, Manufacturing Co. Ltd. | , | | | | | | | Toronto |
| Snap-On-Tools of Canada Ltd. | | | | | | | | Toronto |

| Somerville Limited | | | | | • | Toronto |
|---------------------------------------|------|--|---|---|---|------------------|
| Sonoco Products Company of Canada | Ltd. | | | | | Brantford |
| Soo Falls Brewing Co. Ltd | | | | | | Sault Ste. Marie |
| Sparton of Canada Ltd | | | | | | London |
| Standard Electric & Manufacturing Co. | | | | | | Toronto |
| Standard Radio Products | | | | | | Kitchener |
| Standard Tube & T. I. Ltd | | | | | | Woodstock |
| Star Expansion Bolt Co. Ltd | | | | | | Toronto |
| Stark Electronic Instruments Limited | | | | | | Ajax |
| Stirling Factories Limited | | | | | | Fort Erie |
| Studebaker Corporation of Canada | Ltd. | | | | | Burlington |
| Sturgeon Falls Lumber Co | | | | | | Mattawa |
| Sturgeons Limited | | | | | | Toronto |
| Sturtevant Company of Canada Ltd. | | | | | | Galt |
| Sudbury Brewing & Malting Co. Ltd. | | | | | | Sudbury |
| Sudbury Planing Mills | | | | | | Sudbury |
| Sullivan, M. & Sons Ltd | | | | | | Arnprior |
| Sunbeam Corporation (Canada) Ltd. | | | | | | Toronto |
| Superior Converters Limited | | | | | | Sturgeon Falls |
| Supreme Aluminum Industries Ltd. | | | | | | Toronto |
| Supreme Drug Limited | | | | | | Toronto |
| Susan Shoes Limited | | | | | | Burlington |
| Toilet Laundries (Ontario) Ltd | | | | | | Toronto |
| Toronto Elevators Ltd | | | | | | Chatham |
| Toronto Elevators Ltd | | | | | | Komoka District |
| Trane Company of Canada Ltd. | | | | | | Toronto |
| Tremco Manufacturing Co. (Canada) | Ltd. | | | | | Toronto |
| Trent Valley Baking Company Limited | | | | | | Orillia |
| Tudhope Specialties Ltd | | | | | | Orillia |
| Tyler, W. S. Co. of Canada Ltd | | | | | | St. Catharines |
| United Grain Growers Ltd | | | | | | Port Arthur |
| Universal Fur Dressers & Dyers Ltd. | | | | | | Toronto |
| Victory Mills Limited | | | | | | Chatham |
| Viking Pump Company of Canada Ltd. | | | | | | Windsor |
| Visking Limited | | | | , | | Lindsay |
| Wade, Norman Co. Ltd | | | , | | | Toronto |

| Walker, Hiram, & Sons | Ltd. | | | | | | | | Windsor |
|-------------------------|-------|-------|------|---|--|---|---|---|--------------|
| Walker's Bread Limited | | | | | | | | | Ottawa |
| Wallace & Tiernan Ltd. | | | | | | | | | Toronto |
| Wallaceburg Brass Ltd. | | | | | | | | | Wallaceburg |
| S. J. & M. Wallack . | | | | | | | | | Windsor |
| Wavy Industries Ltd | | | | | | | | | Sudbury |
| Western Clock Co. Ltd. | | | | | | | | | Peterborough |
| West Machinery Ltd | | | | | | | | | Simcoe |
| Weston Sheet Metal and | Roof | ing L | .td. | | | | | | Toronto |
| Weston Wood Specialty | Ltd. | | | | | | | | Toronto |
| Whittaker Brothers . | | | | | | | | | Peterborough |
| Wilcox Engineering . | | | | | | | | , | Toronto |
| Windsor Steel Products | Ltd. | | | , | | , | , | | Windsor |
| Wix Accessories Corpora | ation | Ltd. | | | | | | | Toronto |
| Wood, W. C. Company | Ltd. | | | | | | | | Guelph |
| Yardley of London (Can | ada) | Ltd | | | | | | | Toronto |

Acknowledgments

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation
Industrial Commissions of the Municipalities of Ontario
Hydro-Electric Power Commission of Ontario
Chambers of Commerce and Boards of Trade of Ontario
Industrial Development Division, Department of Trade and Commerce, Ottawa
Business Development Departments, Chartered Banks and Transcontinental Railways
United Kingdom Trade Commissioner Service
United States Consulate General

Other Foreign Consulates

Bureau of Statistics and Research, Ontario

Canadian Chamber of Commerce

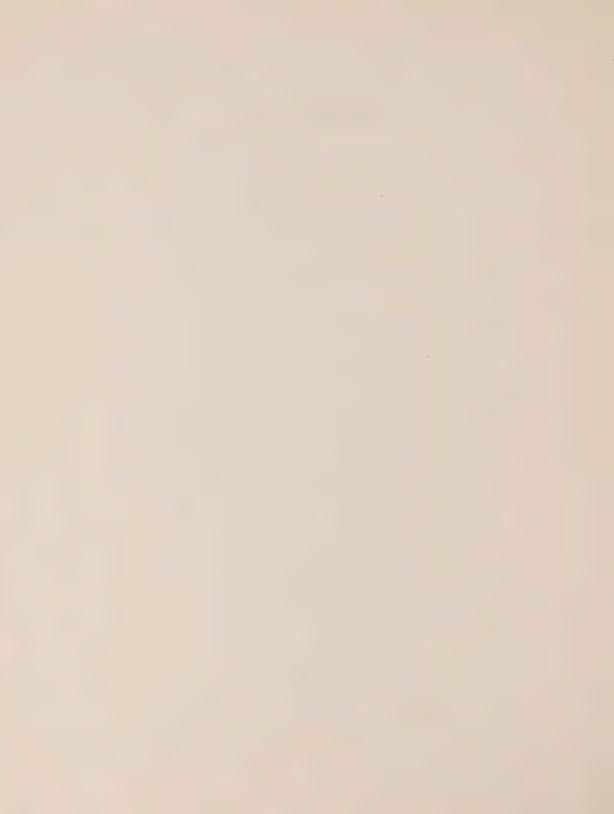
Canadian Manufacturers' Association

Canadian Exporters' Association

Canadian Importers' Association

etc.

MEMORANDA









ONTARIO INDUSTRIAL REVIEW

THE TRADE AND INDUSTRY BRANCH



DEPARTMENT OF

PLANNING AND DEVELOPMENT The Ontario Industrial Review is issued annually by the Trade and Industry Branch. It is a report on the development of manufacturing industry in the Province of Ontario and its relation to the industrial economy of the Dominion of Canada. It includes a list of the new manufacturing industries locating in Ontario during the year and a list of the established industries building major expansions or branch plants in new locations throughout the Province.

F. J. LYLE,

HONOURABLE W. K. WARRENDER, Q.C.,

Director,

Minister,

Trade and Industry Branch.

Department of Planning and Development.

THE TRADE AND INDUSTRY BRANCH



ONTARIO

ANNUAL REVIEW

1953

The great strides in industrial progress maintained consistently by Canada during the past ten years continued unabated during 1953. Measured by the accepted yardsticks of population, gross value of production, per capita production and new capital investment in plants and equipment (all industries), the increases over the preceding year and the percentage increases during the period 1946 to 1953 furnish striking proof.

| | | % Increase |
|-------------------------|--------|------------|
| | 1953 | 1946-53 |
| Population (thousands) | 14,781 | 20 |
| Production (\$ billion) | 24.2 | 100 |
| Production—per civilian | | |
| employee (\$) | 4,575 | 79 |
| Investment (\$ million) | 1,844 | 218 |

This impressive rate of growth greatly exceeds that of the United States during the same seven year period.

| | United States | Canada |
|-------------------------|---------------|--------------|
| | (% Increase) | (% Increase) |
| Population | . 13 | 20 |
| Production | . 80 | 100 |
| Production—per civilian | | |
| employee | 67 | 79 |
| Investment | . 40 | 218 |

Following upon a ten year period of phenomenal expansion during which Canada's major industries greatly increased their capacities and their output,

the year 1953 showed some lessening of momentum in certain fields. In the over-all picture, however, this was not the case and Canada's gross national production rose 4 per cent, reaching a record total of \$24.2 billion and new capital investment reached \$5.7 billion, an increase of 7.5 per cent over 1952.

In many fields expansion continued. New capital expenditures in housing increased by 31 per cent over 1952 to a total of \$1,086 million; in wholesale and retail trade by 45 per cent to \$285 million; in finance, insurance and real estate by 51 per cent to \$77 million; in mining, quarrying and oil well development by 33 per cent to \$280 million; in commercial services by 23 per cent to \$118 million, and in institutional services by 8 per cent to \$301 million. New capital investment in utilities continued at about the same rate as in 1952. As anticipated, in the field of manufacturing industry the rate of new capital investment declined about 3.5 per cent to \$940 million but this was somewhat offset by a 2 per cent increase in repair and maintenance expenditures.

Preliminary estimates for 1954 indicate that new capital expenditure will continue its upward trend and will likely reach \$5.8 billion, a 3 per cent rise over 1953. With both materials and investment funds expected to be in adequate supply, it seems reasonable to assume that this prediction will be realized.

These indicators of continuing growth leave little doubt that the strong forces for expansion operating in the Canadian economy are capable of maintaining a steadily progressive pattern. An increasing population and a rising standard of living are creating a larger domestic market and reducing Canada's dependence upon export trade: Canada's known reserves of raw materials and essential minerals are being exploited by new processes and augmented by new discoveries while those in other countries are diminishing. Recent natural resource developments in iron ore, oil, natural gas, uranium and other vital minerals assures Canada of a preferred position both in industrial production and in export trade in basic materials. Defence production on a level of nearly 6 per cent of the gross national product is likely to be maintained for some time to come with the greatest impact being felt in the aircraft, shipbuilding, electronics and construction industries. The long-term capital investment programme which stretches many years into the future is constantly being extended and enlarged by the addition of new projects. These include the St. Lawrence Seaway, power developments in Quebec, Ontario, British Columbia and the North West Territories, oil and natural gas pipelines, the expansion of air, rail and highway transportation systems, and the establishment of many new industries as well as the expansion of present ones.

Canada is in a favourable position financially to support this expansion programme. Her record is ample proof of this statement. Throughout the post-war period Canada has re-invested over one-fifth of her gross value of production in capital expansion. Although her contribution to international defence was on a par or greater than other countries, and although she has advanced her social welfare programme substantially, Canada has managed to pay her way as she went along.

The Federal Government has recorded budgetary surpluses every year since 1949 with the result that the national debt has been lowered from \$13,048,000,000 to \$11,137,000,000 in 1953, or from \$1,040 to \$752 per capita. Last year the surplus was \$48,000,000 and a surplus of \$11,000,000 has been forecast for the year ending March, 1954.

Individually Canadians have managed their incomes in a similarly thrifty manner. Personal incomes in 1953 amounted to \$17.8 billion of which 8 per cent was retained in personal savings. In fact, a high level of personal savings has been maintained in Canada throughout the whole postwar period making it possible for Canadians themselves to finance 85 per cent of their nation's great expansion.



Canada offers the foreign investor probably the most secure and at the same time the most lucrative setting for investment capital anywhere in the world and capital from abroad has been pouring into Canada in record amounts over the past ten years. This has led to the widespread belief that Canadians are selling out to foreign investors and that Canadians are losing control of their nation's finance and industry. Such is not the case. In fact, non-resident capital has been declining in importance. Non-resident holdings of the funded debt of Canadian governments and corporations at the end of 1952 amounted to only 15.2 per cent of the funded debt of Canada. This compares strikingly with 1939 when non-resident holdings comprised over one-third of the Canadian funded debt. Non-resident ownership of investment in the broad fields of Canadian industry and commerce has also declined for in 1939 non-resident ownership accounted for 38 per cent of the total and by 1950 it had been reduced to 31 per cent.

When broken down into industrial groups the Canadian ownership picture is even more impressive. Canadians own 60 per cent of the capital invested in manufacturing. Canadian percentage ownership of utilities is 84, railways 58, non-ferrous metal industry 75, primary iron and steel 85, textiles 75, cement 90, lumber 98. In Canada's rapidly growing mining, smelting and petroleum industries Canadians own 55 per cent. Gold and uranium producing companies are largely Canadian owned. In merchandising only 9 per cent is held by foreign investors and the largest shipping lines, airlines and telegraph systems are owned by Canadian companies.

However, foreign investment in Canadian enterprise has always played an important role in the nation's economy. Both Great Britain and the United States have invested heavily in Canada ever since its inception. Totals of their holdings in Canada in recent years are given below.

| | | United States (millions) | United Kingdom (millions) |
|------|---|--------------------------|------------------------------|
| 1946 | | 5,157. | 1,668 |
| 1947 | ******* | 5,200 | 1,631 |
| 1948 | *************************************** | 5,566 | 1,593 |
| 1949 | ********* | 5,905 | 1,694 |
| 1950 | ******* | 6,565 | 1,723 |
| 1951 | ******* | 7,303 | 1,775 |
| 1952 | ****************** | 8,000 | 1,800 |

A radical change in the pattern of British investment in Canada took place during 1953. The change from a negative policy to a positive policy in the exchange restrictions of the British Treasury in relation to long-term investment in Canada was outlined in last year's Review. The results of this change are now apparent.

Data on net annual transfers of British capital to Canada are only a partial indication of Canada's gain from British investment which took a sharp upturn in 1953. Actually, Canada's gain came from two sources. The first of these were the authorizations granted by the British Treasury for transfers of capital to Canada. While from 1949 to 1952 these averaged about \$35 million annually, the Chancellor of the Exchequer in the United Kingdom has announced that in 1953 these authorizations reached a record total of \$102 million. The second source is the accrued dollar profits which British firms, already established in Canada, were authorized to retain on this side to finance expansions. Taken together it is estimated that, as a result of the relaxation in exchange restrictions during 1953, Canada gained from British investment by between \$125 and \$150 million.

The repercussions of this sharp increase in British investment are far reaching. Where formerly transfers of capital were only granted to British manufacturers likely to earn dollar dividends for return to Great Britain and these only on the basis of establishing a new industry or the purchase of a majority interest in a Canadian company, now authorizations are being extended not only to include a greater number of manufacturing firms and particularly those purchasing minority interests in Canadian concerns, but also to contracting firms and to financial and investment houses. Thus for the first time the door was opened to these firms and 17 British contracting firms and 8 British financial houses established Canadian branch subsidiaries during the year. A list of these British companies is given later in this Review.

This most significant upsurge in British investment in Canada is indicative of Great Britain's increasing speed towards recovery which can well lead to the final closing of the United Kingdom-Canadian dollar gap, to greater markets in Britain for Canadian exports and to an ever-broadening British participation in Canada's long term expansion programme.

The high rate of capital inflow from the United States for investment in Canada, which has been maintained since 1948, continued in 1953. No other single country has received so much private

American investment capital directly into the development of its natural resources and industries as has Canada over the past five years. The favour in which Canada is held by American investors is reflected in the rate of investment growth of more than \$500 million annually since 1950.

Manufacturing industries attracted the greatest amount of American capital accounting for more than one-half of the total invested and for about 70 per cent of the American investment return. The two most obvious results of this influx of investment capital from the United States are that the Canadian dollar has maintained a value higher than the American dollar consistently since March, 1952 and that the numbers of new industries of American origin established in Canada increase every year.

Three over-riding conclusions can be safely drawn from this very brief account of the factors affecting Canada's growth. The forces for expansion operating in the Canadian economy are solidly based and are capable of supporting a long-term expansion programme. Canadians have proven their ability, both nationally and individually, to plan and to finance a long-term expansion programme and finally, these two facts have been recognized and their acceptance demonstrated by the magnitude of the long-term investment capital which is being placed in Canada by the United States, the United Kingdom and several other nations.



The Province of Ontario as Canada's leading industrial province has played the major part in Canada's industrial progress in the past and will continue to do so in the future. Half of all Canada's production, employment, payrolls and capital investment in manufacturing stems from Ontario. Half of Canada's Federal tax revenues also comes from this Province.

The forces for expansion in the Canadian economy will have their greatest impact on Ontario. The foremost Province in population growth, mineral output, defence production and industrial expansion, Ontario also holds a commanding position in long-term capital investment. The St. Lawrence Seaway and four of the five Great Lakes form Ontario's southern boundary. Ontario's rich industrial areas offer the essential markets for Western Canada's reserves of natural

gas and petroleum. In construction of houses, factories, stores, office buildings, highways and other public works, the Province is likely to be in the forefront for many years to come.



The construction of the St. Lawrence Seaway and Power Project will mark a turning point of major importance, for perhaps the most important impetus to industrial progress in Ontario has been the availability of low cost electric power. In recent years new sources of electric power have been developed at an unprecedented rate so that peak capacity has been increased by over 70 per cent since 1945. However, due to the phenomenal growth of the Province during this period, the demand has kept pace with the supply. Domestic consumption has increased about 120 per cent, commercial by 110 per cent and industrial by 40 per cent. The St. Lawrence offers the one remaining major source of hydro-electric power, which is as yet undeveloped and which is close by the industrial centres of the Province.

On the power side, a generating station built on the St. Lawrence River will turn out more energy in relation to installed capacity than any other one in the world and will yield approximately 12,600,000,000 kilowatt hours of energy—one-half of which will belong to Ontario. A Canadian investment of about \$200 million will ensure to Ontario an abundant new supply of electrical energy which will support greater Provincial expansion in the years ahead. To Ontario, therefore, the early development of the Seaway is imperative.

On the navigation side, Ontario has 2,400 miles of shoreline on the St. Lawrence and the Great Lakes all of which will be accessible to ocean going vessels when the Seaway is completed. Actually about 95 per cent of the necessary work on this giant waterway has already been done either by man or by nature and Canada has spent on this project at least one billion dollars at today's dollar value. The navigation side of the Seaway will be undertaken by Canada on her own, failing a satisfactory agreement with the United States. The estimated cost of completing the waterway is \$300 million—an amount equal to the Canadian Federal Government surplus for the year 1951.

The dividends this investment will pay to the Province of Ontario on whose doorstep most of the construction will be done can scarcely be overestimated. It will link Labrador iron ore to steel mills in Hamilton, Welland and Sault Ste. Marie and the farms, mines and factories of Ontario to export markets all over the world.

Natural gas will furnish a new powerful spur to Ontario's industrial advancement. Authorization on all levels—Federal, provincial and international—is now being secured whereby an all-Canada pipeline, the longest in the world, will be built from the petroleum fields of Western Canada, 2,400 miles to the east, delivering gas at an estimated retail cost between \$1.10 and \$1.30 per thousand cubic feet to industrial centres in Ontario. Hundreds of millions of new capital will be attracted to pay for gas gathering and transmission lines, gas distributing systems, gas treating and chemical plants and gas burning equipment for domestic, commercial and industrial use. As electricity did in the past natural gas will usher in a new era in Ontario's industrial maturity.



Last year was another record year in Ontario's industrial development. During the year gross value of manufacturing production increased from \$8.398 billion to \$8.867 billion, the highest value ever reached. Employees in manufacturing increased by 35,000 to a total of 635,000 and preliminary estimates indicate that new capital investment in manufacturing industry reached a total of \$475 million.

The accepted yardsticks of growth in manufacturing show striking increases over 1946.

| Production (\$ billion) | 1946 3.8 | 1953 8. 9 | % Increase 134 |
|-----------------------------|--------------------|---------------------|----------------|
| Employment (thousands) | 498 | 635 | 27 |
| New Investment (\$ million) | 173 | 491 | 184 |

Each of these totals for 1953 constitutes about 50 per cent of the totals for all of Canada confirming the fact that Ontario is the workshop of the nation. These records were achieved because in Ontario are manufactured the steel, heavy machinery, electrical goods and mechanical equipment needed for resource development and industrial expansion all over Canada. Thus, when other provinces prosper, Ontario prospers. The visible evidence of this fact is the thousands of old-established Ontario industries, which have built large additions on their plants or have constructed new branch plants in new locations, as well as the hundreds of industries, new to Ontario, that have been established here during the last ten years. While the latter group is the object of great interest, it represents only about 10 per cent of the total industrial expansion taking place. The remaining 90 per cent is contributed by the expansions of established industries which steadily over the years have accounted for this dominant percentage.

The large industrial cities, Toronto, Hamilton, Windsor and the rest, have received a generous portion of this growth but each year a greater proportion of the new factories are built in the smaller centres whose advantages are highly esteemed by many foresighted manufacturers. This accelerating trend towards decentralization of industry is also gaining momentum as a result of the aggressive campaigns being waged by the municipalities of Ontario to attract new industries. Today the municipalities are aware of the necessity of a 50 per cent industrial assessment and are vigorously promoting their own industrial growth or are employing a new strategy, that of joining forces with other nearby municipalities and making a concerted effort to further industrialize their particular area. By this means they are able to offer a larger pool of labour, a wider choice of sites, buildings and so on.

Ontario has roughly 13,500 manufacturing industries. Of these well over 500 expanded their plants during the past year and the names of firms undertaking major expansions are listed at the end of this Review.



Each year the number of new industries locating in Ontario has exceeded the previous one and 1953 saw 136 new industries established in this Province—an increase of 89 over the number established in 1949.

The countries of origin of the new industries coming to Ontario since 1949 are shown in the following table:

| Origin | 1949 | 1950 | 1951 | 1952 | 1953 |
|----------------------|------|------|------|------|------|
| Canada | . 10 | 42 | 46 | 37 | 45 |
| United States | | 28 | 32 | 52 | 55 |
| United Kingdom. | . 13 | 7 | 9 | 28 | 29 |
| West Germany . | | _ | 3 | 3 | 3 |
| Others | . 2 | 1 | 2 | 6 | 4 |
| | | | | | |
| Total New Industries | . 47 | 78 | 92 | 126 | 136 |

To these must be added the 10 manufacturing firms from the United States and the 11 firms from Great Britain, which purchased major interests in Ontario manufacturing companies during 1953, if a more complete assessment of the contribution of these two countries to Ontario's industrial development during the year is to be made.

The 29 new industries and the 11 new ownerships established in Ontario by British firms during the past year represent a striking advance particularly since the individual investments entailed were, on the average, over double that of the 28 new industries in 1952. This striking advance is proof that the export drive to dollar countries on which Great Britain has concentrated since the war is paying dividends. In fact, Canada has increased her imports from the United Kingdom by over \$270 million annually since 1947. The dollar reserves have so increased and the market in Canada for British goods has so enlarged that all these new industries were able to come to this Province with every assurance of a profitable future and a steady flow of dollar dividends back to the British Treasury.

The establishment in Canada of branches of 8 strong British financial houses in 1953 was a movement of far-reaching significance. It marked a new departure in the policy of the British Treasury—that of permitting investments in Canadian natural resource development and in investments other than manufacturing. As these financial firms have participated in the financing of a great many industries at home they can logically be expected to provide a new source of assistance to these same firms should they plan commercial and industrial projects in Canada.

Another movement, which should have secondary results, is that of the 17 British construction firms which came here last year. The successful establishment of these firms in the highly competitive

construction industry in Canada should influence British equipment firms and other allied industries to investigate and follow up Canadian opportunities. All of these factors, greater dollar reserves, higher capital transfers, increased exports to Canada, and the movement of industries, financial houses and contracting firms, foretell a greater British participation in the future of Canada in the years to come.

For the second year in succession, the United States has exceeded even Canada herself in the number of new industries established in Ontario. This record is a direct result of the participation of American construction, exploration and development companies in Canada's many natural resource projects over the past ten years. This participation has led to a wide acceptance of American equipment and now manufacturers from the United States are establishing industries here to serve the Canadian market. On the other hand the number of new industries established by Canadian interests represents only a fraction of the Canadian capital being invested in Ontario's manufacturing industry. The expansion of industries already established absorbs most of the new Canadian investment.

West Germany's resurgence of industrial might and her persistent and aggressive drive to rebuild export markets has resulted in the development of expanding trade relations with other countries all over the world. In credit experiences some of these relations have been far from satisfactory and the interest that West German manufacturers continue to focus on Canada has been strengthened by confidence that in Canada they are assured of fair trading practices and prompt payment for their goods. Their exports to Canada increased by 40 per cent last year. West German manufacturers will probably step up the establishment of manufacturing connections in this country as soon as their export sales reach a volume which would justify such action and their international balance of payments position will permit a greater export of dollar capital.

New industries create new products, greater employment, higher personal incomes and additional municipal, provincial and Federal revenues. In corporation taxes alone the contribution made by new industries is notable. The corporation income tax paid by the average Canadian manufacturing firm is, in round figures, \$60,000 annually. Assuming that the 136 new companies which came to Ontario last year are paying, or will soon pay, even one-sixth of the average tax, namely \$10,000 per year, an entirely new revenue of \$1,360,000 is created in corporation taxes alone.

When a new industry is established here by a manufacturer from another country it usually marks the final stage in a long-range plan to win, and to hold, a permanent place in the Canadian market. The first stage is to export the product to Canada, sell it through an agent and test the market. When volume of sales indicates a favourable demand, a Canadian sales subsidiary is established by the parent firm. Soon near-at-hand servicing and replacement makes a warehouse and even assembly in Canada necessary. Then the Canadian sales manager strongly urges the parent firm to establish a branch manufacturing plant. He rests his case on the facts that he can increase sales if the product is "Made in Canada", that financial backing is more readily obtainable if the company has an investment in a factory in Canada and that manufacturing here enables the company to modify the product without delay should the demands of the market change. He may also point out that manufacture in Canada means export sales from Canada. The final stage, manufacture in Canada, soon follows and Canada gains a new industry.



Looking to the future, the following questions might well be asked. With Canada leading the world in the rate of industrial expansion throughout the past decade, and with hundreds of new industries entering the industrial scene every year, has the saturation point been reached? Do opportunities for new and expanded industries still remain? In what fields are the remaining opportunities to be found? The answers to these questions are not in doubt. Large gaps exist in the Canadian manufacturing potential. Filling these gaps offer exceptional opportunities for new and expanded industries of either native or foreign origin.

Canada ranks third among the great trading nations of the world. Throughout her history she has built up a world-wide export market for raw materials, and her endowment in raw materials is so great that favourable and even monoply markets, in some instances, are at her command. Weigh this position against the fact that although Canada is also a great manufacturing nation, she imports every year \$3.2 billion of partially or fully manufactured goods—goods often fabricated from the very raw materials she exported in the first place. To achieve a balance Canada must add a higher degree of fabrication to her rich endowment of raw materials and must make more of the

manufactured goods required by her rapidly growing population—a population likely to more than double by the end of the century.

Considerable progress has been made towards attaining this balance. While the gross national product has increased by 100 per cent since 1946, the percentage composed of manufactured goods has increased from 67 per cent to 75 per cent. In exports from Canada the percentage, fully or partially manufactured, has averaged about 70, the remaining 30 per cent being raw materials.

As a great trading nation, Canada recognizes the necessity of sustaining exports by imports, but the fabrication gaps revealed in the deficit between trade and raw materials and in manufactured goods constitute a challenge to Canadian enterprise.

To be specific, Canada produces two-thirds of the world supply of asbestos but fabricates only \$20 million worth of asbestos products while continuing to export 97 per cent of her asbestos production in the raw form. The United States, on the other hand, produces \$375 million worth of asbestos products, mainly from imported asbestos. Last year Canada bought \$3 million worth of asbestos products from other countries.

Aluminum is another case in point. Canada is one of the world's major exporters of aluminum and her supplies of aluminum will soon be much greater, but last year \$10 million worth of aluminum products were imported into Canada.

Stainless steel furnishes another striking example. Canada holds 67 per cent of the North American reserves of iron ore but until the present has never produced stainless steel, a metal which is rapidly edging out other metals in the manufacture of a wide range of equipment for railway cars, institutions, homes, industrial plants and so on. As a result, Canadian per capita consumption of stainless steel is only about one-third of that in the United States. Canadian imports of stainless steel in the primary forms, 85 per cent of which come from the United States, were valued in 1950 at \$10 million and imports of stainless steel products added an additional \$16 million. The gap in primary forms of stainless steel has been filled with the opening of a new mill at Welland, Ontario, but the gap in fabrications of stainless steel remains.

Raw material supplies of asbestos, aluminum and stainless steel, to name only three, are abundant in Canada. A lucrative market for products made from them has been developed. These gaps invite scrutiny from manufacturers.



Import statistics furnish clues to other gaps to be bridged. Machinery of all kinds, including particularly metal-working machinery and construction machinery to a value of \$350 million; machine tools to a value of \$25 million; automobile and truck parts over \$225 million; aircraft engines and parts \$70 million; diesel engines and parts \$25 million; logging, pulp and paper machinery, and parts \$12 million.

Electrical apparatus and parts continue to be one of Canada's large manufacturing gaps. Imports in this field were valued at \$135 million in 1952. Rapid developments in the theory and application of electronic devices create other gaps. Most of the electronic equipment in Canada is made from imported components. A Canada-wide network of television stations and new home construction at an all-time high, forecasts an ever-expanding demand for television receiving equipment.

The chemical industry in Canada has been advancing more rapidly than any other single industry, but imports of chemicals and allied products are still valued at nearly \$200 million annually. This would appear to be a manufacturing gap of major importance. Moreover, the opportunities opening up for petro-chemical industries as the result of Canada's new eminence in the oil producing field are unlimited. Also because of our vast resources of uranium, the manufacture of Canadian-made equipment for the commercial and industrial use of atomic power, will represent a new Canadian industry of major proportions ten to twenty years hence.

The proposed and expected supply of natural gas from Alberta will initiate a revolutionary advance in manufacturing opportunities in Ontario. Already manufacturers, accustomed to using natural gas in their industrial processes, are exploring Canada's potential market for their products. The advent of these companies into Canada will be preceded by manufacturers who will supply the equipment necessary to transport the gas and enable it to be used upon arrival—power stations, pipe, valves, pumps, measuring and control apparatus for the pipe lines, equipment for storage and distribution, and heaters, burners and gas-using units of all kinds for industrial, commercial and domestic installations and many other ancillary products. With natural gas a new and ever-broadening gap will open up in the Canadian manufacturing economy.

To these fabrication gaps of major importance can be added the following specific products list based also on import statistics.

| Activated carbon | Pipe |
|--------------------------|-------------------------|
| Chlorophyll | Nuts and bolts |
| Aureomycin | Washers |
| Freon | Rivets |
| D.D.T. | Pumps |
| Disinfectants | Bulldozers |
| Fungicides | Power shovels |
| Insecticides | Vacuum cleaners |
| Mercapton | Oilcloth |
| Methyl chloride | Clocks |
| Motor oil additives | Watches |
| Plasticizers | Radio tubes |
| Rust preventatives | Aniline dyes |
| Silica gel | Synthetic resins |
| Terramycin | Spectacle frames |
| Cellophane bags | Sewing machines |
| Plastic sheeting | Printing presses |
| Plastic tape | Cranes and hoists |
| Valves | Bakery machinery |
| Ball and roller bearings | Electric light fixtures |
| Surgical i | nstruments |

Finally, the over-all Canadian manufacturing gap can be summed up by a very simple comparison. In 1952, per capita manufacturing production in United States was valued at \$1,780. In Canada it was \$1,185. In terms of total Canadian population this represents a gap of approximately \$9 billion annually, an amount equal to one-half of our present total Canadian manufacturing production.

In short, the manufacturing saturation point in Canada is still remote and opportunities for new and expanded industries exist in many fields.

As the workshop of Canada, Ontario is receiving a substantial share of this attention, and new and enlarged factories are springing up on all sides to advance the Canadian fabrication programme. Gaps are being recognized and steps taken towards filling them. The products manufactured by the new industries coming to Ontario since 1951 reflect this fact in striking fashion.

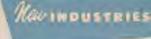
| Products | 1951 | 1952 | 1953 |
|-------------------------------|------|------|------|
| Primary Iron and Steel | 1 | 8 | 1 |
| Stampings, Castings and | | | |
| Forgings | 4 | 11 | 7 |
| Automotive and Aeronautical | 8 | 5 | 10 |
| Machinery | 5 | 4 | 4 |
| Mechanical Equipment | 2 | 6 | 6 |
| Tools and Instruments | 7 | 15 | 19 |
| Aluminum Products | 2 | 5 | 3 |
| Chemicals and Allied Products | 17 | 11 | 20 |
| Miscellaneous Metal Products | 12 | 16 | 21 |
| Electrical and Electronic | 8 | 12 | 16 |
| Textiles and Products | 4 | 6 | 3 |
| Wood and Paper Products | 12 | 11 | 7 |
| Food Products | 4 | 4 | 5 |
| Other Miscellaneous | 6 | 12 | 14 |
| | | | |
| Totals | 92 | 126 | 136 |



During the year 1953, while expansion continued in many fields, it became apparent that unless international complications arise in the very near future, manufacturing industry in Canada is reaching the end of its ten-year phase of phenomenal expansion. Inflationary pressures were eased, supply caught up with demand and, for the first time since World War II, surpluses appeared in some fields of raw materials and manufactured goods.

Manufacturing industry must now enter a new phase—a phase during which there must be readjustment to ensure more efficient production at lower costs, more aggressive salesmanship in oldestablished and newly-developed markets and greater fabrication of a more diversified range of products.

While in the short-term view, many trade and production problems must be faced squarely and solved successfully if this re-adjustment phase is to be short in duration and without undue hardship, in the long-term view, Canadians can look to the future with greater confidence than perhaps any other people in the world. This optimistic long-term view is re-affirmed by the studied confidence of business men and manufacturers of proven ability and international experience who are investing heavily in new long-range sales and manufacturing programmes in all parts of Canada.



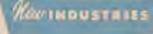
New Outario Industries

The records of the Trade and Industry Branch show that 136 new manufacturing industries were established in Ontario during 1953. It is estimated that these new industries represent an investment of approximately \$75,000,000 in new plants and equipment.

| FIRM NAME LOCATION ORIGIN Albert, L., & Son Brantford United Star Rubber mill machinery Aircon Heating Co. Ltd Metropolitan Air conditioning equipment Toronto Canada | tes |
|--|------|
| Rubber mill machinery Aircon Heating Co. Ltd Metropolitan Air conditioning equipment Toronto Canada | |
| Air conditioning equipment Toronto Canada | tes |
| | tes |
| Andrew Antenna Corp Whitby United State Co-axial cable | |
| Ansco of Canada Ltd Metropolitan Photographic materials Toronto United Star | tes |
| Apeco of Canada Ltd Metropolitan Photocopying machines Toronto United State | tes |
| Associated Quarries Ltd Ottawa Canada Building materials | |
| Austin, Dwight, Products of Canada Ltd Brantford United State Railway coach seats and berths | tes |
| Automatic Electric of Canada (1953) Ltd Brockville United State Telephone communication equipment | tes |
| Automotive Production Equipment Ltd Windsor Canada Tools, dies and jigs | |
| Autorex (Canada) Ltd Metropolitan Automotive parts Toronto West Germ | nany |
| Barlow and Sons Sudbury Canada Bricks | |
| Begwaco Meters (Canada) Ltd Chatham Great Brita | in |
| Bestobell (Canada) Ltd Metropolitan Asbestos specialties Toronto Great Brita | in |
| Blair Metal Products Ltd Woodstock Canada Steel metal stampings | |
| Brampton Paint Co Brampton Canada Oil paints | |
| Bryden Custom Coverings Co Kitchener Canada Plastic coverings | |
| Canadian Ema Co Thornbury West Gern Heating equipment | nany |
| Canadian Machine Shop Equipment Ltd Metropolitan Scientific instruments Toronto Great Brita | in |
| Candak Ltd Deseronto Canada Plastic extrusions and laminations | |



| FIRM NAME | | LOCATION | ORIGIN |
|---|----------|-------------------------|-----------------|
| Caraquet Packers Ltd | | Belleville | - Canada |
| Carey, The Philip, Co. Ltd Asbestos building products | | Metropolitan Toronto | - United States |
| Chromedge (Canada) Ltd Aluminum mouldings and extrusions | | Metropolitan Toronto | - United States |
| Churchill, Charles, (Canada) Ltd Machine tools | | Metropolitan Toronto | - Great Britain |
| Cobourg Block, Tile and Modern Crete Ltd. Block tile and Crete slabs | | Cobourg | - Canada |
| Colchester Lathe Co Lathes | | Metropolitan Toronto | - Great Britain |
| Consumers Glass Co. Ltd Glass containers | | Metropolitan Toronto | - Canada |
| Coventry Gauge & Tool Co. Ltd Grinding thread gauges | | Metropolitan Toronto | - Great Britain |
| Crompton Parkinson Ltd Electric motors and generators | | Brantford - | - Great Britain |
| Dale, John, (Canada) Ltd Plastic and metal containers | | Metropolitan Toronto | - Great Britain |
| Design Engineering Service Ltd Tools | | Windsor | - Canada |
| Dexion (Canada) Ltd Steel shelving and benches | | Metropolitan Toronto | - Great Britain |
| Dikkers, G., of Canada Ltd Steel valves | | Metropolitan Toronto | - Holland |
| Dominion Bulldog Ltd Electrical distribution systems | | Metropolitan Toronto | - United States |
| Dow Corning Silicones Ltd Silicone compounds | | Metropolitan Toronto | - United States |
| Dunco Ltd | | Metropolitan Toronto | - Canada |
| Durisol Materials Ltd Wallboard and building materials | | Mitchell | - Canada |
| Educational Supply Association of Canada Ltd School turniture | d | Kitchener - | - Great Britain |
| Elder Packing Co. Ltd Pet foods | | Streetsville - | - Canada |
| Electric Construction Co. of England (Canadia Telephone communication systems | ın) Ltd. | Metropolitan Toronto | - Great Britain |
| Essex Electronics Ltd Television and radio parts | | Trenton | - United States |
| Felling Zinc Oxide Co Paint pigments | | Milton | - Great Britain |



| FIRM NAME | | | | LOCATION | ORIGIN |
|---|---|---|---|-------------------------|---------------|
| Fischer & Porter (Canada) Ltd Process control instruments | • | • | | Metropolitan Toronto | United States |
| Fischer Bearings Manufacturing Ltd. Ball bearings | - | | - | Stratford | West Germany |
| Fram Steel Products Ltd Automobile springs | - | • | | Niagara Falls | Italy |
| Gates Rubber Co. of Canada, Ltd Rubber V-belts and hose | - | - | - | Brantford | United States |
| Gilchrist, F. W., Co. Ltd School and office furniture | - | - | - | Thornbury | Canada |
| Globe Union (Canada) Ltd Electrical apparatus | - | - | - | Ajax | United States |
| Gramm Trailers of Canada Ltd Trailers | - | - | - | Windsor | United States |
| Gravenhurst Specialty Boxes Co Jewellery boxes | - | - | - | Gravenhurt | Canada |
| Great Lakes Fur Processors & Dyers Ltd. Furs | - | • | - | Victoria Harbour - | Canada |
| Hallicrafters Canada Ltd Radio and television receivers | - | - | - | Metropolitan Toronto | United States |
| Harvey, G. A., & Co. (Canada) Ltd. Steel office equipment | • | - | - | Metropolitan Toronto | Great Britain |
| Hawley, H. D., Company Wood specialties | - | • | - | Deseronto | Canada |
| Hollmar Industries Ltd Metal doors and accessories | - | • | - | Brantford | Canada |
| Howe, Wm., Industries Ltd Automotive parts | - | - | - | Windsor | Canada |
| Hunt Capacitors (Canada) Ltd Capacitors | - | - | - | Metropolitan Toronto | Great Britain |
| Imperial Chemical Industries Ltd Synthetic fibres | - | - | 1 | Millhaven | Great Britain |
| J. J. Tool and Mold Co. Ltd Tools and dies | - | - | - | Windsor | Canada |
| Jacroy Company | - | - | - | Metropolitan Toronto | United States |
| Joliffe Foam Rubber Co Rubber cushioning | - | - | - | Burlington | Canada |
| Jones Cranes Ltd Mobile cranes | - | - | - | Metropolitan Toronto | Great Britain |
| Josam Canada Ltd Plumbing equipment | - | - | - | Metropolitan Toronto | United States |
| Kawneer Canada Ltd Architectural metal products | - | - | | Metropolitan Toronto | United States |

| FIRM NAME | | | | | LOCATION | 7 | ORIGIN |
|--|-------------|--------|------|---|---------------------------|-----|-----------------------------|
| Kendall Refining Co. of Cana Lubricating oils and | | - | | - | Metropolitan Toronto - | | United States |
| Lake Simcoe Industries Ltd. Automotive hardware | | • | • | - | Beaverton | | Great Britain United States |
| Lander, The, Company (Canad Cosmetics | da) Ltd. | - | œ | - | Metropolitan Toronto - | | United States |
| Lincoln Engineering Co. Lubricating equipment | | - | • | • | Metropolitan Toronto - | | United States |
| Lossee Brothers Sash and doors | | - | • | - | Woodstock | • • | Canada |
| Lubrizol Corporation - Oil and grease additi | | • | • | - | Niagara Falls | | United States |
| MacDonald & White Varnish Paint and varnish | & Pain | t Co. | Ltd. | - | Windsor | | Canada |
| Magline of Canada Ltd Magnesium fabricatin | | | - | - | Renfrew - | . * | United States |
| Manning, Maxwell & Moore of Valves and gauges | f Canada | a Ltd. | - | - | Galt - | | United States |
| Marchand Metal Fabricators Trailers and tanks | | - | • | - | Windsor | | Canada |
| Marmoraton Mining Corp. Lt Iron ore processing | d | - | • | - | Picton - | | United States |
| Miracle Products Co. Ltd. Automotive exhaust | systems | - | - | • | Metropolitan Toronto - | | United States |
| Moeller Manufacturing (Canad Bottle caps | | | de | - | Niagara Falls | | United States |
| Molson's Brewery (Ontario) I. Beer and Ale | td | - | * | • | Metropolitan Toronto - | | Canada |
| Morch Manufacturing Ltd. Tools, dies and jigs | | - | | • | Belleville | | Canada |
| National Slag Ltd Building materials fr | om slag | | će | - | Hamilton | • " | Canada |
| Newage (Canada) Ltd Motors | | - | - | - | Metropolitan Toronto - | | Great Britain |
| Normalair (Canada) Ltd. Aircraft equipment | | - | | - | Metropolitan Toronto - | | Great Britain |
| Ohio Art Co Toys | | - | | - | Kitchener | | United States |
| Ontario Aerosol Ltd Protective coatings | | - | • | - | Metropolitan Toronto - | | United States |
| Orillia Equipment Co. Aircraft components | | - | • | - | Orillia - | | Canada |
| Palmer Paint of Canada Ltd. Painting sets | | - | - | - | Windsor | | United States |
| | | | | | | | |

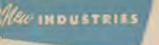


| FIRM NAME | | | | | | LOCATIO | N | | ORIGIN |
|--|-----------|------------|-----------|---|---|---------------------------|----|---|---------------|
| Paxol Ltd Bearings | • | - | | - | • | St. Thomas | - | - | Great Britain |
| Piasecki Ltd Helicopter component | ts | • | - | • | • | Arnprior | - | • | United States |
| Polygram Casting Co. Ltd. Foundry equipment as | nd m | - achir | - nery | - | - | Metropolitan Toronto - | - | _ | Great Britain |
| Precision Abrasives Ltd Abrasives | • | - | - | - | - | Harrow - | - | ٠ | Canada |
| Ratcliffs (Canada) Ltd Brass and copper strip | p p | - | - | - | • | Richmond Hi | 11 | - | Great Britain |
| Ridgway, Wm., and Sons Ltd. Machine tools | | - | • | - | - | Metropolitan Toronto - | - | _ | Great Britain |
| Round Chain Co. of Canada, Th | ne | - | - | - | - | Brampton | - | - | United States |
| Rubery Owen Canada Ltd. Forklift trucks | • | - | - | - | - | Metropolitan Toronto - | - | | Great Britain |
| Ruston and Hornsby Ltd. Diesel engines | 44 | ~ | - | - | - | Metropolitan Toronto - | - | - | Great Britain |
| S. & C. Electric Canada Ltd. Fuses and circuit brea | - kers | - | - | - | - | Metropolitan Toronto - | - | - | United States |
| Seeley, J. W., Industries Ltd. Sheet metal products | - | • | | - | - | Dundalk | - | - | Canada |
| Selkirk Metal Products Ltd. Chimney heat savers | - | est. | - | - | - | Brockville | - | - | Canada |
| Servomechanisms Inc Electronic equipment | • | - | • | - | • | Metropolitan Toronto - | - | | United States |
| Shaw, Francis, (Canada) Ltd. Extrusion and rolling | - mach | niner | - y | - | - | Burlington | - | - | Great Britain |
| Shelby Knitwear Ltd Men's Sweaters | - | ~ | - | - | | Ingersoll | - | - | Canada |
| Simoniz Co. Ltd Polishes and waxes | - | - | | - | - | Metropolitan Toronto - | _ | _ | United States |
| Skyline Manufacturing Co. Television antennas | - | - | - | - | - | St. Thomas | - | - | United States |
| Smead of Canada Ltd Stationery | - | ~ | - | - | - | Metropolitan Toronto - | _ | _ | United States |
| | - | - | - | - | - | Metropolitan Toronto - | - | _ | United States |
| Sparkler Manufacturing Co. Liquid filters | - | - | | - | - | Galt - | - | - | United States |
| Steelex Tool Co Surface plates and too | - ols | - | | | - | Metropolitan Toronto - | - | | Denmark |
| Sterwin Chemicals of Canada Lt Chemicals and pharma | td. | - icals | | - | | Windsor | | - | United States |

| FIRM NAME | | | | | | LOCATIO | N | | ORIGIN |
|---|------|-----------|------------|---------|---|---------------------------|---|---|---------------|
| Stoffel Seals of Canada Ltd. Metal seals | | - | - | - | - | Metropolitan Toronto - | | _ | United States |
| Strathroy Industries Ltd. Furniture cabinets | | - | - | - | - | Strathroy | - | - | Canada |
| Stratoflex of Canada Ltd. Rubber hose and fitting | gs | - | • | • | - | Metropolitan Toronto - | - | - | United States |
| Strongridge Ltd Power tools | | • | • | - | - | London - | - | - | Canada |
| Summers Fertilizer Co., The Chemical fertilizers | | - | - | - | - | Sarnia - | - | - | United States |
| Sunway Fruit Products Inc. Powdered soft drinks | | - | - | - | - | Metropolitan Toronto - | | - | United States |
| Superb Electric Industries Ltd. Television receivers | | - | | - | - | Metropolitan Toronto - | | | United States |
| Superway Products Ltd Automatic water heater | | • | - | • | - | Tilbury - | • | - | Canada |
| Thermoelectric Canada Ltd Heat measuring equipm | | - | - | - | - | Brampton | • | - | United States |
| Thermoset Plastics Ltd Molded plastics | • | - | - | - | - | Lindsay - | - | - | Canada |
| Thermo-rite Manufacturing Co. Fireplace screens | | - | - | - | • | St. Catharines | ; | • | United States |
| Thermovolt Instruments Ltd Scientific control instru | | - nts | - | - | - | Metropolitan Toronto - | | - | Canada |
| Thornes Manufacturing Ltd Primers for ammunitio | | - | - | - | - | Fort William | | - | Canada |
| Tip Top Products Canada Ltd. Plastic hairdressing acc | esso | - ries | - | - | - | Newmarket | - | - | United States |
| Titania Electric Corp. of Canada Electronic components | Ltd | ł. | - | • | - | Ottawa - | - | - | United States |
| Upjohn Co. of Canada, The Pharmaceuticals | | - | - | • | - | Metropolitan Toronto - | - | _ | United States |
| Vandervell Products Ltd Bronze bearings | | - | - | | • | Metropolitan Toronto - | - | | Great Britain |
| Vicom (Canada) Ltd Radio, radar and electr | ical | - eaui | - ipme: | - nt | - | Kingston | - | - | Great Britain |
| Victoria Plastics Industries Ltd. Plastic novelties | | - | - | - | - | Hamilton | - | - | Canada |
| Vienna Meat and Sausage Co Meat packing | | - | - | - | - | Metropolitan Toronto - | | | Austria |
| Vulcan Containers Ltd Metal containers | | - | - | - | - | Metropolitan Toronto | | | United States |
| Wakefield Lighting Ltd Electric light fixtures | | - | - | | - | London - | - | | United States |
| | | | | | | | | | |



| FIRM NAME | | | | | LOCA | TIO | N | | ORIGIN |
|---|------------------|-----------------|------------------|------------------|----------------------|----------|----------|------|---------------|
| Weber-Costello of Canada Ltd. School supplies | - | - | - | - | Metropo Toronto | | | _ | United States |
| Wilcolator (Canada) Ltd Thermostats | - | - | - ' | ~ | Metropo Toronto | litan | | - | United States |
| Wiley Leather Crafts Ltd Leather cases | ~ | - | - | es . | Metropo Toronto | | | | Canada |
| Williams and Williams Eastern Ltd Metal sash | d. | ** | - | - | Trenton | | - | ** | Great Britain |
| Windsor Patterns Ltd Wood and metal patterns | - | - | - | ~ | Windsor | • | • | - | Canada |
| Wiring Devices Ltd Machine stampings | ** | - | - | - | Almonte | | • | - | Canada |
| Woolley, Robert, Shoe Ltd Footwear | - | - | - | - | Galt | - | - | - | Canada |
| Companies purchasing ma | ajor | inte | rests | in es | tablished | d Oı | ıtar | io : | industries. |
| Ackton Hall Colliery Co. Ltd. (Consumer purchased Schultz Die Casting | | | | | Wallaceb | - urg | - | | Great Britain |
| Affiliated Gas Equipment Inc. (H purchased Toronto Hardware | leatin Mfg. | g equ | iipme Ltd., | nt) Metro | politan T | oror | - nto | | United States |
| Avco Manufacturing Corp. (Hous purchased Moffatts Ltd., Metro | ehold opolit | l app | liance oronte | s) | | - | - | | United States |
| Blackwood-Hodge Ltd. of England purchased Innes Equipment I | | | | | | • | * | | Great Britain |
| British Paints Ltd. (Paints) - purchased Langmuir Paints, O | | | - | - | | - | - | | Great Britain |
| British Insulated Callender's Cable purchased Phillips Electrical V | | | | | | - | - | | Great Britain |
| Canadian Chain Belt Ltd. (Construent purchased Crothers Engineering | | | | | Toronto | - | - | | United States |
| Cheswick and Wright Ltd. (Meta- purchased St. Thomas Steel P | l stan | nping cts Co | s) . Ltd | ., St. ' | Thomas | - | - | | Great Britain |
| Chicago Telephone Supply Corp. purchased C. C. Meredith and | (Radi l Co. | o-T.V Ltd., | 7. swi Stree | tches tsville | and contr | ols) | - | | United States |
| Combined Enterprises Ltd. (Passe purchased Turnbull Elevator (| | | | | | - | - | | Canada |
| Crabtree, R. W., and Sons Ltd. (Pr purchased International Tools | resses Ltd., | and j | printi dsor | ng ma | chinery) | - | ~ | | Great Britain |
| Crittall Manufacturing Co. Ltd. (purchased Canadian Metal W Metropolitan Toronto | (Meta indov | l win | ndows d Stee | and el Pro | doors) ducts Ltd. | -, | - | | Great Britain |
| Dow Brewery Ltd. (Beer and ale purchased Ranger Brewing Co | e) o. Lto | - l., Ki | tchen | er | | - | | | Canada |
| Ex-Cello Corp. (Metal-milling mad purchased Henry Power Tools | chines s Ltd. | ry) ., Lon | - idon | - | | - | - | | United States |



| • | • | | Canada |
|---|---|----|---------------|
|) | • | • | Canada |
| - | • | • | United States |
| - | | • | United States |
| • | • | • | Great Britain |
| - | - | | Great Britain |
| - | - | - | United States |
| - | - | | United States |
| - | - | - | Great Britain |
| • | | će | Great Britain |
| - | - | - | United States |
| | • | | |

CONSTRUCTION PIRMS FROM GREAT BRITAIN

Arcon Group John Laing & Son Ltd. Sir Robert McAlpine & Sons H. Newsum Sons & Co. Ltd.

Sir Lindsay Parkinson & Co. Ridgway and Marples Ltd. Taylor, Woodrow & Co. Trusteel Corp. Canada Ltd. Balfour, Beatty and Co. (Canada) Ltd.

Canadian British Engineering Consultants Ltd. (Consulting) representing, Sandford Fawcett and Partners

Sir Alexander Gibb and Partners (Consulting)

Wilson and Partridge (Consulting) representing, The St. Lawrence Seaway Group—

> Caffin and Co. Richard Costain Ltd. Durnan Ley and Co.

Matthew Hall and Co. John Hayward and Co. Peter Lind and Co.

INVESTMENT HOUSES FROM GREAT BRITAIN

British Empire Trust Co. Ltd. British Newfoundland Corp. Ltd. Charterhouse Canada Ltd. Locana Corporation Morgan, Grenfell and Co. Ltd. Selco Exploration Co. Triarch Corporation United North Atlantic Securities Ltd.

LOCATION

Expansions of Ontario Industries

From information issued by the Department of Trade and Commerce, Ottawa, it is estimated that in Ontario during 1953 \$475,000,000 was invested in new manufacturing plants or in expansions of existing plants. A list of 446 of the major expansions of Ontario industries is given on the following pages.

NAME

| NAME | | | | | | LOCATION |
|---|--------|-----|---|---|---|----------------------|
| Acme Paper Products Company, Limited - | - | - | - | - | - | Metropolitan Toronto |
| Adams Brands Ltd | | - | - | - | - | Metropolitan Toronto |
| Algoma Steel Corporation, Limited | | - | - | - | - | Sault Ste. Marie |
| Allison, H., Company | - | - | - | | - | Peterborough |
| Alsco Products of Canada Limited | - | - | - | - | - | Metropolitan Toronto |
| Alvar Simpson Limited | | - | - | - | - | Metropolitan Toronto |
| American Art Clay Company of Canada Limited | - | - | - | - | | Metropolitan Toronto |
| American Decalcomania Company of Canada Lin | nited | - | - | - | | Walkerville |
| American Nepheline Limited | - | - | - | - | - | Lakefield |
| Anderson, William J., Company Limited, The | - | - | - | - | - | Whitby |
| Appleford Paper Products, Limited | - | | - | - | - | Hamilton |
| Armco Drainage & Metal Products of Canada | Limit | ed | - | - | - | Guelph |
| Arrco Playing Card Company (Canada) Limited | - | | ~ | - | - | Metropolitan Toronto |
| Artex Woollens, Limited | - | | - | - | - | Hespeler |
| Associated Quarries & Construction Limited | - | - | - | - | - | Metropolitan Toronto |
| Atlas Chemical Company, Limited | - | | - | - | - | Metropolitan Toronto |
| Atlas Powder Company Canada Limited - | - | - | - | - | - | Brantford |
| Atlas Steels Limited | - | - | - | | - | Welland |
| Ault & Wiborg Company of Canada, Limited | - | - | - | | - | Metropolitan Toronto |
| Auto-Lite Batteries of Canada, Limited - | - | - | - | | - | Metropolitan Toronto |
| Automatic Electric (Canada) Limited | - | - | - | - | - | Brockville |
| Automatic Screw Machine Products Limited | - | - | - | - | - | Metropolitan Toronto |
| Auto Specialties Mfg. Company (Canada) Limi | ited | - | - | | | Windsor |
| Babcock-Wilcox & Goldie-McCulloch, Limited | - | | - | - | - | Galt |
| Barret Bob Pin Company Limited | - | - | - | - | - | Metropolitan Toronto |
| Barton Stone Company Limited | - | - | | - | - | North Bay |
| Bausch & Lomb Optical Company Limited - | - | - | - | • | - | Metropolitan Toronto |
| Bay State Abrasives Products Company (Canada) | , Limi | ted | | - | - | Brantford |
| Beach Industries Limited | • | - | - | - | - | Smiths Falls |
| Belton Lumber Company, Limited | - | - | - | - | - | Sarnia |
| | | | | | | |

LOCATION NAME Berkel Products Company, Limited Metropolitan Toronto Biltmore Hats, Limited Guelph Border Tool & Die Company Limited Windsor Bowes "Seal Fast" Company Limited Hamilton Bradings Cincinnati Cream Brewery Limited Windsor Brant Engineering & Tool Company, Limited Brantford Brantford Roofing Company, Limited Brantford Metropolitan Toronto Brigdens Limited -Fort William British American Oil Company, Limited, The Brown Boggs Foundry & Machinery Company, Limited, The Hamilton Fort William Brunwin, F. W., Welding Company Bryant Pattern & Manufacturing Company, Limited Windsor Brydon Brass Manufacturing Company, Limited Metropolitan Toronto Burlington Steel Company, Limited Hamilton Kitchener Burns & Company (Eastern), Limited Burrows Textile Company Limited Guelph Butterick, Company, Incorporated, The Metropolitan Toronto Caldwell Linen Mills, Limited Iroquois Calvert Distillers (Canada) Limited Amherstburg St. Catharines Canada Block Company, The Canada Bread Company, Limited Sarnia Canada Bread Company, Limited London Canada Bread Company, Limited Sudbury Canada Cabinets & Furniture Limited Waterloo Canada Dry Bottling Company (London) Limited London Canada Dry Limited Peterborough Canada Glazed Papers, Limited Metropolitan Toronto Canada Malting Company, Limited Metropolitan Toronto Canada Packers, Limited Chatham Canada Wire & Cable Company, Limited Smiths Falls Canadian Alchemy Limited Metropolitan Toronto Canadian Allis-Chalmers, Limited -St. Thomas Canadian Bridge Company, Limited, The Windsor Canadian Canners, Limited Kingsville Canadian Controllers, Limited Metropolitan Toronto Canadian Fairbanks-Morse Company, Limited, The London

| N | AME | | | | | | | | | | | LOCATIO | N |
|-----------|---------------|----------|---------|--------|-------|-------|----|---|----|---|---|--------------|---------|
| Canadian | Flight Equi | pment | Limite | ed | - | - | - | - | - | - | æ | Cobourg | |
| Canadian | Furnace Co | mpany | Limit | ed | - | - | | - | | | | Port Colborn | e |
| Canadian | General Ele | ctric Co | ompan | y Lin | nited | - | - | - | - | - | | Barrie | |
| Canadian | General Ele | ctric Co | ompan | y Lin | nited | - | | | • | | • | Metropolitan | Toronto |
| Canadian | Gypsum Co | mpany, | Limit | ed | - | - | - | | - | - | - | Guelph | |
| Canadian | Industries 1 | imited | - | - | - | - | - | - | - | • | - | Metropolitan | Toronto |
| Canadian | Johns-Many | ille Co | mpany | , Lin | nited | - | - | - | - | - | - | Lakeview | |
| Canadian | Motor Lam | p Comp | oany, | Limit | ed | ~ | - | - | - | - | | Windsor | |
| Canadian | Mouldings | Limite | d | | - | - | - | - | - | - | - | Chatham | |
| Canadian | Westinghou | se Com | npany, | Limi | ted | - | - | - | - | - | - | Metropolitan | Toronto |
| Carling 1 | Breweries Lin | nited, T | he | - | - | - | | - | - | - | - | Waterloo | |
| Carnatio | n Company, 1 | Limited | - | - | - | • | - | - | - | - | - | Metropolitan | Toronto |
| Casaroll, | E. A | - | - | - | | - | | - | - | - | - | Windsor | |
| Chatham | Progressive | Welde | ers of | Cana | ada 1 | Limit | ed | - | ~ | - | - | Sarnia | |
| Chrome | Chair Manuf | acturing | g Limi | ted | - | - | - | - | | - | | Metropolitan | Toronto |
| Chrysler | Corporation | of Can | ada, 1 | Limit | ed | - | - | - | - | - | • | Windsor | |
| Clark, D |). A | - | - | | - | - | - | - | en | - | - | Burks Falls | |
| Clarkson | Steel Comp | any | - | - | - | - | - | - | - | - | - | Brantford | |
| Cluett, P | eabody & Co | mpany | of Car | nada, | Limi | ted | - | - | - | - | ~ | Kitchener | |
| | la Limited | | - | | | | | | • | - | • | Windsor | |
| Cockshut | t Aircraft Li | mited | - | - | - | - | - | - | - | - | - | Renfrew | |
| Coleman | Lamp & Sto | ve Com | pany, | Limit | ed, T | he | - | - | | - | - | Metropolitan | Toronto |
| Colgate-I | Palmolive-Pee | t Comp | oany, | Limit | ed | - | | - | - | - | - | Metropolitan | Toronto |
| | Equipment C | | | | | | - | - | - | | • | Metropolitan | Toronto |
| Cotton F | elts, Limited | - | - | - | - | - | - | | - | • | - | Metropolitan | Toronto |
| Courtaul | ds (Canada) | Limit | ed | - | - | - | - | | - | - | • | Cornwall | |
| Coutts, V | William E., C | ompany | , Limi | ited | - | - | - | - | - | - | - | Metropolitan | |
| Cowie, H | I. V., Compa | ny, Lim | ited | ~ | - | - | - | | ** | - | - | Metropolitan | Toronto |
| Crawley | Films Limite | d - | - | - | - | - | - | - | - | - | - | Ottawa | |
| Crosley 1 | Radio & Tele | evision | Limite | ed | - | - | - | - | - | - | - | Metropolitan | Toronto |
| Crown E | lectrical Mai | nufactui | ring, l | Limite | ed | - | - | - | - | - | - | Brantford | |
| Curtis Li | ighting of C | anada, | Limite | ed | - | - | - | • | - | | - | Metropolitan | Toronto |
| Cutler B | rands, Limite | d - | - | | | - | - | - | - | - | | Metropolitan | Toronto |
| Day Com | npany of Can | ada Lim | nited, | The | - | - | - | - | - | - | - | Metropolitan | Toronto |
| • | d Company I | | | | - | | - | - | - | - | - | Chatham | |
| • | dustries - | | | - | _ | ~ | - | - | - | | - | Delhi | |

Delhi Industries - - - -

| DeVilbiss Manufacturing Company, Limited, Th | ie | - | | - | • | Barrie |
|--|--------|----|---|----|----|----------------------|
| Dillon, W. E., Company, Limited | ~ | - | | ~ | | Metropolitan Toronto |
| Disher Steel Construction Company, Limited | - | - | - | - | ~ | Metropolitan Toronto |
| Diversey Corporation (Canada) Limited - | - | • | - | | - | Port Credit |
| Dominion Bridge Company, Limited | • | - | - | | ~ | Sault Ste. Marie |
| Dominion Bridge Company, Limited | - | - | - | - | - | Metropolitan Toronto |
| Dominion Colour Corporation Limited | - | - | - | • | - | Metropolitan Toronto |
| Dominion Dressed Meats | - | • | - | • | - | Metropolitan Toronto |
| Dominion Electrohome Industries, Limited - | - | - | - | • | - | Kitchener |
| Dominion Fabrics, Limited | - | • | • | - | - | Metropolitan Toronto |
| Dominion Forge & Stamping Company, Limited | - | • | - | - | - | Windsor |
| Dominion Foundries & Steel Company | | • | - | - | - | Hamilton |
| Dominion Gasket & Manufacturing Company, | Limite | d | - | • | - | Metropolitan Toronto |
| Dominion Oxygen Company, Limited | - | | - | - | ~ | Fort William |
| Dominion Seven-Up Company Limited - | - | œ | • | | - | Metropolitan Toronto |
| Dominion Structural Steel, Limited | - | - | • | - | - | Ottawa |
| Dominion Tar & Chemical Company Limited | - | - | - | | - | Cornwall |
| Dominion Tar & Chemical Company Limited | - | - | - | - | - | Sault Ste. Marie |
| Dominion Tar & Chemical Company Limited | | - | - | - | - | Metropolitan Toronto |
| Dominion Tar & Chemical Company Limited | - | • | - | - | - | Trenton |
| Donaldson Company (Canada) Limited - | ~ | ~ | • | * | - | Chatham |
| Dow Chemical of Canada, Limited | - | | - | - | ~ | Metropolitan Toronto |
| Dow Chemical of Canada, Limited | | - | - | • | - | Sarnia |
| Dowty Equipment of Canada Limited | - | • | • | - | | Ajax |
| Dryden Paper Company, Limited | ~ | - | • | | - | Port Arthur |
| Dundas Iron & Metal Works | - | ~ | ď | • | - | Metropolitan Toronto |
| Dunham, C. A., Company, Limited | - | - | - | - | ** | Metropolitan Toronto |
| Dunlop Tire & Rubber Goods Company, Limited | - | - | * | • | - | Whitby |
| Duro Aluminum Limited | ~ | ω. | - | - | - | Hamilton |
| Ekco Products Company, (Canada) Limited - | - | - | • | - | - | Metropolitan Toronto |
| Electroline Manufacturing Company Limited | - | - | - | - | * | Windsor |
| Electrolite Products Limited | - | | | - | - | Metropolitan Toronto |
| Emanuel Products Limited | ~ | - | | | _ | Metropolitan Toronto |
| Empire Lumber & Coal Company | ~ | | | | - | Sudbury |
| English Electric Company of Canada Limited | ~ | | - | do | | St. Catharines |
| Erie Resistor of Canada, Limited | - | - | _ | | | Trenton |
| | | | | | | |

| NAME | | | | | | | LOCATIO | N |
|--|--------|--------|-----|---|----|----|--------------|---------|
| Essex Packers Limited | - | - | - | - | | | Hamilton | |
| Essex Wire Corporation, Limited - | - | - | | - | - | | Windsor | |
| Ever-Bright Limited | | | - | - | | - | Metropolitan | Toronto |
| Ex-Cello Corp | | - | - | - | - | ~ | London | |
| Exide Batteries of Canada, Limited - | • | - | - | - | - | - | Metropolitan | Toronto |
| Exquisite Form Brassiere (Canada) Limite | d - | - | - | - | - | - | Metropolitan | Toronto |
| Fahralloy Canada Limited | - | - | - | - | ** | - | Orillia | |
| Federal Wire & Cable Company Limited | | - | - | - | - | - | Guelph | |
| Fibre Products of Canada Limited - | - | - | - | - | | - | Brantford | |
| Fine Papers Limited | - | - | - | - | - | - | Metropolitan | Toronto |
| Firestone Tire & Rubber Company of Ca | anada | , Limi | ted | - | - | - | Hamilton | |
| Firth Brown Tools (Canada) Limited - | - | - | - | - | - | - | Galt | |
| Fisher-Gauge Works | - | - | - | - | - | - | Peterborough | |
| Fisher & Ludlow (Canada) Limited - | - | - | - | - | - | - | Ajax | |
| Flexonics Corporation of Canada, Limited | - | - | - | - | - | - | Brampton | |
| Flintkote Company of Canada Limited, Th | ie - | - | - | ~ | - | • | Metropolitan | Toronto |
| Ford Motor Company of Canada, Limited | - | - | - | - | - | - | Windsor | |
| Forsyth, John, Limited | - | - | - | - | - | - | Waterloo | |
| Fraser, D. M., Limited | - | - | - | - | - | - | Metropolitan | Toronto |
| Frazer Duntile Company, Limited - | - | - | - | - | - | • | Ottawa | |
| Frost Steel & Wire Company Limited - | - | - | - | ~ | - | - | Hamilton | |
| Galt Castings Limited | - | - | - | - | - | - | Galt | |
| Galt Shoe Manufacturing Company Limite | d - | - | - | - | - | - | Kitchener | |
| Geigy Company Incorporated | - | - | - | - | * | - | Metropolitan | Toronto |
| General Bakeries Limited | - | - | - | - | - | - | Metropolitan | Toronto |
| General Milk Products of Canada, Limited | - | - | - | • | - | - | Brockville | |
| General Motors Diesel Limited | - | - | - | - | | - | London | |
| General Motors of Canada, Limited - | - | - | - | - | - | - | Oshawa | |
| General Spring Products, Limited | - | | - | - | - | - | Kitchener | |
| General Tire & Rubber Company of Canad | la, Li | mited, | The | - | - | | Welland | |
| Gilson Manufacturing Company, Limited | - | - | - | | - | 40 | Guelph | |
| Glenayr-Knit Limited | - | - | - | | - | • | Lanark | |
| Glendale Trailers | - | | - | - | - | - | London | |
| Globe Envelopes, Limited | - | - | - | - | - | | Metropolitan | Toronto |
| Gluckin, Wm., & Company, Canada, Lin | nited | - | - | - | 40 | - | Midland | |
| Goodfellow, C. H., & Company | | | | - | | | Metropolitan | Toronto |

Goodfellow, C. H., & Company

| Goodrich, B. F., Rubber Company of Canada, Limite | d | - | - | - | Metropolitan | Toronto |
|---|-----|-----|---|---|--------------|---------|
| Goodyear Tire & Rubber Company of Canada, Limite | ed, | The | - | - | Windsor | |
| Gordon Machinery & Tool Company | - | - | - | - | Windsor | |
| Gorman Industries | - | - | - | - | Preston | |
| Gould Electric & Heating Limited | - | - | - | - | Port Credit | |
| Gould-National Batteries of Canada Limited - | - | | - | - | Fort Erie | |
| Great Western Terminal Limited | - | - | - | - | Windsor | |
| Greening, B., Wire Company, Limited, The | - | - | - | - | Hamilton | |
| Greenmelk Company, Limited | - | - | - | - | Wallaceburg | |
| Greey, William & J. G., Limited | - | - | - | - | Metropolitan | Toronto |
| Gro-Cord Rubber Company of Canada Limited - | - | - | - | - | Tillsonburg | |
| Guelph Yarns Limited | - | - | - | - | Guelph | |
| Guild Industries & Manufacturing Limited | - | - | - | - | Newmarket | |
| Hamilton Chewing Gum, Limited | - | - | - | - | Hamilton | |
| Hammond Manufacturing Company, Limited - | - | - | - | - | Guelph | |
| Hayley, Harry, & Sons Limited | - | - | - | - | Ottawa | |
| Heywood-Wakefield Company of Canada, Limited | - | - | - | - | Orillia | |
| Hill, D. H., Limited | - | • | - | - | Waterloo | |
| Hinde & Dauch Paper Company of Canada, Limited | - | | - | - | Metropolitan | Toronto |
| Hobart Manufacturing Company Limited, The - | - | - | - | - | Owen Sound | |
| Holmes Foundry Company, Limited | - | - | - | - | Sarnia | |
| Howard & Sons (Canada) Limited | - | - | - | - | Cornwall | |
| Hunter Rose Company, Limited, The | - | - | - | - | Metropolitan | Toronto |
| Hussman Refrigerator Company Limited | - | | - | - | Brantford | |
| Hyde, F., (Ontario) Limited | - | - | - | - | St. Thomas | |
| Hy-Trous Company of Canada Limited | - | - | - | - | Cornwall | |
| Imperial Cloth Company | | - | - | - | Listowel | |
| Imperial Oil Limited | - | - | - | - | Sarnia | |
| Ingersoll Machine & Tool Company, Limited - | - | - | - | - | Ingersoll | |
| Inglis, John, Company, Limited | - | - | - | - | Metropolitan | Toronto |
| Inner-Spring Mattress & Cushion Company, Limited | - | - | - | - | Metropolitan | Toronto |
| Interlake Tissue Mills Company, Limited | - | | - | - | Merritton | |
| International Machinery Company Limited | - | - | - | - | Hamilton | |
| International Nickel Company of Canada, Limited, Th | e | - | - | - | Copper Cliff | |
| International Nutrition Products of Canada Limited | - | - | - | - | Streetsville | |
| Jackson Metal Industries Limited | - | | _ | _ | Hamilton | |

NAME LOCATION Johnson Matthey & Mallory, Limited Metropolitan Toronto Johnson, S. C., & Son, Limited Brantford Jones Shovel Company, Limited Gananoque Kakabeka Falls Brewing Company, Limited, The Fort William Kelsey Wheel Company, Limited Windsor Kelton Corporation Limited -Metropolitan Toronto Kelvinator of Canada, Limited Metropolitan Toronto Kemp Manufacturing Company, Limited Guelph Brantford Kepie Bros. - - -Kerwood Paper Box Limited Metropolitan Toronto Kirsch Mfg. Company of Canada, Limited Woodstock New Hamburg Klassen Bronze Knowles Machine Shop London Barrie Kolmar-Wilckens Limited London Labatt, John, Limited -LaFrance Fire Engine & Foamite Limited Metropolitan Toronto Laidlaw, R., Lumber Company, Limited Metropolitan Toronto Lang Bros. Specialty Company, Limited Metropolitan Toronto Metropolitan Toronto Laura Secord Candy Shops, Limited London Lawson & Jones, Limited Midland Leitz, Ernst, Canada Limited Metropolitan Toronto Lennox Furnace Company, Limited Metropolitan Toronto Lever Bros., Limited St. Catharines Lincoln Hosiery Limited St. Catharines Lincoln Iron Works Lindsay Lindsay Antenna Products Elmira Link Belt Limited Metropolitan Toronto Link Belt Limited Metropolitan Toronto Liquid Carbonic Canadian Corporation, Limited Preston Little Metal Products Orillia Long, E., Limited -Metropolitan Toronto Lowe Bros. Company, Limited, The Metropolitan Toronto MacLean, Hugh C., Publications, Limited Metropolitan Toronto Mall Tool Limited Kitchener Marsland Engineering Company Metropolitan Toronto Massey-Harris-Ferguson Company, Limited

| Mathews Conveyor Company, Limited | - | - | • | - | - | - | • | Port Hope | |
|--------------------------------------|---------|--------|--------|----|---|---|---|---------------|---------|
| Matthews Bros. Limited | | - | • | - | • | - | - | Metropolitan | Toronto |
| Medcalf Shoe Company, Limited - | | - | - | - | - | - | - | St. Thomas | |
| Midland Footwear Manufacturing Lim | ited | - | - | • | - | - | - | Midland | |
| Midland Industries Limited | - | - | - | - | • | • | • | Midland | |
| Milner, Edward, Company, Limited, 7 | l'he | - | - | - | - | - | • | Metropolitan | Toronto |
| Modern Containers, Limited | - | - | - | - | - | | - | Metropolitan | Toronto |
| Modern Planned Kitchens Limited, T | he | - | - | - | - | • | - | Neustadt | |
| Modern Planned Kitchens Limited, T | he | • | - | - | • | - | - | Metropolitan | Toronto |
| Moffatts Limited | - | - | - | • | - | - | - | Metropolitan | Toronto |
| Morgan Hall Company | | | - | - | - | - | - | Brantford | |
| Morris, Herbert, Crane & Hoist Comp | pany, 1 | Limite | ed, Tl | ne | - | - | - | Niagara Falls | |
| Morval Products Company Limited | - | - | - | - | - | - | - | Kitchener | |
| Muratori Macaroni Mfg. Company | - | - | - | - | - | • | - | Thorold | |
| Murray Printing Company, Limited, 7 | Γhe | - | - | - | - | | - | Metropolitan | Toronto |
| McCormicks Limited | • | - | - | - | - | - | - | Metropolitan | Toronto |
| McGinness, H. B., Limited | - | - | - | - | - | - | - | Peterborough | |
| McInnis, C. H., Company, The - | • | - | - | - | - | • | - | Windsor | |
| McIntyre Aluminum Products Limited | - | - | - | - | - | - | - | Stamford | |
| McLarens Limited | - | - | - | - | - | • | - | Hamilton | |
| National Auto Radiator Mfg. Company | y, Limi | ited | - | • | - | - | - | Windsor | |
| National Sewer Pipe Company, Limited | d | - | - | - | - | - | - | Clarkson | |
| Neilson, William, Limited | - | - | - | • | - | • | • | Metropolitan | Toronto |
| Nicholson, A. S., & Son, Limited - | | - | | - | - | • | • | London | |
| Nicholson File Company of Canada, | Limite | ed | - | • | - | • | - | Port Hope | |
| Nightingale Upholstery Company - | - | | - | - | • | • | - | Metropolitan | Toronto |
| Noranda Mines, Limited | - | - | - | - | • | • | - | Niagara Falls | |
| Noront Steel Construction Company | Limite | d | - | - | - | - | - | Sudbury | |
| North American Cyanamid, Limited | - | - | - | - | - | - | - | Niagara Falls | |
| Northern Propane Gas Company - | - | - | - | - | - | | - | Fort William | |
| Northland Machinery Supply Company | , Limit | ted | - | | - | - | - | Fort William | |
| Norton Company | - | • | - | - | - | - | - | Chippawa | |
| Nugrape Toronto Limited | es | - | - | | | - | - | Metropolitan | Toronto |
| O'Connor Fuel Tanks Limited - | - | - | | | | | - | Metropolitan | Toronto |
| O'Keefes Brewing Company, Limited | - | - | | | | - | | Metropolitan | Toronto |
| Ontario Plant Foods | - | - | | | - | | | Delhi | |

TOCATION

| | | | | | | LOCATION |
|--|----------|--------|---------|----|-------|----------------------|
| Ontario Steel Products Company, Limited | | | - | | - | Milton |
| Outboard, Marine & Manufacturing Comp | any of | Canada | , Limit | ed | - | Peterborough |
| Packard Electric Company Limited - | - | | - | - | - | St. Catharines |
| Paquette, E. E., & Sons, Limited | | | | - | - | Woodstock |
| Parke, Davis & Company, Limited - | - | | - | - | - | Brockville |
| Paulite Plastics Company Limited | - | | - | - | - | Preston |
| Pedwell Lumber Company, Limited - | - | | - | • | - | Orillia |
| Peek Frean (Canada) Limited | | | - | | - | Metropolitan Toronto |
| Peerless Carbon & Ribbon Company, Limit | ited | | - | - | - | Metropolitan Toronto |
| Peerless Machine & Tool Company, Limit | ted, Th | e - | - | - | - | Guelph |
| Pembroke Shook Mills, Limited | - | | - | - | - | Pembroke |
| Peninsula Cabinet Works | - | | - | - | - | St. Catharines |
| Penn Controls Limited | - | | - | - | - | Metropolitan Toronto |
| Perfect Cutting Tools Limited | | | - | • | - | Windsor |
| Philco Corporation of Canada, Limited - | - | | - | | - | Metropolitan Toronto |
| Phoenix Engineered Products Limited - | - | | - | - | | Metropolitan Toronto |
| Photo Engravers & Electrotypers, Limited | - | | ** | - | - | Metropolitan Toronto |
| Photographic Survey Corporation, Limited | - | | | | | Metropolitan Toronto |
| Plastic Pipes Limited | - | | - | - | - | Renfrew |
| Plate & Structural Steel Sales Limited - | | | - | - | - | Metropolitan Toronto |
| Polymer Corporation, Limited | - | | | | gas . | Sarnia |
| Porcelain & Metal Products Limited - | - | | - | - | - | Orillia |
| Porritts & Spencer (Canada) Limited - | | | - | | - | Hamilton |
| Port Arthur Shipbuilding Company, Limite | ed | | - | - | - | Port Arthur |
| Power Regulator Company of Canada, Limit | ited, Tl | ne - | | - | - | Metropolitan Toronto |
| Powerlite Devices, Limited | | | - | | - | Metropolitan Toronto |
| Private Brand Packagers, Limited | - | | - | - | - | Metropolitan Toronto |
| Progressive Welder Canada Limited - | - | | - | - | - | Chatham |
| Pure Spring Company, Limited, The - | - | | - | | - | Windsor |
| Purolator Products (Canada) Limited - | - | | | - | - | Metropolitan Toronto |
| Queensway Canning Company Limited - | - | | - | - | - | St. Catharines |
| RCA Victor Company, Limited | | | - | - | - | Smiths Falls |
| Railway & Engineering Specialties, Limited | - | | - | - | - | Metropolitan Toronto |
| Red-D-Mix Concrete (Hamilton), Limited | - | | - | - | - | Hamilton |
| Regal Spring Company | m * | | - | | 60 | Metropolitan Toronto |
| Reliance Electric & Engineering (Canada) | Limite | d - | - | - | - | Welland |
| | | | | | | |

NAME

| NAME | | | | | | | LOCATION |
|--|--------|--------|----|---|---|---|----------------------|
| Richards-Wilcox Canadian Company, Limite | d | | | | • | | London |
| Rinshed-Mason Company of Canada, Limite | d | | • | - | - | | Windsor |
| Ritchie, Harold F., & Company Limited | - | | - | - | • | - | Metropolitan Toronto |
| Robertson-Irwin Limited | - | | - | | - | | Hamilton |
| Robinson Clay Product Company of Canada | Limite | ed, Th | ne | - | | - | Metropolitan Toronto |
| Robinson Industrial-Crafts Limited - | - | - | | | | - | London |
| Robinson, B. A., Plumbing & Heating Limit | ed | | | - | - | - | Metropolitan Toronto |
| Roddis Lumber & Veneer Company of Canad | a Lim | ited | • | - | | | Sault Ste. Marie |
| Roe, A. V., Canada Limited | - | - | - | - | - | - | Malton |
| Roles, J., Company of Canada | - | - | - | - | - | - | Fort William |
| Rollit Products Limited | - | | - | - | - | - | Brockville |
| Rowntree Company, Limited, The - | - | | - | - | ~ | - | Metropolitan Toronto |
| Rubinstein, Helena, Limited | - | - | - | | - | - | Metropolitan Toronto |
| Ruff Clarkson Company | - | - | | | - | - | Brantford |
| Runnymede Iron & Steel Limited | - | - | - | - | • | - | Metropolitan Toronto |
| Russel-Hipwell Engines Limited | - | - | • | - | - | - | Owen Sound |
| Ruthart, E., & Company | - | - | | - | • | - | Midland |
| St. Catharines Fuel Oils, Limited | - | - | - | - | • | | St. Catharines |
| St. Catharines Standard, Limited, The - | - | - | - | - | | - | St. Catharines |
| St. Lawrence Corporation Limited - | - | - | - | - | - | - | Red Rock |
| St. Thomas Bronze Company, Limited - | - | | | | - | • | St. Thomas |
| Sales, A. J., Company Limited | - | - | - | - | - | - | Ridgetown |
| Sarnia Bridge Company, Limited | - | - | - | - | | | Sarnia |
| Sault Structural Steel Company, Limited | | - | - | - | - | - | Sault Ste. Marie |
| Savage Shoe Company, Limited, The - | 1 | - | | - | - | - | Preston |
| Scepter Manufacturing Company | - | - | - | - | • | • | Metropolitan Toronto |
| Schmid, Julius, (Canada) Limited | - | ~ | - | - | - | - | Metropolitan Toronto |
| Schneider, J. M., Limited | - | - | - | • | - | - | Kitchener |
| Seaforth Shoes Limited | - | - | • | - | • | - | Seaforth |
| Seiberling Rubber Company of Canada, Limit | ed | - | | • | | - | Metropolitan Toronto |
| Shantz, I. A., Company | - | - | - | * | - | - | Kitchener |
| Sheaffer, W. A., Pen Company of Canada, | Limite | ed | | • | ~ | - | Goderich |
| Sheepbridge Engineering (Canada) Limited | - | - | - | - | - | - | Guelph |
| Shell Cast Alloys Company | | | - | | ~ | - | Guelph |
| Shepherd Boats Limited | - | - | | - | - | - | Niagara Falls |
| Shirriff's, Limited | - | | - | | | | Metropolitan Toronto |

| NAME | | | | | | LOCATION |
|---|--------|-------|---|---|---|----------------------|
| Sigmar Manufacturing Company | - | - | | - | | Metropolitan Toronto |
| Simplicity Products Limited | - | - | - | - | | Hespeler |
| Sklar Furniture Manufacturing Company Limite | ed - | - | - | - | - | Oshawa |
| Slater, N., Company, Limited | - | - | - | - | - | Hamilton |
| Slenderknit Sportswear, Limited | - | | - | - | - | Stratford |
| Smith Bros. Motor Bodies | - | - | - | - | - | Metropolitan Toronto |
| Smith, Howard, Paper Mills, Limited | - | - | - | - | - | Cornwall |
| Smith, L. C., & Corona Typewriters of Canada | a, Lir | nited | - | - | - | Metropolitan Toronto |
| Smith, P., Model Knitting Company | - | - | - | - | - | Metropolitan Toronto |
| Smiths Falls Malleable Castings, Limited - | - | - | - | - | - | Smiths Falls |
| Smith & Stone, Limited | - | - | - | - | - | Metropolitan Toronto |
| Somerville, Limited | - | - | - | - | - | Metropolitan Toronto |
| Sonoco Products Company of Canada, Limited | - | - | - | - | - | Brantford |
| Soo Falls Brewing Company, Limited | - | - | - | - | - | Sault Ste. Marie |
| Sparton of Canada, Limited | - | - | - | - | - | London |
| Splendid Manufacturing Company | - | - | - | - | • | Metropolitan Toronto |
| Stamped & Enamelled Ware, Limited | - | - | - | - | - | Hespeler |
| Standard Machine & Tool Company, Limited | - | - | - | - | - | Preston |
| Standard Radio Products | • | - | - | - | - | Kitchener |
| Standard Steel Construction Company | - | - | - | - | - | Port Robinson |
| Standard Tube & T. I. Limited | - | - | - | - | - | Woodstock |
| Stanley Works of Canada Limited, The - | - | - | - | - | - | Hamilton |
| Stark Electronics Instruments Limited | - | - | - | - | - | Ajax |
| Steel Company of Canada, Limited, The - | - | - | - | - | - | Hamilton |
| Steel Equipment Company, Limited, The - | - | - | - | - | - | Pembroke |
| Steel Master Tool Company Limited | - | | - | - | - | Windsor |
| Steele, A., Company | - | - | * | - | - | Peterborough |
| Steetley of Canada Limited | - | - | | - | - | Dundas |
| Steril Products Company | - | - | - | • | - | Windsor |
| Sterling Electrical Company Limited | - | - | - | | - | St. Catharines |
| Stevens, Frederic B., of Canada Limited - | - | - | - | - | • | Windsor |
| Sturtevant, B. F., Company of Canada, Limited | - | | • | - | - | Galt |
| Sun Oil Company, Limited | - | | | - | | Sarnia |
| Sun Tube Corporation of Canada Limited - | - | | | - | | Ottawa |
| Super Oil Seal Manufacturing Company, Limited | d - | | | - | | Hamilton |
| Super Structure Door Company of Canada - | | | | - | _ | Oakville |

NAME

Super Structure Door Company of Canada

NAME LOCATION Superior Engravers, Limited -Hamilton Supreme Aluminum Industries Limited -Metropolitan Toronto Swift Canadian Company, Limited Metropolitan Toronto Taylor, Wm., & Son, Limited Owen Sound Tek Plastics, Limited Metropolitan Toronto Teron, J. C., Sign Company -Windsor Textile Manufacturing Company, Limited Metropolitan Toronto Thermax Limited - - -Orillia Thompson Folding Paper Box Company Limited Metropolitan Toronto Thompson Products, Limited St. Catharines Thomson Beverages Owen Sound Thomson (Canada) Rivet Company Limited Gananoque . . Tony Day Sweaters Kitchener Toronto Coppersmithing Company, Limited Metropolitan Toronto Toronto Elevators, Limited -Chatham Toronto Hardware Mfg. Company Limited Chatham Toronto Piston Manufacturing Oakville Torrington Company, Limited, The Oakville Trane Company of Canada, Limited Metropolitan Toronto Turvey Electric Company Brantford Tyler, W. S., Company of Canada, Limited, The St. Catharines United Paper Mills, Limited -Metropolitan Toronto Victoria Paper Company, Limited -Metropolitan Toronto Viking Engine & Tool Company, Limited Metropolitan Toronto VioBin (Canada) Limited St. Thomas Waffles Electric, Limited Metropolitan Toronto Walker, Hiram, & Sons, Limited Windsor Walker Machine Shop -Windsor Walker Metal Products, Limited Windsor Metropolitan Toronto Warsop Power Tools, Limited Waubaushene Lumber & Milling Company Waubaushene Weatherhead Company of Canada, Limited, The St. Thomas Web Wrappings Limited Metropolitan Toronto Webb, Jervis B., Company of Canada, Limited Hamilton Weightman & Sons, Limited -Niagara Falls

Metropolitan Toronto

Weldrest Hosiery, Limited

| NAME | | | | | | | | | LOCATION |
|---------------------------------|--------|---------------|-------|----|---|---|---|----|----------------------|
| Wernet Dental Manufacturing Co | ompan | y, Lir | nited | - | _ | | | æ | Metropolitan Toronto |
| Westeel Products Limited - | - | | - | - | | œ | | - | Metropolitan Toronto |
| Weston, George, Limited - | - | - | - | | | - | - | - | Metropolitan Toronto |
| Wheatley Manufacturing Limited | l - | - | - | - | - | - | - | - | Windsor |
| Wignall, E. A., & Sons | - | - | - | - | - | - | - | ** | St. Catharines |
| Williams Tool Corporation of Ca | anada, | Limi | ted | - | | ~ | | - | Brantford |
| Windsor Match Plate Company | - | - | - | | | - | - | - | Windsor |
| Windsor Paper Company, Limite | ed | - | - | | - | - | - | - | Windsor |
| Windsor Patterns, Limited - | - | - | - | - | - | | - | - | Windsor |
| Winter Seal of Canada Limited | - | - | - | - | | - | - | - | Hamilton |
| Wintrob, M., & Sons, Canada Li | mited | - | - | - | - | - | - | - | Metropolitan Toronto |
| Woodstock Machinery, Limited | - | | - | - | - | - | - | - | Woodstock |
| Wright, H. G., Manufacturing C | ompan | y Li r | nited | - | | - | - | - | Hamilton |
| Wyeth, John, & Brother (Canada |) Limi | ted | | - | - | - | - | • | Windsor |
| Yardley of London (Canada), Li | mited | | - | | - | - | • | - | Metropolitan Toronto |
| Yocum Faust, Limited | - | * | - | - | | - | | - | London |
| York Knitting Mills Limited | - | | - | - | - | - | - | - | Woodstock |
| York Woodcraft Limited - | ** | - | - | | - | - | - | - | New Hamburg |
| Young Brantford Styles - | - | ** | | ω. | - | - | | - | Brantford |

NAME

COVERABLE OF ONTARIO

Department of Planning and Development

W. K. WARRENDER, Q.C., Minister

TRADE AND INDUSTRY BRANCH

159 Bay Street, Toronto

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Ontario Research Foundation, 43 Queen's Park, Toronto D. F. MacRae, Director

SERVICES OFFERED BY THE TRADE AND INDUSTRY BRANCH

The Trade and Industry Branch of the Government of Ontario promotes the economic growth of the Province through the development of its trade and industry. The Trade and Industry Branch provides to manufacturers a comprehensive and confidential service without cost. The Branch is organized in four main divisions.

Industrial Division

Municipal Division

Trade Division
Information and Public

Relations Division

THE INDUSTRIAL DIVISION advises Ontario manufacturers who are planning to expand their industries and assists Canadian manufacturers and those from other countries who intend to establish new industries in Ontario. Information and service is supplied on markets, raw materials, labour, power, transportation, sites, premises and all factors pertaining to manufacturing in Ontario.

THE MUNICIPAL DIVISION compiles municipal industrial statistics on all Ontario communities for the guidance of manufacturers and assists Ontario municipalities with their industrial development.

THE TRADE DIVISION assists manufacturers and importers to establish reliable business connections for the distribution of their goods. The Division also assists Ontario manufacturers to locate sources of raw materials and to establish new domestic and export markets.

THE INFORMATION AND PUBLIC RELATIONS DIVISION prepares and publishes resource information, statistical reports and promotional literature on Ontario's trade and industry and on the work of the Trade and Industry Branch.

THE TRADE AND INDUSTRY BRANCH, Chicago, provides a direct service to manufacturers in the mid-western United States who are planning to establish branch plants in Ontario.

THE TRADE AND INDUSTRY DEPART-MENT, London, England, promotes trade relations and the establishment of overseas industries in Ontario.

THE DEPARTMENT OF INDUSTRIAL RESEARCH SERVICES provides scientific and technical information based on laboratory research to industries in Ontario.

THE TRADE AND INDUSTRY BRANCH works in close co-operation with Federal and Provincial Government Departments, the chartered banks, investment houses, railways, national and provincial organizations and with municipal officials throughout Ontario.

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THE TRADE AND INDUSTRY BRANCH is a member of the Provincial Governments of Canada, Trade and Industry Council.

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation

Industrial Commissions of the Municipalities of Ontario

Hydro-Electric Power Commission of Ontario Chambers of Commerce and Boards of Trade of Ontario

Industrial Development Division, Department of Trade and Commerce, Ottawa Business Development Departments, Chartered Banks and Transcontinental Railways

United Kingdom Trade Commissioner Service

United States Consulate General

Other Foreign Consulates

Bureau of Statistics and Research, Ontario

Canadian Chamber of Commerce

Canadian Manufacturers' Association

Canadian Exporters' Association

Canadian Importers' Association





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1954

ONTARIO INDUSTRIAL REVIEW



THE TRADE AND INDUSTRY BRANCH

DEPARTMENT OF
PLANNING
AND
DEVELOPMENT

The Ontario Industrial Review is issued annually by the Trade and Industry Branch. It is a report on the development of manufacturing industry in the Province of Ontario and its relation to the industrial economy of the Dominion of Canada. It includes a list of the new manufacturing industries locating in Ontario during the year and a list of the established industries building major expansions or branch plants in new locations throughout the Province.

F. J. LYLE,

HONOURABLE W. K. WARRENDER, Q.C.,

Director,

Minister,

Trade and Industry Branch.

Department of Planning and Development.

THE TRADE AND INDISTRY BRANCE



ONTARIO

mar.

In 1954 the long post-war climb of the Canadian economy levelled off. The inevitable digestion and readjustment stage preceding a new advance arrived.

It can be described in another way as the year in which Canadian leaders in government, business and finance took a "second look" at the economy and in all quarters arrived at the realization that the post-war figures had established a hard fact, namely, that if Canada is to maintain full employment and its high standard of living (second in the world), the high rate of industrial expansion which has been enjoyed in the post-war years must be maintained.

Further, it was also pointed up that the artificial stimulus of defence expenditure of nearly two billion dollars annually still exists and that from an employment point of view this too must be reckoned with at some future date.

Therefore, a new era of realistic planning to achieve this objective has been inaugurated at all levels of government and business.

In approaching the task there is full confidence in the future because of the tremendous reserves of natural resources and because of the accelerating rate of their development but it is generally accepted that new or shifting patterns of trade and industrial production must be found and developed if an adequate rate of industrial expansion is to be maintained in the coming years.

In the seven years preceding the peak in 1953, Canada had achieved a 100 per cent increase in gross value of production—to a record \$24 billion; in foreign trade—to a total for imports and exports of \$8.6 billion, and in personal income—to a level of \$18 billion. In the same period, capital investment in new construction and equipment more than tripled, rising to \$5.8 billion. As a result there was practically full employment even though the Canadian population, through natural increase and a substantial volume of immigration, had increased by 2.8 million or nearly 3 per cent annually—a world record in this regard.

The national balance sheet shows that in 1954 the gross value of production fell by about 2 per cent. Merchandise exports during the first ten months of the year declined by 8 per cent mostly in export shipments of wheat and manufactured goods. Manufacturing output lagged by 8.5 per cent, and capital investment in new construction and equipment dropped to about \$5.5 billion.

On the credit side, in 1954, although there was a rise in unemployment, total labour income rose by 2 per cent, per capita personal income also increased, and per capita expenditures on consumer goods and services remained at about the same high

level as in 1953. Also, while the total value of new construction was down, there were notable increases in expenditures on housing, institutions, trade and financial establishments, and on public works.

Measured by the four most significant yardsticks of national growth, Canada's achievements in the period from 1946 to 1954 were even greater than those recorded in the United States.

| | United States (% increase) | Canada (% increase) |
|-----------------------------|----------------------------|---------------------|
| Population | . 16 | 24 |
| Gross national production | . 69 | 99 |
| Per capital production | . 46 | 61 |
| Investment in manufacturing | . 68 | 120 |

A year of slight retraction after ten years of continuing expansion, had the effect of bringing sharply to the surface, the various strengths and weaknesses of the Canadian economy. Evidence of several forces restraining the economy whose effect was, in all likelihood, short in duration appeared. One of these was the inventory recession in the United States—and to a lesser extent in Canada—which developed as an aftermath of the abnormal upsurge arising from the defence materials production programme. A curtailment in this programme beginning in 1953 and further curtailed in 1954 made possible the filling of orders from stock and slowed down business purchasing and current production.

Another was that the post-war backlog of demands for equipment and consumer goods from farmers, manufacturers and householders was finally overcome. Korean war production extended this period of unsatisfied demand but after the end of 1953, while current demand was still substantial, deferred demand had disappeared.

Still another arose from the economic recovery of several war-torn countries abroad which enabled them not only to reduce their orders for Canadian-made products but to resume their export trade on a pre-war scale thus adding to the competition facing Canadian products in both foreign and domestic markets. Manufactured goods suffered from this competition—textiles, electrical appliances and most types of electrical and industrial equipment being affected most severely.

Other restraining forces were the drop in the income of western farmers which curtailed their purchases of farm implements and consumer goods; continuing exchange difficulties which restricted purchases of Canadian exports, and the high value of the Canadian dollar which placed Canadian exports at a disadvantage.

However, the effect of some of these short-term restraining forces were already on the way to being overcome before the end of 1954. The inventory recession in the United States ran its course. This stimulated an upswing in orders from Canada's best customer. The prosperity now prevailing in Great Britain, Western Europe and other countries abroad, initiated a greater flow of Canadian exports since the rising volume of industrial production increased their needs of Canadian raw materials. Perhaps the most important factor supporting recovery during 1954 was that Canadians themselves expressed their confidence in the future by actually increasing their purchases of consumer goods during the year.

Canada's resilient performance in 1954 was further proof that the underlying forces for expansion in the Canadian economy are so strong that a high level of activity can be expected in the years to come.

Amongst these are the rapid growth of population which has been sustained for over a decade, and which means a greater consumer market and less dependence upon export trade; a reputation for stable government and sound governmental financial policies, and the new technological developments which forecast rapid changes and continuing investment in the development of new processes and new products. In the fields of petrochemicals, electronics and the utilization of natural gas and atomic energy— to mention only a few—the possibilities are almost unlimited.

Three additional forces for expansion are of such importance that they merit more extensive coverage in this Review.

Canada is in the midst of an extensive long-range construction programme and many projects are planned for the future. Among these projects are the St. Lawrence Seaway and the building of houses, highways, schools, institutions, commercial and service buildings, as well as the laying of pipelines and the construction connected with natural resource developments.

Since capital investment entailed in these projects is one of the key barometers of the nation's economy, actual or estimated expenditures for 1953 to 1955 are shown below.

CAPITAL EXPENDITURES IN CANADA New Construction, Machinery and Equipment 1953 - 55*

| | 1953 | 1954 | 1955 |
|------------------------|--------|-----------|---------|
| | (Milli | ons of Do | ollars) |
| Agriculture, | | | |
| Fishing and Forestry | 580 | 434 | 436 |
| Mining, Quarrying | | | |
| and Oil Wells | 257 | 249 | 309 |
| Manufacturing | 969 | 795 | 817 |
| Utilities | 1,209 | 1,114 | 1,110 |
| Construction Industry | 91 | 66 | 48 |
| Housing | 1,084 | 1,169 | 1,283 |
| Trade—Wholesale and | | | |
| Retail | 330 | 357 | 361 |
| Finance and | | | |
| Commercial Services | 196 | 220 | 229 |
| Institutional Services | 301 | 329 | 393 |
| Government Departments | 824 | 765 | 822 |
| • | | | |
| Totals | 5,841 | 5,498 | 5,808 |

^{*} Actual Expenditures 1953 * Preliminary Actual 1954 * Intentions 1955

Canada is fortunate in having vast supplies of basic materials which the world needs. Canada has always been a major producer of pulp and paper, lumber and agricultural products but it is in the field of strategic minerals that her endowments are spectacular. A comparison between the known North American reserves of some of these essential minerals, as shown by the Paley Report of 1950, and Canada's percentage increase in production since 1950 point up this great national asset.

| | % of North American Reserve | % of North American Production | % Increase in Production 1950-1954 |
|----------------|--------------------------------------|---|---|
| Aluminum | •••• | 36 | 41 |
| Asbestos | n.a. | 97 | 10 |
| Cobalt | n.a. | 4 | 277 |
| Copper | 19 | 21 | 14 |
| Fluorspar | 22 | 15 | 88 |
| Iron ore | 67 | 3 | 102 |
| Lead | 34 | 20 | 34 |
| Nickel | 99 | 99 | 29 |
| Titanium | 95 | 17 | 500 |
| Zinc | 24 | 22 | 20 |
| n.a. Not avail | lable. | | |

The total value of mineral production in 1950 was \$1,045 million, of which \$617 million was in metals-corresponding values for 1954 were \$1,454 million and \$763 million. The large increase in mineral production aside from metals, is due to the great advances in petroleum production. In metal production, Canada is only beginning to develop her vast reserves.

In aluminum, while Canada has no bauxite, her great strides in the development of hydro-electric power have made it possible for her to become one of the world's leading producers. When the Kitimat plant goes into full production, an annual output of about 700,000 tons can be expected. Iron ore production is also forging ahead at a rapid pace. When all present projects are completed and when the Seaway makes possible a reciprocal flow of wheat coming eastward to the sea, and iron ore going westward from Labrador to the great mid-continental steel plants, the Canadian output is expected to increase threefold to a total of 20 to 25 million tons annually.

In petroleum and natural gas the advances are no less spectacular. Between 1947 and 1954 the Canadian oil industry increased its spending on exploration and development from one million dollars a month to one million dollars a day. A maze of thousands of miles of pipelines has been developed. Although less than 5 per cent of Canada's 800,000 square miles of potential oil-bearing territory has been adequately explored, crude reserves have increased by 3,300 per cent from 72 million barrels to over 2.5 billion barrels. Preliminary estimates indicate that Canadian production of crude amounted to 95.5 million barrels valued at \$246 million in 1954. There are now 40 refineries in Canada representing an investment of over \$600 million, and during 1954 these refineries processed over 160 million barrels of crude, more than double the amount processed in 1947.

To keep pace with these developments, Canadian consumption of petroleum products has more than doubled since 1947 compared with a 37 per cent increase in the United States. Consumption in 1954 increased 7 per cent over 1953 and estimates indicate that the domestic market will increase by about one-third within the next five or six years. In spite of a rapidly increasing consumption of petroleum and its products Canada, now 48 per cent self-sufficient in oil, is expected to be entirely self-sufficient as soon as the remaining marketing problems are overcome. The reserves are there, only the arrangements for all-Canada distribution are lacking.

Natural gas reserves in the three far-western Canadian provinces are estimated to be about 17 trillion cubic feet and additional supplies are being discovered at a rate of 1.5 trillion cubic feet annually. Effective utilization of these vast reserves of natural gas depends upon its delivery by pipeline to domestic markets in the highly industrialized centres in Ontario and Quebec and upon access to export markets in the United States.

Canada is also accomplishing a major expansion in its production of uranium. In 1942 Canada supplied the uranium for the development of the atomic bomb. In 1948, realizing that new sources of uranium would have to be found and developed if both war and peace time requirements were to be satisfied, the Canadian government offered a guaranteed market at a guaranteed price. Private enterprise immediately took advantage of this inducement. Uranium production in Canada in 1957 is expected to be over twelve times as great as it was at the end of the war. The gross income from that production will be approximately \$100 million annually ranking uranium in fourth place in the gross dollar value of metal production in Canada.



Finally to all these long-term forces for expansion—capital expenditures in new construction, technological advances and natural resources developments—must be added the one which is perhaps most important of all, namely, adequate amounts of readily available investment capital. In Canada, government policies, individual investors and a steady influx of capital from the United States and abroad have settled all doubts on that score.

The Canadian Government has declared a budgetary surplus every year since the end of the war. In 1953, the surplus was \$128 million. In 1954, however, to ensure that lack of money would not hamper the national development, it took steps towards easier monetary conditions and incurred its first post-war deficit. Individually, also, Canadians have earned a reputation for thrift. Personal savings in recent years have run consistently at about 8 per cent of personal income. Even in 1954, under less favourable circumstances, savings maintained a level of about 6 per cent.

Sound fiscal policies and high personal savings have paid off handsomely for Canada. International confidence in the Canadian dollar has held it at a value higher than the American dollar since March 1952. Moreover, foreign investors have demonstarted their confidence by pouring billions of dollars into Canada for long-term investment.

The United States is by far the largest single foreign investor in Canadian development—total holdings of American investors reaching \$8,600 million in 1953. During 1954, about 50 per cent of the capital inflow for direct investment went into the petroleum industry and another 20 per cent into mining.

A new trend in American and British investment is the creation of investment companies for the specific purpose of buying Canadian securities, particularly common stocks. In 1954, more than \$100 million was expended in this way and it is accepted that this development played a substantial part in the market rise of Canadian stocks during 1954.

The radical change in the pattern of British investment in Canada which took place in 1952 continued in 1953, and in all likelihood, was even further extended during 1954. During the three years preceding 1952, British holdings in Canada increased annually by about \$35 million. In 1952, there was a sharp rise to \$108 million and a further rise to \$121 million in 1953. More than one-half of total British investment has gone into government and corporate securities but a number of large Canadian manufacturing firms have been established or expanded with British capital. Latterly, in addition, British interests have been founding financial, contracting, real estate and sales companies.

Capital inflow from the United States and the United Kingdom is shown in the table below.

| | | | United Kingdom of Dollars) |
|------|---|-------|-------------------------------|
| 1948 | ••••• | 5,566 | 1,608 |
| 1949 | ******* | 5,905 | 1,715 |
| 1950 | *************************************** | 6,548 | 1,748 |
| 1951 | *************************************** | 7,259 | 1,776 |
| 1952 | | 8,000 | 1,884 |
| 1953 | | 8,838 | 2,005 |

The development programme now under way in Canada is so vast that foreign investment capital is not only welcome but essential. Canadians them-

selves are not lacking in financial expressions of confidence in the future of their own country. Since 1936, non-resident holdings of the funded debt of Canadian governments and corporations have been reduced from 34 per cent to 15 per cent. In short, Canadians themselves out of their own savings have financed 85 per cent of their nation's expansion.

Against this backdrop of the forces moulding Canada's future, the Province of Ontario plays a leading part.

Foremost among Canada's ten provinces, Ontario has about one-third of the population, one-third of the retail market, one-third of all mining production and well over one-third of the personal income. Manufacturing is Ontario's leading industry providing employment for more than one-third of the labour force—more than are employed in agriculture, mining, pulp and paper, and fishing combined. Finally, Ontario, in manufacturing, equals the other nine provinces combined in production, employment, payrolls and investment. It is because Canada's destiny lies in the future of her manufacturing industry and because one-half of that industry presently is in this province that the future of Ontario will, to a large extent, determine the future of Canada.

Ontario's manufacturing industries in 1954 had the second best year so far recorded. In keeping with the lag behind 1953 that affected all of Canada, and to a greater extent the United States, manufacturing production declined about 6 per cent, to a total value of about \$8,326 million. New investment in plant and equipment also declined about 19 per cent to an estimated \$403 millions.* Employment in manufacturing also fell below the peak of 634,000 workers in 1953 by 4.5 per cent, but since wage levels remained high, total payrolls in the industry were virtually unchanged. However, during the last quarter of the year there was a substantial upturn in the overall level of Canada's economy and when final returns are in they are likely to show that manufacturing industry in Ontario shared, and to a very great extent contributed, to this upturn.

In the establishment of new industries there were some very significant departures from the

pattern followed during the preceding five years. First, there was a drop in the number of new industries to about the level of 1951. The records of the Trade and Industry Branch show that 91 new manufacturing industries were established in 1954, as against 136 in 1953, and 126 in 1952. Secondly, there was a marked change in the origin of these new industries. Those established by Canadian interests fell from 45 in 1953, to 20 in 1954. This undoubtedly reflects the difficulties some Canadian manufacturers in certain types of industry were facing, which prompted them to curtail their plans for setting up new industries in this Province.

American participation in new industry establishment however, continued on approximately the same high level as in 1953, namely 57 new industries. Undoubtedly this was a vote of confidence by American industrial interests on Canada's outlook for future development.

On the other hand, there was a striking drop in the number of new industries established by British firms from 29 in 1953, to 6 last year. A number of factors have contributed to this drop. A very gratifying improvement in business activity has kept manufacturers in Great Britain very much occupied at home. They are hard pressed to fill orders for domestic markets and, in some cases, the recovery of European markets, has increased their export orders as well. Also the more fluid financial position of the British Treasury has stimulated the flow of commerce and a stable labour supply at wages favourable to export trade has further supported a rising volume of production and a high level of prosperity.

However, there was another factor which had a significant effect. British interests in 1954, increased the flow of investment capital into Canada but changed the course of the stream. They established financial, commercial, contracting and sales companies in addition to manufacturing industries. Also in some cases, rather than establish new industries, they bought into Canadian going concerns either by large purchases of stocks and bonds or by purchasing majority or controlling interests. This latter trend began in 1953 when British interests bought into 11 manufacturing firms in Ontario alone. An additional 8 of these purchases took place in 1954.

^{*} Private & Public Investment—Outlook 1955—Regional Estimates -- Dept. of Trade & Commerce, Ottawa.

British interests were not alone in following this trend. In 1954, American interests bought into 7 manufacturing firms and 10 did so in the previous year. In some cases, the changing hands of old-established firms marked the ending of an era in Canadian business—the era of the family concern, which has grown up with Canada but which, because of taxation or other reasons, is now passing from the Canadian scene. However, there are advantages. New capital for expansion, new know-how, and new business connections abroad often enter the picture along with the new owners.

The countries of origin of the new industries coming to Ontario since 1950 are shown in the following table:

| Origin | 1950 | 1951 | 1952 | 1953 | 1954 |
|----------------------|------|------|------|------|------|
| Canada | . 42 | 46 | 37 | 45 | 20 |
| United States | . 28 | 32 | 52 | 55 | 57 |
| United Kingdom. | . 7 | 9 | 28 | 29 | 6 |
| West Germany | | 3 | 3 | 3 | 4 |
| Others | 1 | 2 | 6 | 4 | 4 |
| | | | | | |
| Total New Industries | 78 | 92 | 126 | 136 | 91 |

It should be emphasized that contrary to popular belief, the number of new industries coming to the Province in any one year is not the most conclusive indicator of progress in industrial expansion. Overall new investment in manufacturing industry is the best indicator available because it comprises investment in newly-established concerns, in addition to old-established concerns, and in branch plants in new locations. Using total new investment as an indicator, industrial expansion in 1954 fell below that recorded in 1953.



It should also be pointed out that for the purposes of this Review, "new industries" are those that are "new" to this Province. Branch plants built in new locations by firms previously established are listed under "Expansions" and some 325 Ontario firms undertook major expansions to their plants during 1954. Moreover, the newly-established industries represent only about 10 per cent of the industrial growth taking place. The remaining 90 per cent is in the expansion of industries already established.

If Canada's destiny lies in the future of her manufacturing industry, and if one-half of that industry lies in this Province, what is the nature of the challenge facing manufacturing industry in Ontario? What tools are at hand to help Ontario to meet the challenge?

Ontario's population has grown by almost one million or 23 per cent since 1946, and it is expected to reach nearly 8.5 million by 1975. A high birth rate and the fact that 52 per cent of Canada's one million post-war immigrants have settled in Ontario account for this increase. Here is a tool of great value. The immigrants coming to Canada in search of new opportunities have swelled the labour force, brought new skills, new capital and new knowledge of export markets abroad. But even more important are the immigrants who came at the request of a parent company for the express purpose of setting up a branch plant in Canada. These new plants provide hundreds of jobs for Canadians, for aside from the general manager and possibly a few key personnel, it is usual for these new factories to draw most of their workers from the Canadian labour force.

From 1949 to 1954, over 390 new industries have been established in Ontario alone by persons or companies from Great Britain, the United States, West Germany or other countries abroad.

Low-cost hydro-electric power has always been one of the salient factors supporting Ontario's industrial growth, but so great has been that growth in recent years that all sources of power, including the huge power installations at Niagara Falls, have been hard-pressed to meet the demand. Over the past thirty years, the demand for electric power in Southern Ontario has grown by 5.7 per cent each year. This represents a doubling in demand every twelve years. At this rate, the estimated power demand in Southern Ontario in 1975 will be about 9.5 million kilowatts, but even with the completion of the St. Lawrence development in 1959, there will only be approximately 4.6 million kilowatts of capacity, leaving about 5 million to be provided between 1960 and 1975. New sources of fuel and power, other than those derived from water resources, will have to be developed to satisfy the need.

Natural gas will be one of these sources. Abundant supplies of natural gas are available from Western Canada and industrial Ontario offers perhaps the greatest and most lucrative market. A natural gas pipeline across Canada will furnish the necessary connecting link. In the meantime natural gas piped in from the United States through Niagara Falls and originating as far away as the

State of Texas is replacing manufactured gas in the network of transmission lines serving the Toronto area. When the trans-continental pipeline is built Canadian natural gas will replace the imported gas and it is hoped that an agreement can be reached whereby the flow can be reversed sending Canadian gas to export markets in the American states south of Ontario's border.

Petroleum is another answer. A 1,770 mile, 30 inch pipeline capable of delivering 300,000 barrels of crude oil daily now connects the oil fields of Western Canada with Sarnia, Ontario, one of the major refining centres in the east. Oil offers plentiful additional supplies of fuel and power.

Looking into the future, atomic energy, if it can be offered for sale at a price comparable to other sources of power, would seem to be the ultimate answer to Ontario's particular need. At Chalk River, Ontario, an atomic energy research and development centre has been in operation for 14 years. Aside from its importance to the defense effort this research centre now has a peace-time goal. It is working on the design for a nuclear reactor capable of providing atomic power for use in those areas which have high power demands but which have insufficient, low-cost, readily available hydro-electric resources or cheap supplies of thermal fuels. Southern Ontario is such an area. The next step will be to make possible the creation of a new manufacturing industry to supply the market for reactors, reactor components and reactor fuels both at home and abroad. Adequate supplies of uranium are at hand. A prototype of the necessary nuclear reactor for the production of atomic power is expected to be completed by 1958. Atomic power at commercially economical rates is now assured for the not too distant future.

A third tool—abundant opportunities for new and expanded manufacturing industries—must receive wider recognition and ever-broadening use if progress is to be made towards reaching Canada's manufacturing potential.

Canada's population which is expected to reach 23 million by 1975 offers a growing domestic market; her storehouse of raw materials gives her a preferred position as a manufacturing and an exporting nation and adequate sources of fuel and power are at hand, but a greater degree of fabrication must be applied to our raw materials before they are sent abroad if the Canadian standard of living is to be maintained and if a high level of employment for an increasing labour force is to be provided. In short, Canada needs new and more

diversified manufacturing capacity in order to convert Canadian raw materials into new products which will find new customers, in new markets, the world over.



The extent of the opportunities for new and expanded manufacturing industries can be measured in a number of ways. On an overall national basis it can be measured by comparing Canada with the more industrially advanced United States. In 1954 Canada's per capita manufacturing production was valued at \$1,075. In the United States it was \$1,760. This represents a fabrication gap worth \$10 billion annually—or opportunities for additional manufacturing output equal to more than one-half of Canada's present production.

A more detailed and specific measure comes from a study of Canada's imports and exports. Canada ranks third among the great trading nations of the world. This is proof that she has long recognized that she must buy from other nations in order to sell to them. However, if any progress is to be made towards narrowing the fabrication gap Canada must satisfy more of her domestic needs for manufactured goods by products made at home while at the same time finding more customers abroad for the manufactured goods produced in her own factories.

On both scores Canada has lost ground although in recent years Canadian trade has doubled in value and increased almost the same amount in volume. The table below illustrates this point.

DEGREE OF FABRICATION

Canada's trade with all countries.

Percentages of dollar values.

| Exports | 1946 | 1950 | 1953 |
|----------------------------|------|------|------|
| Raw Materials | 26.1 | 26.8 | 32.2 |
| Partially Manufactured | 22.2 | 31.9 | 28.9 |
| Fully Manufactured Imports | 51.7 | 41.3 | 38.9 |
| Raw Materials | 26.9 | 26.9 | 18.5 |
| Partially Manufactured | 6.3 | 7.8 | 5.0 |
| Fully Manufactured | 66.8 | 65.3 | 76.5 |

To be even more specific, a table earlier in this Review shows that Canada has vast reserves of iron ore and that since 1950 production of iron ore has increased by 102 per cent. However, in 1953 Canada imported iron and iron products to a value of \$1,494.5 million of which 97.6 per cent were fully manufactured goods. Included in this category were machinery of all kinds, mechanical equipment, tools and instruments, electrical apparatus and parts, engines, parts and accessories for automobiles, trucks and aircraft, and a whole host of miscellaneous products.

Canada also has 97 per cent of the known North American reserves of asbestos, producing in 1954 nearly a million short tons of asbestos fibre but Canada continues to export about 98 per cent of asbestos in the raw state. A leading producer of wood and wood products, Canada imported in 1953, \$125 million worth of these products of which 77 per cent were fully manufactured. Canada will shortly be producing 700,000 tons of aluminum annually but in 1953 about \$14 million worth of aluminum products were imported. Similarly Canada has abundant, and in some cases, almost monopoly supplies of nickel, lead, copper, and zinc. In spite of this about 80 per cent of her imports in the non-ferrous metal group are fully manufactured.

To cite another example, Canada is in the midst of the greatest house building programme in her history. Housing starts in 1953 totalled 102,000, and in 1954 they increased by 11,000, yet every year large quantities of household appliances, plumbing fixtures, construction materials and furniture are imported.

In all of these fields, raw material supplies are plentiful, the volume of domestic sales and the value of imports are proofs of an established market. These fabrication gaps would appear to offer opportunities for new and expanded Canadian manufacturing industries—many of which might logically be located in Ontario.



Manufacturers are studying these gaps and taking advantage of these opportunities. The new industries coming to Ontario since 1951 testify to this fact.

NEW INDUSTRIES IN INDUSTRIAL CLASSIFICATIONS

| Products | 1952 | 1953 | 1954 |
|-------------------------------|------|------|------|
| Primary Iron and Steel | 8 | 1 | 1 |
| Stampings, Castings and | | | |
| Forgings | 11 | 7 | 5 |
| Automotive and Aeronautical | 5 | 10 | 7 |
| Machinery | 4 | 4 | 6 |
| Mechanical Equipment | 6 | 6 | 9 |
| Tools and Instruments | 15 | 19 | 10 |
| Aluminum Products | 5 | 3 | 0 |
| Chemicals and Allied Products | 11 | 20 | 9 |
| Miscellaneous Metal Products | 16 | 21 | 11 |
| Electrical and Electronic | 12 | 16 | 12 |
| Textiles and Products | 6 | 3 | 5 |
| Wood and Paper Products | 11 | 7 | 3 |
| Food Products | 4 | 5 | 5 |
| Other Miscellaneous | 12 | 14 | 8 |
| - | | | |
| Totals | 126 | 136 | 91 |
| | | | |

The increasing awareness on the part of all three levels of government—Federal, provincial and municipal of the ever-increasing dependence of the Canadian economy on its manufacturing industry, as well as the recognition that industrial development is the key factor in maintaining national expansion and a high level of employment, has set in motion a three-level industrial promotion campaign which is the fourth, and perhaps one of the most effective tools, that can be used in meeting the challenge of the future. Ontario was never in a better position to use this tool more effectively.

The average Canadian manufacturing industry pays approximately \$60,000 per year in corporation taxes to the Government of Canada. About one-half of all the corporation taxes paid by manufacturing industry in Canada comes from Ontario. Under the tax-rental agreement this revenue is returned to the Province. Therefore corporation taxes from manufacturing industry are a major source of revenue for the Government of this Province.

On the municipal level industrial taxation is also a matter of vital concern, for the municipalities of Ontario have found that they must have from 40 to 60 per cent of their taxable assessment from manufacturing industry if they are to meet their obligations and remain solvent.

However, the contribution which manufacturing industry makes to the economy extends far beyond the realm of corporation taxes or municipal assessment. In an industrial nation it is the foundation upon which the whole economy rests.

Add 100 new employees in manufacturing to the working force of a typical Ontario industrial town and in due course the following additions will result:

\$855,000 annual increase in manufacturing production

\$462,000 annual increase in purchases by industry

\$2,850,000 increase in municipal taxable assessment

\$ 100,000 additional corporation taxes paid annually

135 new employees in other fields

162 new households

\$ 670,000 annual increase in personal incomes

\$ 400,000 annual increase in retail sales

3 new retail outlets

369 more passenger vehicles

In is not surprising therefore that the municipalities of Ontario are now waging an aggressive industrial development campaign designed to attract new industries and to promote the expansion of their presently established industries. Under its Regional Development Programme the Ontario Government is giving this campaign its complete support and is contributing to it financially. A full partnership between the Government and the municipalities will soon be operating throughout the whole of Ontario. One of the objects of the partnership will be to search for opportunities for new industries, interest manufacturers in Canada and elsewhere in taking advantage of these opportunities and, by providing them with a comprehensive industrial development service, assist them to become located and successfully operating in this Province.

These are some of the tools—a growing population, new sources of fuel and power, abundant opportunties for new industries and public support for industrial development. If these tools are used effectively can Ontario meet the challenge of the future in industrial development?

In Ontario's manufacturing economy, the relationship over the past eight years between new investment in the expansion of manufacturing industry and the maintenance of a high level of employment for an increasing labour force, can be used to forecast the challenge to be met in the future. In this period the civilian employed increased by 305,000 and manufacturing industry invested \$2,975 million. Thus, for every new worker, manufacturing industry made an investment of \$9,800.

Looking to the future, by 1963 the civilian employed are expected to increase by at least 440,000. This means that on the average every year during that time, manufacturing industry in Ontario must invest \$480 million. In short, the challenge to be met by industrial development in this Province is that of maintaining a rate of expansion even greater than the rate achieved during the past eight peak years.

As pointed out at the beginning of this Review, the Canadian economy in 1955 will face an all-important test. It is the year which will reveal whether or not Canada can again develop sufficient industrial expansion to keep our fast-increasing population (over 400,000 per year) fully employed.

It can be expected with confidence that our overall gross production will in 1955 show a definite improvement over 1954 for our capital investment programme is scheduled to be as great as any year in our history and our natural resource production should repeat the expanding pattern of 1954 in which year mining, oil, fuel, fishing, lumber, plup and paper and electric power advanced with percentage gains ranging from five per cent to twenty-five per cent. Also, by the law of averages we can look forward with some confidence to a better wheat crop in 1955 than that of 1954 which was far below average.

However, it is in the field of manufacturing, which in the Canada of 1955 is the field where the deciding concentration of labour lies, that the question of full employment or not for our steadily growing work force will be answered. The substantial minus signs of 1954, as against 1953, in iron and steel products, electrical apparatus, transportation equipment, clothing, textiles and many other manufactured lines will have to be converted to plus signs in 1955 if we are to be successful in holding the employment line, not only in this year, but also in the years to follow.

Over the long term, there is no lack of confidence that this objective can be achieved. Experience in Canada and the United States has shown that adequate capital for new investment, growth in population and the establishment of secondary industries will automatically accompany the great natural resource development which lies ahead. On the strength of these forces for expansion Canada will move forward to a fully integrated and balanced economy.

Yew Untario Industries

The records of the Trade and Industry Branch show that in 1954 the following 91 companies bought an industrial site or rented, built or purchased an industrial building with the announced intention of setting up a new manufacturing industry in Ontario.

| FIRM NAME | 8 | | , | LOCATION | 1 | | ORIGIN |
|---|-------------|-----------|------|-------------------------|---|-----------------|---------------|
| Amphenol Canada Ltd Electronic equipment for aircra | - ft | - | - | Metropolitan Toronto | | - | United States |
| Ardelt Industries of Canada Ltd Cranes and hoists | - | - | - | Kitchener | | - | West Germany |
| Argus Cameras of Canada Ltd Photographic equipment | - | - | - | Metropolitan Toronto | | - | United States |
| Aro Equipment of Canada, Ltd Pneumatic and lubricating equi | - ipmen | - it | - | Metropolitan Toronto | - | - | United States |
| Astra Pharmaceuticals (Canada) Ltd. Pharmaceutical specialties | - | - | - | Metropolitan Toronto | - | _ | Sweden |
| Barrie Rubber Limited Tires | - | - | - | Barrie - | - | - | United States |
| Barringham Plastics Limited Plastic pipe, moulds, patterns | - and to | - anks | - | Clarkson | - | - | Canada |
| Bell and Howell Canada Limited Motion picture equipment | - | - | - | Metropolitan Toronto | | - ^ | United States |
| Bilt-Rite Mobile Homes Ltd Trailer homes | - | - | - | Sarnia - | - | ~ | Canada |
| Bishop, Hazel, of Canada Ltd Cosmetics | - | - | - | Metropolitan Toronto | • | - | United States |
| Blackstone Industrial Products Ltd Automobile heater cores | | - | - | Stratford · | - | - | United States |
| Bogue Electric of Canada, Ltd Electronic equipment | - | - | ·· . | Ottawa | - | - | United States |
| Bridgewater Machine Company (Canada) Tire moulds | Ltd. | ** | | Brantford | - | - | United States |
| Callon Corporation Ltd Plastic tooling | - | - | - | Windsor | - | - | Canada |
| Canadian Atlas Transformer Co. Ltd. Electrical control devices | - | - | - | Metropolitan Toronto | - | - | United States |
| Canadian Coupling and Fittings Ltd. Steel pipe couplings and fitting | s s | - | - | Simcoe - | - | - | United States |
| Canadian Mechanical Handling Systems, Material handling equipment | Ltd. | - | * | Windsor | - | - | United States |
| Canadian MonoRail Company Ltd Material handling equipment | - | - | - | Galt - | | <u>.</u> jst | United States |
| Canadian Steelcase Co Metal office furniture | - | - | - | Metropolitan Toronto | - | - | United States |

| FIRM NAME | LOCATION | ORIGIN |
|---|-------------------------|---------------|
| Canadian Videocraft Ltd | Metropolitan Toronto | United States |
| Catelli Food Products Ltd Macaroni, spaghetti and sauces | St. Thomas | Canada |
| Central Electric Wire Ltd | Perth | Canada |
| Chicago Printed String Co Non-woven parallel yarn tape | Whitby | United States |
| Chubb Safe Company Ltd Locks and safes | Oshawa | Great Britain |
| Cole Steel International Ltd Filing cabinets | Metropolitan Toronto | United States |
| Collins Radio Co. of Canada, Ltd Communication and navigation equipment | Metropolitan Toronto | United States |
| Colson (Canada) Ltd | Metropolitan Toronto | United States |
| ¹ DeWalt Canada Ltd | Guelph | United States |
| ² Doman-Fleet Helicopter Ltd Helicopters | Fort Erie | United States |
| Eclipse Fuel Engineering Company of Canada Ltd Gas- and oil-fired industrial appliances | Metropolitan Toronto | United States |
| Edwards, W., & Company (Canada) Ltd High vacuum equipment | Metropolitan Toronto | Great Britain |
| Elan Tool & Die, Ltd | Chatham | Canada |
| Electromark Limited | Collingwood | United States |
| Ericsson Telephone Sales of Canada Ltd Communication equipment | Metropolitan Toronto | Sweden |
| Essex Metal Industries Ltd | Windsor | Canada |
| Ferroconcrete (Canada) Ltd | Metropolitan Toronto | Great Britain |
| Fiorentini Canada Ltd | Metropolitan Toronto | Italy |
| Formfit Garments Ltd Brassieres and girdles | Metropolitan Toronto | United States |
| Freeway of Canada, Ltd Flat and formed washers | Metropolitan Toronto | United States |
| Garrett Manufacturing Corp. of Canada Ltd. Aircraft equipment | Metropolitan Toronto | United States |

¹ In association with Leland Electric Canada Ltd.

² In association with Fleet Manufacturing Ltd.

| FIRM NAME | | LOCATIO | N | | ORIGIN |
|---|---|-------------------------|---|---|------------------------------|
| General Instruments—F. W. Sickles of Canada, Ltd. | - | Kitchener- Waterloo | | | United States |
| Television components General Metallic Parts Ltd Precision machine parts | - | Metropolitan Toronto | | | United States United States |
| General Mills (Canada) Ltd Packaged foods | - | Metropolitan Toronto | | | United States |
| Griffin Machine Tool Ltd Machine tools | - | Windsor | - | • | United States |
| Harter Metal Furniture Ltd Steel office chairs | - | Guelph | - | • | United States |
| Heidolph, Hans, and Company Ltd Fractional horsepower motors | - | Wiarton | - | - | West Germany |
| Helipot Corporation Precision potentiometers | - | Metropolitan Toronto | _ | - | United States |
| Hollywood-Maxwell of Canada Ltd Brassieres and garter belts | • | Belleville | - | - | United States |
| International Artcraft Ltd Greeting cards | - | Stratford | - | - | United States |
| Jaeger Machine Co. of Canada Ltd Industrial and construction machinery | | St. Thomas | - | - | United States |
| Jamar Plywood Ltd | - | Kirkland Lak | e | - | Canada |
| Kellogg-Pillsbury of Canada, Ltd Cake mixes | - | London | - | - | Canada |
| Lau Blower Company of Canada, Ltd Heating and air-conditioning blowers | - | Kitchener | - | - | United States |
| Leiner, P., and Sons Canada Ltd Ossein gelatine | - | Cobourg | • | - | Great Britain |
| ⁸ Magic Chef of Canada Ltd Ranges and space heaters | - | Metropolitan Toronto | - | - | United States |
| Maxim, Mary, Ltd Designs and patterns for sweaters | - | Paris - | - | - | Canada |
| ⁴ Meadows, W. R., of Canada Ltd Insulation and caulking compounds | - | Metropolitan Toronto | - | | United States |
| Metal Screen Development and Research, Ltd Metal screens and filters | - | Metropolitan Toronto | - | | Canada |
| Methode Manufacturing Canada, Ltd Plastic sockets and connectors | - | Metropolitan Toronto | - | - | United States |
| Mills Steel Products Ltd Engineers' keys, pins and fastenings | - | Hamilton | | - | Great Britain |
| Mil-Man Ltd | - | Fort Erie | - | - | United States |

³ In association with Taymouth Industries Ltd.

⁴ In association with Purves Protecto Products.

| FIRM NAME | LOCATION | ORIGIN |
|---|-------------------------|---------------|
| Milne Steel Fabricating Co | Hamilton | Canada |
| Misco Steel Fabricating (Canada) Ltd Heat-resisting and stainless steel fabricating | Welland | United States |
| Morse Chain of Canada Ltd | Simcoe | United States |
| National Steel Drum Ltd | Petrolia | Canada |
| Norfolk Equipment Manufacturing, Ltd | Delhi | Canada |
| Ottawa Valley Engineering Ltd Machine parts | Arnprior | Canada |
| Penland Paper Converting Co. (Canada) Ltd Paper cannisters | Arnprior | United States |
| Permaglass Incorporated | Ajax | United States |
| Pfeiffer, Wilhelm, (Canada) Ltd Plastic paint | Kitchener | West Germany |
| Pioneer Parachute Company of Canada, Ltd Parachutes | Smiths Falls | United States |
| Plastene (Canada) Ltd | Metropolitan Toronto | United States |
| Plastoid of Canada Ltd | Metropolitan Toronto | United States |
| Preston Industries Ltd | Preston | Canada |
| Products Tank Car Shops, Ltd Boilers and railway tank cars | Oakville | United States |
| Regina Macaroni Manufacturing Co. Ltd Macaroni products | Metropolitan Toronto | Italy |
| Robertshaw-Fulton Controls (Canada) Ltd Recording and control devices | Metropolitan Toronto | United States |
| ⁵ Roto-Cast Ltd | Metropolitan Toronto | West Germany |
| Storage batteries | Metropolitan Toronto | United States |
| Standco Canada Ltd | Metropolitan Toronto | United States |
| Sta-Rite Pumps (Canada) Ltd | Ajax | United States |
| Stella Manufacturing Company Ltd Coloured plastic slide fasteners | Metropolitan Toronto | Canada |

⁵ In Association with The Canada Metals Co., Ltd.

⁶ In Association with A. C. Wickman (Canada) Ltd. -

| FIRM NAME | LOCATION | N | ORIGIN |
|--|-------------------------|--------|--------------------------|
| Sylvania Electric (Canada) Ltd | Dunnville | - | - Canada |
| Tecalemit (Canada) Ltd Lubricating equipment and systems | Metropolitan Toronto | | Great Britain |
| Timex of Canada, Ltd Watches and clocks | Metropolitan Toronto | | United State |
| Trim Trends (Canada) Ltd Stainless steel mouldings | Ajax - | - | - United State |
| Tubular Products Ltd Steel tubing | Metropolitan Toronto | | Canada - |
| Varian Associates of Canada Ltd Electronic components | Georgetown | - | - United State |
| Wahl Clipper Corporation of Canada Ltd Plastic injection and compression moulding | Windsor | • | - United State |
| Wright, W. Gary, Electronics of Canada Ltd Quartz crystals for quality controls | Whitby | • | - United State |
| Yale Rubber Manufacturing Company of Canada Ltd. Rubber automotive parts | Kincardine | | - United State |
| Companies purchasing major interests in e | stablished Onta | rio in | ndustries. United States |
| purchased General Spring Products Ltd., Kitchener | | | Omica otates |
| Brown, John, & Co purchased A. C. Wickman (Canada) Ltd., Metropoli | itan Toronto | • | Great Britain |
| Chubb Safe Company Ltd | Toronto | • | Great Britain |
| Collinwood Shale, Brick & Supply Co purchased Hamilton Pressed Brick Co., Ltd., Hamilton | on, Ont. | • | United States |
| Fisons Limited | litan Toronto | | Great Britain |
| General Instrument Corporation purchased Watt Electronic Products Ltd., Kitchener | t | - | United States |
| High Duty Alloys (Canada) Limited purchased Canadian Steel Improvement Ltd., Metro | politan Toronto | - | Great Britain |
| International Shoe Co purchased Savage Shoe Company Ltd., Preston | | • | United States |
| Mardon, Son & Hall Ltd | | • | Great Britain |
| Multi-Clean Products, Inc purchased Premier Vacuum Cleaner Co., Ltd., Metro | politan Toronto | • | United States |
| • | | | Great Britain |
| Roberts-Gordon Appliance Corp purchased Pittsburgh Water Heater Co. of Canada, | | - | United States |

| Rotary Lift Company purchased Colville | | | | | | • | - | - | | | United States |
|--|--------|------|-----|------|----------|---|---|---|---|---|---------------|
| Stavely Coal & Iron Co purchased Modern | | | | | | | | | | | Great Britain |
| Thompson, John, Ltd. | rd & 9 | Sone | Ted | Lond | - 011 | - | - | - | - | • | Great Britain |

Expansions of Ontario Industries

The following 325 Ontario manufacturing companies built major additions to their existing plants or built new branch plants in new locations in Ontario.

| NAME | | | | | | | | LOCATION |
|---------------------------------------|-------|-------|-------|--------|-------|---|---|----------------------|
| A.P. Controls Corporation Limited | | - | - | - | - | - | | Cooksville |
| Abitibi Power & Paper Co., Limited | | - | | | - | _ | | Fort William |
| Abitibi Power & Paper Co., Limited | | | - | _ | | _ | - | Sturgeon Falls |
| Acme Paper Products Company, Limite | | - | - | - | | - | - | Metropolitan Toronto |
| Acres, H. G., & Co. Ltd. | - | | - | - | - | | - | Niagara Falls |
| Adams, J. C., Company, Limited - | - | • | - | - | - | - | - | Orangeville |
| Aerocide Dispensers Limited - | - | | - | - | - | - | - | Metropolitan Toronto |
| Algoma Steel Corporation, Limited | | | | - | - | | | Sault Ste. Marie |
| Allanson Armature Manufacturing Co. | Ltd. | - | - | - | - | - | - | Metropolitan Toronto |
| Alumatic of Canada, Limited - | - | - | - | - | - | - | - | Windsor |
| Aluminum Building Products Co. Ltd. | - | _ | - | - | - | - | _ | Windsor |
| American Brakeblok Division, Dominio | n Bra | ke Sh | ioe C | o., Li | mited | _ | - | Lindsay |
| American Can Company | - | _ | - | - | - | _ | | Hamilton |
| Angelstone Limited | | | | - | - | - | - | Hamilton |
| Animal Trap Co. of America - | | | | - | _ | _ | _ | Niagara Falls |
| Anthes-Imperial Company Limited, Th | ie | - | | _ | _ | _ | - | Metropolitan Toronto |
| Arkell Foods Limited | - | | | | | - | - | Grimsby |
| Armstrong, S. A., Limited | - | | - | - | - | _ | _ | Metropolitan Toronto |
| Arner Co., Limited, The | - | - | - | 12 | _ | | _ | Fort Erie |
| Associated Chemical Co. of Canada Lte | d. | | - | - | _ | _ | _ | Metropolitan Toronto |
| Atlas Steels Limited | - | - | - | | _ | | - | Hamilton |
| Baker Platinum of Canada Limited | _ | - | _ | _ | _ | - | - | Metropolitan Toronto |
| Bata Precision Engineering Division | _ | | _ | - | - | - | _ | Batawa |
| Beauty Form Lingerie, Limited - | _ | | - | _ | _ | _ | _ | Metropolitan Toronto |
| Bird-Archer Company, Limited, The | | | - | - | _ | _ | _ | Cobourg |
| Boehmer, A. C., Limited | _ | | | | _ | _ | _ | Kitchener |
| Bohne Industries Limited | _ | _ | _ | _ | - | _ | _ | Metropolitan Toronto |
| Brading Breweries Limited | _ | | | | - | | | Hamilton |
| Brading's Cincinnati Cream Brewery L | | | _ | _ | _ | | _ | Windsor |
| Brandon Casket Co | | - | - | | - | - | - | Mount Forest |
| Brantford Washing Machines, Limited | - | | - | - | | - | - | Metropolitan Toronto |
| Bright, T. G., & Co., Ltd | - | - | - | - | - | - | - | Niagara Falls |

NAME LOCATION

| Brinton-Peterborough Carpet Co., Limit | ed | | - | | - | - | et | Peterborough |
|---|-------|---|---|---|---|---|----|----------------------|
| British Drug Houses (Canada) Ltd. | - | - | | | - | - | | Metropolitan Toronto |
| 78 | - | - | - | - | - | | | Metropolitan Toronto |
| () | - | - | | | - | • | | St. Thomas |
| Brydon Brass Manufacturing Co., Limite | | - | - | • | • | • | | Metropolitan Toronto |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | - | - | - | • | • | - | Kitchener |
| Bush, W. J., & Company (Canada) Limit | ed | - | - | - | - | - | - | Metropolitan Toronto |
| | - | - | - | • | • | - | ~ | Metropolitan Toronto |
| Cabot Carbon of Canada, Ltd. | - | - | - | - | - | • | | Sarnia |
| Campbell, A. F., & Son, Ltd. | - | - | - | - | - | • | - | Arnprior |
| Canada and Dominion Sugar Co., Limit | ed | - | | • | - | • | - | Metropolitan Toronto |
| Canada Cement Co., Limited - | - | | - | | • | • | - | Belleville |
| Canada Dry Limited | - | - | - | - | - | • | - | Metropolitan Toronto |
| Canada Packers Limited | - | - | - | - | - | - | - | Metropolitan Toronto |
| Canada Packers Limited | - | - | - | - | - | - | - | Walkerton |
| Canada Wire & Cable Co., Limited | - | - | - | - | - | | ** | Leaside |
| Canadian Admiral Corporation, Limited | | - | - | - | - | - | | Port Credit |
| Canadian Breweries Limited - | - | - | - | | - | - | 60 | Metropolitan Toronto |
| Canadian Carborundum Co., Limited | - | - | | | - | | - | Niagara Falls |
| Canadian Conveyors Limited - | - | - | - | • | - | - | - | Burlington |
| Canadian Engineering & Tool Co., Limit | ed | - | - | - | - | - | - | Oakville |
| Canadian Fine Colour Co., Limited | - | - | | - | - | | - | Metropolitan Toronto |
| Canadian General Electric Co. Ltd. | - | - | - | - | - | | - | Barrie |
| Canadian General Electric Co. Ltd. | _ | | - | - | - | - | - | Guelph |
| Canadian General Electric Co. Ltd. | - | | _ | | - | | | Oakville |
| Canadian General Electric Co. Ltd. | - | _ | - | - | - | | - | Peterborough |
| Canadian General Filters Limited | _ | _ | - | | _ | - | | Metropolitan Toronto |
| Canadian Industrial Engineering - | _ | _ | _ | _ | - | | - | Metropolitan Toronto |
| Canadian Industries Limited | _ | - | - | _ | - | - | - | Cornwall |
| Canadian International Paper Co | _ | _ | - | | - | | - | Hawkesbury |
| | | | | | - | - | - | Metropolitan Toronto |
| Canadian Kodak Co., Limited - | - | - | _ | | - | - | | Metropolitan Toronto |
| Canadian Meter Co., Limited - | | _ | - | | - | | - | Milton |
| | _ | _ | _ | | _ | | - | Midland |
| Canadian Office & School Furniture, Li | mited | 1 | | - | - | - | - | Preston |
| Canadian Pittsburgh Industries, Ltd. | | | - | - | | | - | Metropolitan Toronto |
| | _ | - | - | - | - | | - | Kingston |
| | | | | | | | | |

NAME LOCATION Canadian Pressed Brick Co., Limited, The Hamilton Canadian Shredded Wheat Co., Ltd., The Napanee Canadian Sirocco Co., Ltd. -Windsor Canadian Steel Improvement, Ltd. Metropolitan Toronto Canadian Steel Strapping Company, Limited Metropolitan Toronto Canadian Tampax Corporation Ltd. Brampton Canadian Westinghouse Co., Limited Brantford Simcoe Canners Machinery, Limited Cannon Electric Canada Limited Metropolitan Toronto Carling Breweries Limited, The Waterloo Carswell Company, Limited, The Metropolitan Toronto Century Engineering Co., Limited -Metropolitan Toronto Chateau-Gai Wines, Limited Niagara Falls Christie Bread Ltd. Welland Chrysler Corporation of Canada Limited Chatham Chrysler Corporation of Canada Limited Windsor Clevite Limited . St. Thomas Cluthe, Geo., Manufacturing Co., Limited Waterloo Cobalt Chemicals Ltd. Cobalt Colonial Homes Limited Hawkesbury Concrete Pipe Limited -Metropolitan Toronto Conduits National Company, Limited. Metropolitan Toronto Metropolitan Toronto Consolidated Glass Industries Limited Copper Wire Products, Limited Metropolitan Toronto Crosley Division, Avco of Canada Ltd. Metropolitan Toronto Davis Lumber Co. Ltd. St. Catharines De Havilland Aircraft of Canada Ltd. Metropolitan Toronto Detroit Gasket & Manufacturing (Canada) Limited Petrolia Dickinson, John, & Co. (Canada) Limited Hamilton Dolfin Craft Ltd. -Georgetown Dominion Colour Corporation, Limited -Metropolitan Toronto Dominion Corrugated Paper Co., Ltd. Metropolitan Toronto Wallaceburg Dominion Die Casting Limited Metropolitan Toronto Dominion Envelope Co., Limited Dominion Foundries & Steel, Limited Hamilton Dominion Glass Co., Limited Metropolitan Toronto Dominion Office Supply Co. Limited Windsor

| NAME | | | | | | | | LOCATION |
|--------------------------------------|-------|--------|----|---|---|---|---|----------------------|
| Dominion Paper Box Co., Limited | - | - | ~ | _ | - | ~ | - | Metropolitan Toronto |
| Dominion Rubber Co., Limited - | - | - | | _ | | - | _ | Metropolitan Toronto |
| Dominion Salt Co., Limited | - | er . | - | | - | - | - | Hamilton |
| Dow Chemical of Canada, Limited - | - | _ | - | - | - | - | | Sarnia |
| Dow Kingsbeer Brewery (1953) Ltd. | _ | _ | - | - | | - | - | Kitchener |
| Dowty Equipment of Canada, Ltd. | - | - | _ | - | - | - | _ | Ajax |
| Dryden Paper Co., Limited | | _ | | _ | | | _ | Dryden |
| Dunham, C. A., Co., Limited - | | - | _ | _ | _ | _ | | Metropolitan Toronto |
| Dunlop Canada Limited | _ | _ | | _ | _ | _ | _ | Whitby |
| Du Pont Company of Canada Limited | _ | _ | - | _ | _ | _ | _ | Kingston |
| Du Pont Company of Canada Limited | _ | _ | _ | - | _ | _ | _ | Maitland |
| Eastern Steel Products, Limited - | | _ | _ | _ | _ | _ | _ | Preston |
| Eastern Power Devices Limited - | _ | _ | _ | | - | _ | - | Metropolitan Toronto |
| Eddy Match Co., Limited | _ | - | _ | _ | _ | _ | _ | Pembroke |
| Elaine Footwear Co | _ | _ | _ | _ | - | _ | - | Stirling |
| Elco Limited | _ | _ | _ | | _ | _ | _ | Metropolitan Toronto |
| Elorado Mining and Refining Limited | _ | _ | _ | _ | _ | _ | _ | Port Hope |
| Electro Coil Company | _ | _ | | | _ | _ | _ | Waterloo |
| Erie Iron Works | _ | - | _ | - | _ | | - | St. Thomas |
| Essco Stamping Products Limited - | _ | _ | _ | | - | _ | _ | Windsor |
| Essex Wire Corporation, Limited - | | _ | - | _ | _ | _ | | Windsor |
| Ex-Cell-O Corporation of Canada, Lin | nited | _ | _ | _ | _ | _ | - | London |
| F-B Tool and Die Limited | - | _ | _ | _ | - | _ | | St. Catharines |
| Falconbridge Nickel Mines, Limited | _ | _ | | _ | _ | | _ | Port Colborne |
| Farley, T. S., Limited | _ | _ | _ | - | - | _ | _ | Mount Forest |
| Feather Industries Limited | _ | _ | _ | _ | _ | _ | _ | Metropolitan Toronto |
| Fiberglas Canada, Limited | _ | - | _ | _ | _ | _ | _ | Sarnia |
| Fine Chemicals of Canada, Limited | _ | _ | _ | _ | _ | _ | _ | Metropolitan Toronto |
| Firestone Tire & Rubber Company of | Canad | a, Ltc | l. | _ | - | - | _ | Hamilton |
| Fleck, R. D., and Company, Ltd | | - | _ | _ | _ | _ | - | Tillsonburg |
| Fort Frances Brewing Co., Limited | - | _ | _ | _ | _ | _ | - | Fort Frances |
| Foster Wheeler, Limited | - | _ | _ | _ | _ | _ | _ | St. Catharines |
| Frost Steel & Wire Co. Limited - | - | - | - | - | - | - | - | Hamilton |
| Gair Company Canada, Limited - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Genaire Limited | - | - | - | - | - | - | - | Malton |
| General Coach Works of Canada - | - | - | - | - | - | - | • | Hensall |
| General Milk Products of Canada, Lin | nited | - | - | - | - | - | - | Brockville |

NAME LOCATION General Motors of Canada, Limited Oshawa General Motors of Canada, Limited Walkerville General Printers Limited Oshawa Georgian China, Limited Collingwood Niagara Falls Gerber-Ogilvie Baby Foods, Limited Globe Furniture Company Limited, The Waterloo Port McNicoll Gluckin, Wm., & Co., Canada, Limited Great Northern Chemical Co. Alliston Gutta Percha & Rubber, Limited Metropolitan Toronto Burlington Halliday Company Limited, The Hammond Manufacturing Co., Limited Guelph Hansen's, Chr., of Canada Ltd. Brampton Hawes, Edward, & Co., Ltd. -Metropolitan Toronto Hawkins, W. T., Ltd. - -Tweed Hercules Powder Company (Canada), Limited Burlington Hi-Bek Precision Spring Co. Hamilton Hill, D. H., Limited Waterloo Holden Lighting Manufacturers, Ltd. Metropolitan Toronto Honderich Furniture Co., Limited, The Milverton Horton Steel Works, Limited Fort Erie Howard, A. H., Chemical Co. Ltd. Orangeville Huntington Laboratories Limited -Metropolitan Toronto Hussmann Refrigerator Co. Limited Brantford Ideal Metal Stampings Ltd. Ridgetown Imperial Oil Limited Sarnia Imperial Optical Co., Ltd. Metropolitan Toronto -Imperial Refractories and Equipment, Ltd. Waterloo Imperial Spring & Mattress Mfg. Company Metropolitan Toronto Imperial Varnish & Colour Co., Limited, The Metropolitan Toronto Inaerco Limited - - -Perth Industrial Adhesives Limited Metropolitan Toronto Interlake Steel Products Ltd. Thorold International Business Machines Co. Ltd. Metropolitan Toronto International Harvester Co. of Canada, Limited Chatham International Silver Co. of Canada, Limited, The Niagara Falls International Waxes Limited Metropolitan Toronto Irvin Air Chute Ltd. -Fort Erie

| NAME | | | | | | | | | LOCATION |
|------------------------------------|--------|--------|----|---|---|-----|---|---|----------------------|
| Jones Industries Limited - | | | | - | | | a | | Southampton |
| Keep Rite Products Limited - | | - | | - | - | | | | Brantford |
| Kelvinator of Canada, Limited | - | - | | | - | | | - | Metropolitan Toronto |
| Kendan Manufacturing Company | | - | - | - | | - | - | | Windsor |
| Kennedy, William, and Sons, Ltd. | | - | - | | | | | - | Sault Ste. Marie |
| Kimball, A., Ltd | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Kitchen Installations Ltd | | - | - | | - | | - | | Ajax |
| Koolvent Awnings Limited - | - | - | - | - | - | 400 | | - | Oshawa |
| Kroehler Mfg. Co., Limited - | - | - | - | - | - | - | - | | Durham |
| L. C. S. Metals Corp. Ltd | | - | - | - | | - | | _ | Brantford |
| Lang Brothers Specialty Co., Limit | ted | - | - | - | - | | - | - | Metropolitan Toronto |
| Leitz, Ernst, (Canada) Ltd | - | - | - | - | - | | | - | Midland |
| Leland Electric Canada Limited | - | ~ | - | - | | | • | - | Guelph |
| Lightning Fastener Co., Limited | - | - | - | - | | - | • | - | St. Catharines |
| Lionite Abrasives, Limited - | - | 14 | - | - | - | - | | - | Niagara Falls |
| London & Petrolia Barrel Co., Lim | ited, | The | - | | - | - | | - | London |
| Long Manufacturing Co., Limited | | - | - | - | - | - | - | | Oakville |
| Lucas-Rotax Limited | | - | .= | - | - | | - | - | Metropolitan Toronto |
| Manbert Paper Products Limited | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Micro Plastics Ltd | - | - | - | - | - | - | - | - | Acton |
| Minnesota Mining & Mfg. Co. of C | Canac | la Ltd | l. | - | - | - | - | - | London |
| Moeller Mfg. Co. (Canada) Ltd. | | - | - | - | | - | - | - | Niagara Falls |
| Moffats Limited | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Morris, Herbert, Crane & Hoist Co | ., Ltd | i. | - | - | - | - | | - | Niagara Falls |
| Moyer School Supplies Ltd | | - | - | - | | - | - | - | Metropolitan Toronto |
| Mundell, John C., & Co. Limited | | - | - | - | - | - | - | - | Elora |
| McBee Co. Ltd., The | | - | - | - | | - | - | - | Metropolitan Toronto |
| McCorquodale & Blades (Canada) | Limi | ited | - | - | - | - | - | - | Metropolitan Toronto |
| McInnis, C. H., Co., The | - | - | - | - | - | - | - | - | Windsor |
| McKinnon Industries, Limited, The | e | - | - | - | | - | - | - | St. Catharines |
| National Iron Corporation Limited | d | - | - | - | - | - | - | - | Metropolitan Toronto |
| National Nut Co. of Canada Ltd. | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| National Table Co. Limited, The | - | - | | - | - | - | - | - | Owen Sound |
| Neo Electroplating Ltd | - | - | - | - | - | - | - | - | Hamilton |
| Nicholson, A. S., & Son, Limited | - | - | - | - | • | - | - | - | Kingston |
| Nortex Products Corporation | 1 | - | • | - | - | - | • | - | Metropolitan Toronto |
| North American Cyanamid, Limite | d | - | - | - | - | - | - | - | Niagara Falls |

| NAME | | | | | | | | | LOCATION |
|-------------------------------------|--------|--------|--------|-----|------|---|---|---|----------------------|
| Northern Breweries Ltd | | er | œ | | | a | | - | Fort William |
| Northern Pigment Co., Limited | | | | | | | | - | Metropolitan Toronto |
| No-Sag Spring Co., Limited - | - | - | | | | - | | | London |
| Ontario-Minnesota Pulp & Paper C | Co., L | imited | i | - | | | - | | Kenora |
| Ontario-Minnesota Pulp & Paper C | Co., L | imited | 1 | | | - | | | Fort Frances |
| Ortho Pharmaceutical Corporation | (Car | nada) | Ltd. | | - | - | | | Metropolitan Toronto |
| Ottawa Dyeing & Finishing Compa | any, 7 | l'he | - | - | | w | - | - | Renfrew |
| Paasche Airbrush (Canada) Limited | d | - | - | - | - | | - | - | Metropolitan Toronto |
| Paquette, E. E., & Sons, Limited | - | - | - | - | - | - | | | Woodstock |
| Parke, Davis & Company, Ltd. | - | - | | | er . | | | - | Metropolitan Toronto |
| Parker Rust Proof Company of Can | ada I | Ltd. | - | - | | _ | - | - | Metropolitan Toronto |
| Peel Block Co | - | _ | | | | | _ | - | Brampton |
| Peppler Brothers Co., Limited | - | _ | | - | - | - | - | - | Hanover |
| Pepsi-Cola Co. of Canada, Limited | | * | | - | | - | - | | Metropolitan Toronto |
| Peterborough Canoe Co., Limited, | The | | _ | | | - | _ | - | Peterborough |
| Phillips Electric Company (1953) | Limite | ed | - | | - | - | - | | Brockville |
| Polymer Corporation, Limited | - | | - | - | - | - | - | - | Sarnia |
| Porcelain & Metal Products Ltd. | - | - | - | _ | - | | - | - | Orillia |
| Powers Regulator Company of Car | nada, | Ltd., | The | - | - | - | - | - | Metropolitan Toronto |
| Precision Prefabricated Building Co | ompai | ny | | - | • | - | | - | Metropolitan Toronto |
| Proctor & Gamble Company of Ca | nada, | Limi | ted, 7 | The | | - | - | - | Hamilton |
| Provincial Engineering Limited | - | - | - | - | • | - | | - | Niagara Falls |
| Quaker Oats Company of Canada, | Limi | ted | - | - | - | - | - | - | Peterborough |
| Quikmark Transfers Limited - | - | - | _ | - | | - | | - | Paris |
| RCA Victor Co., Limited - | | - | - | - | - | - | - | - | Prescott |
| RCA Victor Co., Limited - | - | - | - | - | - | - | - | - | Owen Sound |
| Ralston Purina Co., Limited - | - | - | | | | - | | - | Metropolitan Toronto |
| Ralston Purina Co., Limited - | - | - | - | - | - | * | - | - | Woodstock |
| Ramset Fasteners Limited - | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Ratcliff's (Canada) Ltd | - | - | - | - | - | | - | - | Richmond Hill |
| Regal Stationery Co., Limited | - | - | - | - | - | | - | - | Omemee |
| Renfrew Bottling Works Ltd. | - | - | - | - | - | - | - | - | Renfrew |
| Richards-Wilcox Canadian Co., Lin | nited | | - | - | - 1 | - | - | - | London |
| Robson Leather Co., Limited | - | - | - | | | - | - | - | Oshawa |
| Roe, A. V., Canada Limited | - | - | - | - | - | • | - | - | Malton |
| Roxalin of Canada, Limited - | - 1 | - | - | - | • | - | - | - | Metropolitan Toronto |
| Russell, F. C., Co. of Canada Ltd., | The | - | - | - | | - | - | - | Metropolitan Toronto |

| NAME | | LOCATION |
|------|--|----------|
| | | |

| St. Catharines Brass Works, Li | imited | i, The | 9 | - | - | ~ | - | - | | St. Catharines |
|--------------------------------|--------|--------|------|---|---|----|----|---|---|----------------------|
| St. Lawrence Chemical Co., Lt | d. | - | - | - | - | - | _ | - | - | Metropolitan Toronto |
| Saratoga Products, Ltd. | - | - | - | | | | - | | - | Metropolitan Toronto |
| Savage Shoe Company, Limit | ed, T | he | - | - | - | es | | | - | Fergus |
| Schmidt Furniture Co., Limite | ed | - | - | - | - | - | - | - | - | Preston |
| Selck, E., (Canada) Ltd. | - | - | - | - | - | | - | - | | Metropolitan Toronto |
| Selkirk Metal Products Ltd. | - | - | - | - | - | - | - | - | - | Brockville |
| Seven-Up (Ontario) Ltd. | - | _ | - | - | - | | | | - | Hamilton |
| Shell Oil Company of Canada | Lim | ited | - | - | - | - | - | - | - | Windsor |
| Sherwin Williams Co. of Cana | ada L | td. | - | - | - | - | | | - | Metropolitan Toronto |
| Shier, J. D., Lumber & Suppl | ly, Li | mited | | - | - | - | - | - | - | Bracebridge |
| Simms, T. S., & Co., Limited | | - | - | ~ | - | - | - | - | - | Metropolitan Toronto |
| Simplicity Products Ltd. | - | - | - | - | | - | - | - | - | Hespeler |
| Siscoe Vermiculite Mines Ltd. | | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Sklar Furniture Limited | - | - | - | - | - | - | - | - | - | Whitby |
| Slatcher Engineering Compan | y, Lte | d. | - | _ | - | - | - | - | - | Metropolitan Toronto |
| Smiles'n Chuckles Limited | | - | | - | - | - | - | - | - | Kitchener |
| Smith, B. G., Company, The | | - | - | - | - | - | - | - | - | Glencoe |
| Smith Bros. Motor Bodies | | - | - | - | _ | _ | - | - | - | Metropolitan Toronto |
| Somerville, Limited - | - | - | - | - | - | - | - | - | - | Metropolitan Toronto |
| Spalding, A. G., & Bros. of C | anada | , Lim | ited | - | - | - | - | - | - | Brantford |
| Standard Machine & Tool Co | ., Lin | nited | | - | • | - | - | - | - | Windsor |
| Standard Products (Canada) | Limit | ed | - | - | _ | _ | - | - | _ | Windsor |
| Stanley Manufacturing Co., I | Limite | d | - | - | - | - | - | _ | - | Metropolitan Toronto |
| Steel Co. of Canada, Ltd., The | e | - | - | _ | - | - | - | - | - | Hamilton |
| Steel Co. of Canada, Ltd., The | 9 | _ | _ | | - | - | - | - | - | Metropolitan Toronto |
| Stubby Company, The | - | _ | _ | _ | - | - | - | - | - | Hamilton |
| Sullivan, M., & Son, Limited | | - | - | - | | - | - | - | - | Amprior |
| Sunbeam Corporation (Canad | la) Li | mited | l | - | - | - | - | - | - | Metropolitan Toronto |
| Superior Box Co. Ltd | - | _ | - | - | - | - | - | - | - | Waterloo |
| Superior Engravers Limited | - | _ | - | - | - | | | - | - | Hamilton |
| Supersilk Hosiery Mills | _ | _ | - | - | - | - | | - | - | London |
| Switson Industries Ltd. | - | - | - | - | - | - | _* | - | - | Welland |
| T.M.C. (Canada) Limited | - | - | - | - | - | - | - | - | - | Ottawa |
| T.C.F. of Canada Limited | | - | - | - | - | - | - | - | - | Cornwall |
| Taylor, Wm., & Son, Limited | ł | - | - | - | - | - | - | - | - | Owen Sound |
| Taymouth Industries Limited | | - | - | - | - | - | - | - | - | Metropolitan Toronto |

NAME

Textile Manufacturing Co., Limited Metropolitan Toronto Toronto Dyeing & Finishing Works, Ltd. Metropolitan Toronto Toronto Steel Products Limited Metropolitan Toronto Trane Co. of Canada, Limited Metropolitan Toronto Trenton Cotton Company Ltd. Stirling Fort Erie Trico Products Corp. Trinidad Leaseholds (Canada) Limited -Port Credit Streetsville Tube Benders and Fabricators Limited Turnbull Elevator Co., Limited Metropolitan Toronto United Co-operatives of Ontario Guelph United Co-operatives of Ontario Renfrew Thamesville United Co-operatives of Ontario Universal Cooler Co. Limited Brantford London Vanadium-Alloys Steel Canada Limited St. Thomas Vick Chemical Inc. Victory Mills Limited Metropolitan Toronto Visking Limited Lindsay Vollans Industries, Limited Orillia Walkerville Walker, Hiram, & Sons, Limited Walker Metal Products Limited Windsor Webb, Jervis B., Company of Canada, Ltd. Hamilton Wellington Metal Industries, Ltd. Hamilton Dundas White Die Casting Co. Wickman, A. C., Limited Metropolitan Toronto Fort Erie Wildroot of Canada, Ltd. Williams Tool Corp. of Canada, Limited Brantford Wilson, J. A., Lighting & Display, Limited Metropolitan Toronto Winston Plastics Ltd. -Metropolitan Toronto Winter-Seal of Canada Ltd. -London Wix Accessories Corp., Limited Metropolitan Toronto Woolley, Glen S., & Co. Ajax Wyeth, John, & Brother (Canada), Limited -Windsor X-Ray & Radium Industries Ltd. -Metropolitan Toronto

LOCATION

COSCESSED TO OF OUTSELF

Department of Planning and Development

W. K. WARRENDER, Q.C., Minister

TOTAL CONTRACTOR BEASEN

159 Bay Street, TorontoF. J. LYLE, DirectorA. V. CRATE, Assistant Director

Industrial Division

F. J. Lyle
A. V. Crate

L. S. Campbell

D. E. Holland

Trade Division

R. A. Baker

Information and Public Relations

Mrs. E. Brownell

D. G. MacLeod

Municipal Division

J. E. Turnbull

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Industrial Commissioner

G. W. Rooney W. T. Thompson

Department of Industrial Research Services

Ontario Research Foundation, 43 Queen's Park, Toronto D. F. MacRae, Director

NAMED OF TAXABLE BY ONE PARKET AND INDICATED BRIDGE

The Trade and Industry Branch of the Government of Ontario promotes the economic growth of the Province through the development of its trade and industry. The Trade and Industry Branch provides to manufacturers a comprehensive and confidential service without cost. The Branch is organized in four main divisions.

Industrial Division

Trade Division

Municipal Division

Information and Public

Relations Division

THE INDUSTRIAL DIVISION advises Ontario manufacturers who are planning to expand their industries and assists Canadian manufacturers and those from other countries who intend to establish new industries in Ontario. Information and service is supplied on markets, raw materials, labour, power, transportation, sites, premises and all factors pertaining to manufacturing in Ontario.

THE MUNICIPAL DIVISION compiles municipal industrial statistics on all Ontario communities for the guidance of manufacturers and assists Ontario municipalities with their industrial development.

THE TRADE DIVISION assists manufacturers and importers to establish reliable business connections for the distribution of their goods. The Division also assists Ontario manufacturers to locate sources of raw materials and to establish new domestic and export markets.

THE INFORMATION AND PUBLIC RELATIONS DIVISION prepares and publishes resource information, statistical reports and promotional literature on Ontario's trade and industry and on the work of the Trade and Industry Branch.

THE TRADE AND INDUSTRY BRANCH, Chicago, provides a direct service to manufacturers in the mid-western United States who are planning to establish branch plants in Ontario.

THE TRADE AND INDUSTRY DEPART-MENT, London, England, promotes trade relations and the establishment of overseas industries in Ontario.

THE DEPARTMENT OF INDUSTRIAL RESEARCH SERVICES provides scientific and technical information based on laboratory research to industries in Ontario.

THE TRADE AND INDUSTRY BRANCH works in close co-operation with Federal and Provincial Government Departments, the chartered banks, investment houses, railways, national and provincial organizations and with municipal officials throughout Ontario.

THE TRADE AND INDUSTRY BRANCH is a member of the Provincial Governments of Canada, Trade and Industry Council.

The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation
Industrial Commissions of the Municipalities of Ontario
Hydro-Electric Power Commission of Ontario
Industrial Development Division, Department of Trade and Commerce, Ottawa
Business Development Departments, Chartered Banks and Transcontinental Railways
United Kingdom Trade Commissioner Service
United States Consulate General
Other Foreign Consulates
Bureau of Statistics and Research, Ontario
Chambers of Commerce and Boards of Trade
Canadian Manufacturers' Association
Canadian Exporters' Association

Canadian Importers' Association





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Ontario Industrial Review 1955



TRADE AND INDUSTRY BRANCH

DEPARTMENT OF PLANNING AND DEVELOPMEN

Government of Ontario

The Ontario Industrial Review is issued annually by the Trade and Industry Branch. It is a report on the development of manufacturing industry in the Province of Ontario and its relation to the industrial economy of the Dominion of Canada. It includes a list of the new manufacturing industries locating in Ontario during the year and a list of the established industries building major expansions or branch plants in new locations throughout the Province.

A. V. CRATE,

HONOURABLE W. M. NICKLE, Q.C.,

Director,

Minister,

Trade and Industry Branch.

Department of Planning and Development.

F. J. LYLE,

Consultant,

Department of Planning and Development.



THE TRADE AND INDUSTRY BRANCH

Annual Review 1955

CANADA, 1955

Canadians, at the end of 1955, looked back with pride and satisfaction to a year of great accomplishment. Not only did the Canadian economy regain the ground lost in 1954, it resumed an accelerated rate of expansion.

In 1955 all the major indices which chart the course and the extent of our expansion – gross national product, capital investment, foreign trade, personal income, consumer spending, personal saving, credit employed, population increase – reached the highest peaks in Canadian history.

The strong recovery of the economy from the business slowdown is the most important feature in a review of the year 1955. By the end of the year many of the records established in 1953 were equalled and surpassed as Canada surged ahead to new levels of productivity and prosperity. The gross national product exceeded \$26 billion, fully 10 per cent higher than in 1954 and 7 per cent greater than the record value of all the goods and services produced in Canada in 1953. Exports were valued at \$4,360 million, 12 per cent higher than in 1954. Manufacturing production was 7 per cent above 1954 and 5 per cent over the record year, 1953. Capital expenditures exceeded \$6 billion, 8 per cent higher than in 1954. Key Canadian industries - construction, mining, pulp and paper, transportation equipment and steel - all established new production records in 1955.

The outstanding factor in the recovery of 1955 was record consumer spending. In 1954

Canadians displayed their long-term confidence in the future growth of their country by increasing their expenditures on consumer goods and services by over one-half billion dollars. This record expenditure on consumer goods and services provided the spark which generated the upturn thus reducing the inventories of manufacturers and permitting production at normal levels. In 1955 a new record of consumer spending was established of \$16.6 billion—an increase of \$750 million over 1954.

The expansive monetary policy pursued by the Bank of Canada in the latter months of 1954 and the first 6 months of 1955 was a second factor which had a strong influence on the upturn of business during 1955. This expansive monetary policy had the double effect of encouraging economic expansion and also of being, to some extent, responsible for the return of the Canadian dollar to parity with that of the United States.

Importance of Foreign Trade

In 1955 there was further evidence of the importance of exports to our economy. The increase in Canada's export trade was one of the most significant developments in the year's economic expansion. Strong markets for our leading export commodities amply demonstrated our position as a major supplier of raw materials in an industrial expansion movement of worldwide proportions. In fact it was the first peace-

time year since 1946 that the volume of exports increased significantly. In 1955 the value of our exports increased 12 per cent over that of 1954.

On the other hand, imports also increased in 1955. Canada's trade deficit almost doubled over 1954 and reached the total of \$262 million.

Our foreign trade—imports plus exports—reached a record figure of \$9.1 billion, up more than \$1 billion over 1954. Our position as the fourth trading nation in the world was maintained and strengthened in 1955.

Confidence Produced Record Capital Investment

The above factors generated business confidence and brought about a steady climb in capital outlays which, by the end of the year, had passed all previous records and established a new milestone — over \$6 billion invested in new construction, machinery and equipment.

The construction industry therefore enjoyed the best year in its history. Contract awards exceeded \$3.1 billion, an impressive 35 per cent greater than the \$2.3 billion awarded in the previous record year, 1951. The various sectors of the contract awards reveal the course of the year's development. The business sector increased 10 per cent, residential contracts were up 36 per cent, engineering contracts up 110 per cent, but the most striking increase was the 127 per cent gain in industrial contracts awarded.

The development of our natural resources during the post war period has provided the base for Canadian development. The world is moving into an era of unprecedented industrial expansion and this has strengthened Canada's established position as a source of strategic raw materials. Canadians can look forward to unlimited expansion in this direction.

Many of the great industrial nations of the western world are facing serious problems of resource depletion and, in some cases, the end of domestic reserves is in sight. The Paley Report of 1950 revealed that even the United States, long considered a nation of almost inexhaustible resources, is at present turning to, and must in the future, rely increasingly on Canada and other countries for a great many of the raw materials which are essential to sustain its industrial production.

Minerals—The Basic Raw Materials

In an industrial review, mineral wealth is probably the best example to use in describing Canada's strong position in raw material supply.

In 1955 the value of mineral production exceeded that of 1954, a record year, by 20 per cent and reached a total of \$1,778 million.

In that year petroleum, a comparative newcomer to the list of Canada's leading minerals, was first in value, followed by copper, nickel and gold in that order. Canada's petroleum fields yielded over 128 million barrels of crude oil valued at \$304 million, marking a seventeenfold increase since the Leduc field in Alberta was discovered nine years ago. All indications are that the present production may be tripled within ten years.

Natural gas discoveries, which are complementary to oil development, also exceeded all expectations during the year 1955 and it is now accepted that natural gas will become one of the major sources of energy for the Canadian industrial machine. Arrangements for the construction of the pipeline which will carry this source of energy to Central Canada can be expected in the next two or three years.

As evidence of the growing production and use of natural gas, the consumption in Western Canada reached a figure of 143 billion cubic feet in 1955. Reserves are now 26,000,000,000,000 cubic feet.

Uranium, the basic raw material of the atomic age, is the source of still another energy supply — nuclear fuel. New and widespread discoveries of the metal have revealed that Canada will become the largest producer in the world of this vital raw material. By 1959 the gross value of Canada's production will exceed \$250,000,000 per year.

A prototype nuclear reactor which will deliver electrical energy in 1958 is being constructed in Ontario at the present time.

The tonnage of iron ore mined in Canada has increased twelve-fold in the past decade. In 1955, 17.4 million tons were produced at a value of \$113 million. By 1960 the production of iron ore will exceed 50 million tons and reach a value of over \$300 million per year.

The Table below illustrates the growth of mineral production in Canada during the past decade.

Value of Mineral Production Canada 1946 to 1955

| | 1946 | | % Growth |
|-----------------------|-----------|------------|-----------|
| (m | illions o | f dollars) | 1946-1955 |
| Metallic minerals | 290 | 1,001 | 248 |
| Mineral fuels | 103 | 410 | 298 |
| Structural materials | 66 | 218 | 229 |
| Non-metallic minerals | 44 | 149 | 240 |
| Total - All Minerals | 503 | 1,778 | 253 |

Eighty per cent of Canada's foreign trade is conducted with the United Kingdom and with the United States. Before the war, a balance in this trade pattern was achieved and maintained. The annual favourable balance in our trade with the United Kingdom was usually offset by the annual deficit in our trade with the United States.

Since the war, however, and particularly in 1955, the increasing size of the deficit in our trade with the United States has indicated that this historical balance may be permanently disrupted. This development has caused some concern in Canada.

The table below reveals the changing course of this trade pattern in the years from 1950 to 1955.

| | United Kingdom | United States |
|-------|-------------------------------|---------------|
| | United Kingdom (millions o | of dollars) |
| 1950 | + 68.3 | |
| 1951 | +214.7 | 479.0 |
| 1952 | +391.3 | 627.9 |
| 1953 | +215.5 | 758.2 |
| 1954 | +265.8 | 594.0 |
| *1955 | +394.0 | 890.0 |
| | | |

* estimated

Canada has a large, positive trade balance with the United Kingdom amounting, in 1955, to \$394 million.



To-day Canada's leading exports to the United Kingdom ranked by value are wheat, aluminum, lumber, copper, and nickel. All of these are items of primary production and together, in 1954, they accounted for 55 per cent of Canada's

exports to the United Kingdom. The leading British exports to Canada were non-farm machinery and parts, wool fabrics, electrical apparatus, platinum metals, and passenger automobiles. In terms of total Canadian foreign trade, the United Kingdom ranks in second place, but this trade amounts to less than one-sixth of Canada's total trade with the United States.

Trade with the United States, however, amounts to two-thirds of Canada's total trade. Each country is the other's best customer, but the exchange of goods has always favoured the United States, and last year the Canadian deficit in this trade reached a new peak of approximately \$890 million. Fortunately, a favourable trade balance with most of Canada's other leading trading partners reduced the over-all deficit to about \$260 million.

Since total trade with the United States is now running at about \$5.5 billion annually, there is, of course, great diversity in the products which enter and leave our country.

The general pattern, Canada exporting raw materials and importing manufactured goods, is shown in the following tables.

Trade of Canada with the U.S.A. (by degree of manufacture)

| | Exports | Imports |
|------------------------|---------|---------|
| Raw | 22% | 13% |
| Partially manufactured | 34% | 3% |
| Fully manufactured | 44% | 84% |

Canada's Leading Exports to the U.S.A. 1954 (Ranked by Value)

| | Millions of Dollars |
|-------------------------------|------------------------|
| 1. Newsprint paper | 559 |
| 2. Planks and boards | 226 |
| 3. Wood pulp | 206 |
| 4. Nickel | 124 |
| 5. Aluminum | 75 |
| 6. Copper | 56 |
| 7. Fish | 56 |
| 8. Whisky | 53 |
| 9. Farm implements, machinery | |
| and parts (except tractors) | 50 |
| 10. Unmanufactured asbestos | 48 |
| TOTAL 10 leading exports to | |
| U.S.A | 1,453 |
| TOTAL all exports to U.S.A | 2,317 |
| | |

The United States' ten leading exports to Canada on the other hand, with the exception of bituminous coal, are manufactured items of high value.

Canada's Leading Imports from the U.S.A. 1954 (Ranked by Value)

| Item | Millions of Dollars |
|--------------------------------|------------------------|
| 1. Non-farm machinery and | |
| parts | 328 |
| 2. Electrical apparatus | 183 |
| 3. Automobile parts (except | |
| engines) | 177 |
| 4. Aircraft and parts (except | |
| engines) | 96 |
| 5. Rolling mill products | 80 |
| 6. Tractors and parts | 78 |
| 7. Bituminous coal | 70 |
| 8. Internal combustion engines | |
| and parts | 70 |
| 9. Tourist purchases | 66 |
| 10. Farm implements, machinery | |
| and parts (except tractors) | 59 |
| TOTAL 10 leading imports from | 00 |
| U.S.A. | 1,207 |
| TOTAL all imports from U.S.A | 2,961 |
| TOTAL an imports from 0.5.A | 2,001 |

Another external influence on Canada's economy is foreign investment. Foreign capital has always played a large part in the development of this country and for many years the dominant share was contributed by British interests. In 1926, United Kingdom residents owned 44 per cent of the foreign capital invested in Canada and as late as 1939, owned 36 per cent. Repatriation of holdings during the second world war reduced this figure to 23 per cent in 1946, and by the end of 1953 it had fallen still further to 17 per cent. In the period from 1930 to 1953 the total was reduced by \$760 million.

On the other hand, at the end of 1954 the total value of United States investments in Canada amounted to over \$9.5 billion, about 77 per cent of the foreign capital in the country. It is even more significant that direct investment in branches, subsidiaries and controlled companies accounts for 52 per cent of the foreign investment in Canada.

The following table illustrates both the growth of United States investment in Canada

and the changing pattern of American and British investment. It also demonstrates the great confidence which investors in these two countries have in Canada.

Book Value of U.S.A. and U.K. Capital Invested in Canada

(selected year ends)

| | U.S.A. | U.K. | U.S.A. | U.K. |
|------|-------------|-------------|----------------|------------|
| | (millions o | of dollars) | % of all forei | gn capital |
| 1926 | 3,196 | 2,636 | 53 | 44 |
| 1930 | 4,660 | 2,766 | 61 | 36 |
| 1945 | 4,990 | 1,750 | 70 | 25 |
| 1946 | 5,157 | 1,668 | 72 | 23 |
| 1951 | 7,259 | 1,776 | 77 | 19 |
| 1952 | 8,002 | 1,886 | 77 | 18 |
| 1953 | 8,840 | 2,005 | 77 | 18 |

The heaviest concentration of American investment is in the Canadian petroleum, nonferrous metal, pulp and paper, automotive and iron ore industries with the result that American citizens own 38 per cent of Canadian manufacturing industry and 53 per cent of Canadian mining, smelting and petroleum exploration and development. It is significant that these two industries — the most striking growth industries in Canada — are substantially foreign-owned. However while the total value of foreign holdings amounts to a substantial \$12 billion, it represents only 15 per cent of the total investment in Canada. Canadians themselves own 85 per cent of the investment in their country.

At the end of 1955 as Canadians looked back over a decade of economic expansion the influences of foreign trade and foreign investment on Canadian economic development were viewed as of growing importance. In the country's progress towards a mature, fully-integrated industrial economy the role which these external influences will play in the future must be given careful consideration.

ONTARIO, 1955

The Province of Ontario will play the leading part in the progress toward Canada's economic maturity.

Ontario is the production giant of Canada, accounting for over 40 per cent of the total net value of Canadian production. In all but one field of production (fisheries) Ontario ranks among the leading three provinces and almost

one-quarter of all the primary production is contributed by Ontario.

However, it is in the field of secondary production — manufacturing and construction — that the Province holds such a dominating position, being responsible for almost 50 per cent of the net value of secondary production in Canada. In view of the fact that over 70 per cent of Canada's production is now attributed to manufacturing and construction, Ontario's dominant position in the Canadian economy is established.

In manufacturing the Province of Ontario is the leading Province of the country. It accounts for almost one-half of the total gross value of manufacturing production, about one-half of the employment and payrolls, and nearly onehalf of the capital investment.

The Historical Basis of Ontario's Growth

In this review of 1955 and the decade of outstanding growth which it climaxes, it is appropriate to describe some of the historical factors upon which the Province has based the rise to its present dominant position.

Ontario is the second largest province in Canada with an area of 412,582 square miles, stretching 1,050 miles north from Lake Erie to the shores of Hudson Bay and 1,000 miles west from the Quebec border in Eastern Ontario to the Manitoba boundary. Within this area there are over five and one-quarter million people, one-third of the nation's population. Vast areas are underlain by rocks of the Pre-Cambrian



Shield, covered in the northern areas by thin soils that do not support agriculture except at the barest subsistence level. For this reason, over 91 per cent of the people of Ontario live in the small southern area, about 40,000 square miles in extent, that lies south of the great bulk of the Shield, and next to the St. Lawrence River and the Great Lakes.

It is this area, Southern Ontario, that provides the rich base on which manufacturing has been developed. The great timber stands of Southern Ontario were first cleared off. This timber crop was a valuable starting point for our pioneers. From the productive agricultural land, which was thus uncovered, rich wheat crops were harvested many years before the prairies were settled. Market towns developed. some of which were destined to become the major urban centres. The rich agricultural land nourished a growing population which, in turn, supplied these towns with people and the manufacturers with an expanding market. Capital accumulated to broaden the economic base and Southern Ontario soon showed signs of becoming the manufacturing centre of the young country.

To-day it is this part of Ontario, less than one-tenth of the total area of the Province, that contributes the great manufacturing wealth. At the same time agriculture has remained a substantial foundation to the economy of the Province, being highly specialized and diversified, and supplying the large urban populations. It accounts for one-fourth of the agricultural production of Canada.

Lumbering and agriculture alone would not have been sufficient to maintain the industrial development of Ontario. At that time the Province had no mineral fuels nor was there any known iron ore. However, in spite of this, in 1893 Hamilton attracted a primary iron and steel industry. Ore and coal were imported by water from the United States and the limestone escarpment provided the necessary flux.

Furthermore, lacking mineral fuels for power Ontario was blessed with great reserves of hydro-electric potential, mainly at Niagara Falls and on the Ottawa and St. Lawrence Rivers, but also on the many other rivers of the Province. By 1955, with the exception of the 1.1 million horsepower, which will be Ontario's share of the St. Lawrence River Power Project, all sources of hydro-electric power had been harnessed. Future power for the industrial cities of Southern Ontario will have to be produced in thermal stations using either coal or nuclear fuels.

By the early twentieth century the Pre-Cambrian Shield was yielding its mineral wealth—resources which now make Ontario the fore-most province in mineral production in Canada. Copper was discovered in 1883, followed by nickel and platinum. Gold mining became the glamorous industry of Northern Ontario in the early 1900's and also one of the most lucrative for the Province. Silver ore was discovered at Cobalt in 1904 and production of this precious metal reached a peak in 1911. Production of silver has now dwindled though some is still produced in Ontario.

Two iron ore bodies are worked in Northern Ontario, one in the Michipicoten area north of Sault Ste. Marie, and the other at Steep Rock Lake 135 miles west of Port Arthur. Most of the Ontario ore is exported although there has been an important primary steel mill at Sault Ste. Marie since 1901.

These are some of the resources that have made, and are still making, Ontario one of Canada's leading sources of metals. All Canada's supplies of nickel (in fact 90 per cent of that of the free world), all the platinum group of metals, half of the copper as well as gold, silver, iron, calcium, magnesium, cobalt and finally, uranium, come from Ontario. Mineral production in Ontario amounted to \$578 million in 1955, 32.5 per cent of the Canadian total.

Northern Ontario now possesses the great forest resources of the Province, Southern Ontario having long since been cut over. The total forest area amounts to about 155,000 square miles and accessible stands are estimated to contain over 53 billion cubic feet of softwood and 29 billion cubic feet of hardwood. From these forests come the raw materials for an important sector of the primary manufacturing industries in Ontario — pulp, paper and saw mills.

All of these resources would be of little value were it not for the people of Ontario who have made use of them. Population is both the cause and the effect — the market and the labour force — that have developed this Province. The five and one-quarter million people living within its borders constitute the largest provincial population and therefore, in numerical terms alone, the largest provincial market.

In the past decade Ontario's population has

grown 27 per cent. It is a significant fact that of all the immigrants coming to Canada over half of them have settled in Ontario. Southern Ontario is also Canada's most concentrated market and because of its next-door location, Ontario manufacturers enjoy easy access to Quebec — the country's second largest provincial market.

The Ontario market is the richest in Canada. The personal income of Ontario's citizens has more than doubled in the past 10 years amounting to \$7.9 billion in 1955. Reflecting the wealth of this market it is significant that Ontario, with 33 per cent of the national population, enjoyed 40 per cent of the total personal income of Canada.



The increase in population is, of course, reflected in an increase in the labour force. In December of 1955 this labour force had grown to 2,043,000. Since 1946 the labour force has increased by some 300,000, or 17 per cent. Maintaining a high level of employment has been a challenge for Ontario business and industry.

Backed by its resources of farm, mine, forest and river, stimulated by the demands of the two World Wars and spurred on by the demands of the nation's largest and richest provincial market, Ontario's manufacturing industries grew and diversified until in 1955, the gross value of manufactured goods produced in Ontario surpassed \$9 billion for the first time in history.

The following table highlights the growth of manufacturing over the past 10 years,

Growth of Manufacturing in Ontario 1946-1955

| | 1946 | 1955* | % Increase |
|-----------------------|------|-------|------------|
| Establishments | 11.4 | 13.3 | 16.7 |
| (thousands) | 100 | | |
| Employees (thousands) | 498 | 607 | 21.9 |
| Salaries and Wages | 845 | 2,044 | 141.9 |
| (millions of dollars) | | | |

| Gross Value of Production (millions of dollars) | 3,755 | 9,081 | 141.8 |
|---|-------|-------|-------|
| Value added by | | | |
| Manufacture | 1,659 | 4,225 | 154.7 |
| (millions of dollars) | | , | |
| Profits of Profit Companies | 358 | 778† | 117.4 |
| (millions of dollars) | | , | |
| Capital Investment | 173 | 366 | 111.6 |
| (millions of dollars) | | | |
| O mathematica and | | | |

Judged by the significant yardsticks of manufacturing - production, investment and expansion - the year 1955 surpassed 1954. During the business recession of 1954 the gross value of manufacturing production dropped 4 per cent below the record year 1953. The slow-down, much of which was attributable to high inventories, had a marked effect on manufacturing and consequently on the Ontario economy, However, the high rate of consumer spending soon liquidated the inventories, and production at normal levels was resumed.

Capital investment in new manufacturing plant and equipment also underwent a severe curtailment during 1954 and dropped 20 per cent from the record half billion dollar expenditure of 1953, but during 1955, renewed business confidence was expressed in a revival of the expansion programmes. Expansive forces gained strength and by the end of 1955 capital expenditures by manufacturing industry exceeded those of 1954 by some 5 per cent.

The increased number of new manufacturing industries established in Ontario during 1955 illustrated this fact.

In each of the five years prior to and including 1953, the number of new industries established in Ontario steadily increased, reaching a record 136 in that year. The sharp drop in 1954 was followed by a substantial increase in 1955, when the Trade and Industry Branch recorded 115 new industries. (See page 10.)

Number of New Industries in Ontario 1951-55 by Country of Origin

| Origin | 1951 | 1952 | 1953 | 1954 | 1955 |
|----------------|------|------|------|------|------|
| Canada | . 46 | 37 | 45 | 20 | 45 |
| United States | . 32 | 52 | 55 | 57 | 57 |
| United Kingdom | 9 | 28 | 29 | 6 | 7 |
| West Germany | . 3 | 3 | 3 | 4 | 4 |
| Others | . 2 | 6 | 4 | _4 | 2 |
| | 92 | 126 | 136 | 91 | 115 |

A large number of these new industries were of Canadian origin. Some are branch plants of Canadian companies establishing a manufacturing operation in Ontario for the first time, but the majority are new firms started by Ontario interests and Ontario capital. During 1954 the number of new industries of Canadian origin showed a marked decrease. However, the business upswing of 1955 is also confirmed by the striking increase in the number of new firms of Canadian origin in 1955 - more than double the number in 1954.

The number of new industries from the United Kingdom showed little change in comparison with the previous year.

British holding companies and industrial companies displayed a new interest in Canada as a field for investment. Rather than establish a new manufacturing operation - essentially a long-term process - they have been seeking opportunities to acquire substantial interests in established Canadian companies, thus gaining the advantage of existing facilities, personnel and markets. The Trade and Industry Branch has reported 26 of these purchases by British interests over the past 3 years.

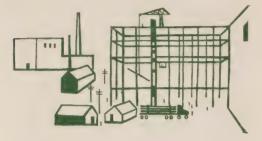
West Germany has concentrated on regaining export markets and has made great progress in that direction. As there is no apparent lack of confidence in Canada's future nor lack of dollars to invest in this country, it seems certain that the flow of German capital and new German industry to Canada will increase in the coming

The largest number of new manufacturing industries in Ontario over the past 5 years have come from the United States. Following a sharp increase in 1952 the number has remained almost constant since that time. The 57 new industries of American origin established in 1955 maintained this high level. It is notable that the business recession did not significantly discourage American participation in Ontario's manufacturing industry. The number of new United States companies which established branches here during the past 5 years indicates continuing confidence in the long-term prospects for the growth of the Canadian economy.

Among Ontario's smaller cities and towns there is keen competition for new industry

^{† 1953} data latest available

to employ rapidly growing labour forces and to keep young men and women from moving to the larger centres. It is encouraging to note that, in 1955, 50 of the new industries went to cities and towns under 35,000 population.



The 115 new industries include only those which, for the first time, leased or purchased a site or factory for a manufacturing operation in Ontario. Therefore, in recognition of the fact that a new plant is important to a community, even though the firm already manufactures elsewhere in Ontario, this Review lists separately 43 branch plants of Ontario companies commencing operations in a new community. These are in addition to the list of some 350 major expansions undertaken by existing Ontario industries during 1955. As an indication of growth in manufacturing these expansions are most important since they represent between 80 and 90 per cent of the capital investment in new manufacturing plant and equipment.

The 550 new industries that have been established in Ontario over the past 5 years, with products ranging from power shovels to toys, have made an important contribution to the diversity of manufacturing in Ontario and to the variety of "made in Canada" goods available to Canadians and exported to other countries.

New Industries in Industrial Classifications

| Products | 1953 | 1954 | 1955 |
|-----------------------------|------|------|------|
| Primary Iron and Steel | 1 | 1 | 1 |
| Stampings, Castings and | | | |
| Forgings | 7 | 5 | 4 |
| Automotive and Aeronautical | 10 | 7 | 6 |
| Machinery | 4 | 6 | 2 |
| Mechanical Equipment | 6 | . 9 | 6 |
| Tools and Instruments | 19 | 10 | 11 |
| Aluminum Products | 3 | 0 | 4 |

| Chemicals and Allied | | | |
|------------------------------|-----|----|-----|
| Products | 20 | 9 | 13 |
| Miscellaneous Metal Products | 21 | 11 | 19 |
| Electrical and Electronic | 16 | 12 | 10 |
| Textiles and Products | 3 | 5 | 8 |
| Wood and Paper Products | 7 | 3 | 13 |
| Food Products | 5 | 5 | 3 |
| Other Miscellaneous | 14 | 8 | 15 |
| Totals | 136 | 91 | 115 |

OPPORTUNITIES FOR CANADIAN MANUFACTURING EXPANSION

A major opportunity for industrial expansion in Ontario to-day lies in the replacement of imported manufactured goods with "Made in Canada" equivalents. The overwhelming proportion of these manufactured imports come from the United States, although imports from the United Kingdom and West Germany present, to a lesser extent, a similar challenge.

The annual value of United States imports has been increasing year after year. In 1955, the value of manufactured goods entering Canada from the United States was \$3 billion. A conservative estimate of Ontario's portion of this total would be \$2 billion. Some of the reasons for this steady climb merit consideration and action.

The large United States corporations which have developed to meet the ever-increasing demands of a population of 170 million people, use mass production methods and equipment to the fullest extent, undertake annual modernization programmes, invest millions in industrial research, and maintain annual advertising budgets of many millions of dollars. These, added to the application of the unprecedented technological advances of the post-war period to mass production, have enabled these United States manufacturers to profit greatly in the market-places of Canada and other countries.

Because of the wide circulation in Canada of American advertising programmes through radio, television, newspapers and periodicals, American products are more extensively advertised in Canada than are many Canadian products. Also the American manufacturer has the inestimable advantage of convenient access to Canadian markets.

Canada has profited in many ways from the establishment of Canadian branches by these large American corporations. They bring advanced techniques to Canada, they employ Canadian labour, and they use Canadian raw materials. On the other hand, they import large quantities of parts and components from their parent plants and their many American suppliers. which they then assemble in Canada. In some cases, they even import finished products from their parent firms, and these products are then resold on the Canadian market. As a result, these Canadian branch plants of large American companies are probably the major importers of manufactured products from the United States to-day.

Canada has few firms whose resources compare with these American corporations and

their Canadian subsidiaries. Small and medium size Canadian manufacturing companies are often at a disadvantage in competition with these American companies. However, some enterprising manufacturing firms in Ontario have taken advantage of the opportunities inherent in this situation. They have made arrangements to manufacture in Ontario, under licence or partnership agreements, the products which United States firms formerly exported to Canada.

Nevertheless, the list of manufactured goods imported into Canada from the United States increases steadily, both in value and in volume. Replacement of these manufactured imports by Canadian equivalents offers one of the most promising fields for manufacturing expansion in Canada to-day.

NEW ONTARIO INDUSTRIES

The records of the Trade and Industry Branch show that in 1955 the following 115 companies bought an industrial site or rented, built or purchased industrial premises with the announced intention of establishing a new manufacturing industry in Ontario:

| FIRM NAME | LOCATION | ORIGIN |
|--|----------------------|-------------------------|
| A. A. Engineering, Ltd. Electronic devices for aircraft | Metropolitan Toronto | United States Canada |
| Acrow (Canada) Ltd. Steel formwork, scaffolding and handling equipment | Orangeville | Great Britain |
| Akron Brass Mfg. Co. Ltd | Aylmer | United States |
| Allen Electric & Equipment Co. Ltd. Automobile testing equipment | Windsor | United States |
| Amplifone (Canada) Ltd. Horizontal output transformers | | |
| Auto Flow Corporation of Canada | Windsor | United States |
| Basin Foundry Ltd. Grinding balls for mine mills | Chelmsford | Canada |
| Bathurst Tool & Machine Limited | Metropolitan Toronto | Canada |
| Bestpipe Ltd. Concerete pipe | Kitchener | Canada |
| Borden Metal Products Co. Ltd. Gratings and safety steps | Beeton | United States |
| Botany Mills (Canada) Limited | Metropolitan Toronto | United States |
| Bowers Printing Ink Co. Printing inks | | |
| Brantford-Holan Limited | Brantford | United States Canada |
| Bristol-Myers Company of Canada, Ltd. Pharmaceutical preparations | Metropolitan Toronto | Canada |
| Brockville Block Limited | Brockville | Canada |
| Bucyrus-Erie Co. Ltd. Excavators and power shovels | Guelph | United States |
| Butler Manufacturing Co. Ltd | Burlington | United States |
| Cambridge Knitwear Mills Limited | Stratford | Canada |
| Canada Brick, Ltd. | Streetsville | United States |
| Canadian Clark, Ltd Tractor shovels and construction equipment | St. Thomas | United States |

| FIRM NAME | LOCATION | ORIGIN |
|---|----------------------|---------------|
| Canadian Flint & Spar Co. Limited | Havelock | Canada |
| Canadian Folding Cartons Limited | Metropolitan Toronto | Canada |
| Canadian Pittsburgh Piping, Ltd. High pressure and temperature piping | Hamilton | United States |
| Canadian Pneumatic Co. Limited | Metropolitan Toronto | Canada |
| Canadian Synthetic Fibres, Ltd. Re-processed fibres | | |
| Caposite Insulation Ltd. High temperature pipe covering | Sarnia | Canada |
| Chatham Dunbrick Company, Ltd | Chatham | Canada |
| CIMCO Canadian Instrument & Machine Co. Ltd. Drafting instruments | Metropolitan Toronto | West Germany |
| Clavir Bedding Co. Ltd. Furniture | Metropolitan Toronto | Canada |
| Continental Motors of Canada, Ltd. Power plants and motors | St. Thomas | United States |
| Crawford Fittings (Canada) Ltd | Niagara Falls | United States |
| Dalic Metachemical Limited | Metropolitan Toronto | Great Britain |
| Delft Gelatine Canada Limited Edible and technical gelatine | Trenton | Holland |
| Dewey and Almy Chemical Company of Canada Limited Plastic bags for vacuum seal food packaging | Metropolitan Toronto | United States |
| Dominion Pet Supply, Limited | St. Thomas | United States |
| Duro-Test Electric Ltd. Incandescent, fluorescent and mercury vapour lamps | Metropolitan Toronto | United States |
| Elec Manufacturing Co., Ltd. | Metropolitan Toronto | West Germany |
| Electronics Corporation of America (Canada) Limited Photo-electric and electronic controls | Metropolitan Toronto | United States |
| Ethyl Corporation of Canada, Ltd | Sarnia | United States |
| Etobicoke Iron Works Limited | Metropolitan Toronto | Canada |
| Esco Limited Abrasion, heat and corrosion resistant castings | Metropolitan Toronto | Canada |
| Fisher Governor Co. (Canada) Limited | Woodstock | United States |
| Frontier Brass and Aluminum Castings, Ltd | Port Colborne | Canada |
| | | |

| FIRM NAME | LOCATION | ORIGIN |
|---|-------------------------|-------------------------|
| Frost, L. H., & Co., Limited | Oakville | United States |
| G.M.T. Toys Ltd, Metal toys | Metropolitan Toronto | Canada |
| Gill Composite Containers Limited | Dundas | Great Britain |
| Glen Dress Co. Ltd. Dresses, blouses and skirts | Alexandria | Canada |
| Graham, J. G., & Company, Ltd. Photograph folders | Niagara Falls | United States |
| Hall & Pickles, Canada, Ltd. Metal tags and labels | Metropolitan Toronto | Great Britain |
| Hoskins Alloys of Canada, Ltd. Special purpose alloys | Metropolitan Toronto | United States |
| Hyde Spring & Wire Company, Ltd. Heavy duty coil springs | Brantford | United States |
| Insulation Industries (Canada) Limited | Fort William | Canada |
| J.F.D. Canada Ltd. Television antennas | Metropolitan Toronto | United States |
| Jackson, George H., Limited | Grimsby | Canada |
| Jacuzzi Bros., Ltd. Pumps and water systems | Metropolitan Toronto | United States |
| Johnson Temperature Regulating Company of Canada, Ltd. Temperature and air-conditioning controls | d. Metropolitan Toronto | Canada |
| Josef-Augstein Co., Limited | Alexandria | United States |
| Kaman Aircraft of Canada, Ltd. | St. Catharines | United States |
| Kennatrack Corporation (Canada) Limited | Metropolitan Toronto | United States |
| Knechtel Bros., Ltd. Wood products | Brantford | Canada |
| Laurentian Woodworking Co., Ltd. Furniture, skis and wood specialities | Hawkesbury | West Germany |
| Lift Lock Hardware Industries Limited Locks, door closers and builders' hardware | <u> </u> | |
| Lindsay-Wilson, Ltd. Sheet metal panels | Metropolitan Toronto | United States Canada |
| Macintyre Marine and Manufacturing, Ltd | Smith's Falls | Canada |
| Magcoa Ltd | Metropolitan Toronto | United States |
| Mannesman Tube Co. Ltd. Seamless steel tubing | Sault Ste. Marie | West Germany |

| Marsland Precision Equipment Ltd. Precision electro-mechanical equipment Mercury Aluminum Limited Aluminum doors and windows Moldex Limited Modded plastic products Mulribead Instruments, Ltd. Precision electrical instruments Mulribead Instruments, Ltd. Precision electrical instruments Myers, F. E., and Brother Company (Canada) Ltd. Windsor Precision electrical instruments Myers, F. E., and Brother Company (Canada) Ltd. Windsor Canada Prototo chips Panellit of Canada, Limited Instrument and control panels Parellit of Canada, Limited Instrument and control panels Permali (Canada) Limited Model animates for electrical insulation Pfizer (Canada) Limited Wood laminates for electrical insulation Pfizer (Canada) Limited Phormaceuticals and anti-biotics Plyboard Company of Canada Plyboard Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Culaity Alemetics Limited Guals-to-metal hermetic seals Rayette Ltd. Beauty supplies Redifit Wood Specialities, Ltd. Complete door-frames with hardware Remie, John, Limited Meris dress and sport shirts Republic Body & Bus Co., Ltd. School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Metropublic Flow Meters, Canada Complete door-frames with hardware Remie, John, Limited Metropolitan Toronto United States Meters, indicators and regulators Metropolitan Toronto United States Meters, indicators and regulators Metropolitan Toronto United States Meters, indicators and regulators Metropolitan Toronto United States | FIRM NAME | LOCATION | ORIGIN |
|---|---|----------------------|---------------|
| Moldex Limited Montibed plastic products Muirhead Instruments, Ltd. Precision electrical instruments Myers, F. E., and Brother Company (Canada) Ltd. Kitchener United States Submersible pumps New Era Food Products Co. Ltd. Windsor Canada Potato chips Panellit of Canada, Limited Metropolitan Toronto United States Instrument and control panels Permali (Canada) Limited Metropolitan Toronto Great Britain Precision demonstrates for electrical insulation Pfizer (Canada) Limited Arnprior United States Pharmaceuticals and anti-biotics Plyboard Company of Canada Milton Canada Phyboard Company of Canada Milton United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Rayette Ltd. Metropolitan Toronto United States Readily Homeatal hermetic seals Rayette Ltd. Metropolitan Toronto United States Rediff Wood Specialities, Ltd. Complete door-frames with hardware Rennie, John, Limited Ganada Limited Metropolitan Toronto United States School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Concealed hydraulic door closers Rixson, Oscar C., Company (Canada) Ltd. Brantford Canada Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Fergus Canada Polyuvethane foam material Rotaform Co. Ltd. Gananaque Canada Charls for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Canada Charls for recording instruments St. Denis Heating & Pattern Works Wood paters for automotite industry St. Lawrence Cement Co. Clarkson Canada | Marsland Precision Equipment Ltd. Precision electro-mechanical equipment | Waterloo | Canada |
| Muirhead Instruments, Ltd. Precision electrical instruments Myers, F. E., and Brother Company (Canada) Ltd. Kitchener United States Submersible pumps New Era Food Products Co. Ltd. Windsor Canada Potato chips Panellit of Canada, Limited Metropolitan Toronto United States Instrument and control panels Permali (Canada) Limited Metropolitan Toronto Great Britain Wood laminates for electrical insulation Pfizer (Canada) Limited Armprior United States Plyboard Company of Canada Milton Canada Plyboard Company of Canada Milton Canada Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited General Metropolitan Toronto United States Republic Body & Bus Co., Ltd. Brantford Canada Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Robinson, Collo Canada, Ltd. Woodbridge Canada Polywethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Rot Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Mercury Aluminum Limited Aluminum doors and windows | Metropolitan Toronto | United States |
| Precision electrical instruments Myers, F. E., and Brother Company (Canada) Ltd. Kitchener United States Submersible pumps New Era Food Products Co. Ltd. Windsor Canada Potato chips Panellit of Canada, Limited Metropolitan Toronto United States Instrument and control panels Permali (Canada) Limited Metropolitan Toronto Great Britain Wood laminates for electrical insulation Pfizer (Canada) Limited Metropolitan Toronto United States Pharmaceuticals and anti-biotics Plyboard Company of Canada Milton Canada Plyboard Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Calas-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelon-frames with hardware Republic Body & Bus Co., Ltd. Brantford Canada Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Concealed Ingidualic door closers Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed Ingidualic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Concealed Ingidualic door closers Robinson, Collo Canada, Ltd. Gananoque Canada Concealed Ingidualic door closers Rotiform Co., Ltd. Gananoque Canada Controls for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Controls for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Controls for recording instruments St. Denis Heating & Pattern Works Wood panels St. Denis Heating & Pattern Works Windsor Canada Canada Canada | Moldex Limited Moulded plastic products | Barrie 🗸 | Canada |
| New Era Food Products Co. Ltd. Windsor Canada Potato chips Panellit of Canada, Limited Metropolitan Toronto United States Instrument and control panels Permali (Canada) Limited Metropolitan Toronto Great Britain Wood Imminates for electrical insulation Pfizer (Canada) Limited Arnprior United States Pharmaccuticals and anti-biotics Plyboard Company of Canada Plyboard Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Recifit Wood Specialities, Ltd. Ajax Canada Metropolitan Toronto United States Reclifit Wood Specialities, Ltd. Ajax Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Metros, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Metros, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Metros, indicators and regulators Robinson, Collo Canada, Ltd. Woodbridge Canada Polywerthane from material Rotaform Co. Ltd. Gananoque Canada Rotaform Co. Ltd. Gananoque Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Muirhead Instruments, Ltd | Stratford | Great Britain |
| Potato chips Panellit of Canada, Limited Instrument and control panels Permali (Canada) Limited Metropolitan Toronto Great Britain Wood laminates for electrical insulation Pfizer (Canada) Limited Arnprior United States Pharmaceuticals and anti-biotics Plyboard Company of Canada Milton Canada Plyboard Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Robinson, Collo Canada, Ltd. Woodbridge Canada Polywrethane foam material Rotaform Co. Ltd. Gananoque Canada Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Myers, F. E., and Brother Company (Canada) Ltd | Kitchener | United States |
| Permali (Canada) Limited Metropolitan Toronto Great Britain Wood laminates for electrical insulation Pfizer (Canada) Limited Arnprior United States Pharmaceuticals and anti-biotics Plyboard Company of Canada Milton Canada Plyboard Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Mixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Motorial School buses Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood pantlers for automotice industry St. Lawrence Cement Co. Canada Canada Conada Canada Canada Canada Colarkson Canada Conada Canada Canada Colarkson Canada Canada Conada Canada Canada Colarkson Canada | | Windsor | Canada |
| Pfizer (Canada) Limited Pharmaceuticals and anti-biotics Plyboard Company of Canada Plyboard Company of Canada Porter-Cable Power Tools (Canada) Ltd. Stationary wood-working tools Quality Hermetics Limited Glass-to-metal hermetic seals Rayette Ltd. Beauty supplies Redifit Wood Specialities, Ltd. Complete door-frames with hardware Rennie, John, Limited Men's dress and sport shirts Republic Body & Bus Co., Ltd. School buses Republic Flow Meters, Canada, Limited Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Meters, indicators and regulators Robinson, Collo Canada, Ltd. Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotitic industry St. Lawrence Cement Co. Clarkson Canada | Panellit of Canada, Limited | Metropolitan Toronto | United States |
| Plyboard Company of Canada Milton Canada Plyboard Company of Canada Milton Canada Plyboard Company of Canada Milton Canada Plyboard Company wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada **Conada** | Permali (Canada) Limited | Metropolitan Toronto | Great Britain |
| Porter-Cable Power Tools (Canada) Ltd. London United States Stationary wood-working tools Quality Hermetics Limited Metropolitan Toronto United States Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plyuvood panels St. Denis Heating & Pattern Works Windsor Canada Vood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Pfizer (Canada) Limited | Arnprior | United States |
| Quality Hermetics Limited Metropolitan Toronto United States Glass-to-metal hermetic seals Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotice industry St. Lawrence Cement Co. Clarkson Canada | Plyboard Company of Canada | Milton | Canada |
| Rayette Ltd. Metropolitan Toronto United States Beauty supplies Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Porter-Cable Power Tools (Canada) Ltd. Stationary wood-working tools | London | United States |
| Redifit Wood Specialities, Ltd. Ajax Canada Complete door-frames with hardware Rennie, John, Limited Guelph Canada Men's dress and sport shirts Republic Body & Bus Co., Ltd. Brantford Canada School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Quality Hermetics Limited | Metropolitan Toronto | United States |
| Rennie, John, Limited | | Metropolitan Toronto | United States |
| Republic Body & Bus Co., Ltd. School buses Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Polyurethane foam material Rotaform Co. Ltd. Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Hot-pressed plywood panels St. Denis Heating & Pattern Works Wood patterns for automotive industry St. Lawrence Cement Co. Canada Canada Canada Clarkson Canada Clarkson Canada Clarkson Canada Canada Clarkson Canada | Redifit Wood Specialities, Ltd. Complete door-frames with hardware | Ajax | Canada |
| Republic Flow Meters, Canada, Limited Metropolitan Toronto United States Meters, indicators and regulators Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Rennie, John, Limited | Guelph | Canada |
| Rixson, Oscar C., Company (Canada) Ltd. Metropolitan Toronto United States Concealed hydraulic door closers Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Republic Body & Bus Co., Ltd. | Brantford | Canada |
| Robinson, Collo Canada, Ltd. Woodbridge Canada Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Republic Flow Meters, Canada, Limited | Metropolitan Toronto | United States |
| Polyurethane foam material Rotaform Co. Ltd. Gananoque Canada Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Rixson, Oscar C., Company (Canada) Ltd | Metropolitan Toronto | United States |
| Charts for recording instruments Roti Wood & Metal Products Co., Ltd. Fergus Canada Hot-pressed plywood panels St. Denis Heating & Pattern Works Windsor Canada Wood patterns for automotive industry St. Lawrence Cement Co. Clarkson Canada | Robinson, Collo Canada, Ltd. Polyurethane foam material | Woodbridge | Canada |
| Hot-pressed plywood panels St. Denis Heating & Pattern Works | Rotaform Co. Ltd. Charts for recording instruments | Gananoque | Canada |
| St. Lawrence Cement Co | Roti Wood & Metal Products Co., Ltd. Hot-pressed plywood panels | Fergus | Canada |
| St. Lawrence Cement Co. Clarkson Canada | St. Denis Heating & Pattern Works Wood patterns for automotive industry | Windsor | Canada |
| 200000 | | Clarkson | Canada |

| FIRM NAME | LOCATION | ORIGIN |
|---|----------------------|-------------------------|
| Schenectady Varnish Canada Limited | Metropolitan Toronto | United States |
| Scully Signal Limited | Metropolitan Toronto | United States |
| Searle, G. D., and Co. Ltd. Pharmaceuticals | Brampton | United States |
| Season-Aire Company Limited | Burlington | Canada |
| Simplicity Materials Handling Limited | Guelph | United States |
| Skippy Footwear Limited | Elmira | United States Canada |
| Special Purpose Equipment, Limited | Metropolitan Toronto | Great Britain |
| Standard Coil Products (Canada) Limited | Metropolitan Toronto | United States |
| Stathmos of Canada Limited | Metropolitan Toronto | Sweden |
| Steber-Woodhouse Limited | Metropolitan Toronto | United States |
| Steel Grit of Canada, Ltd. Metallic abrasives | Galt | Canada |
| Steltner Development & Manufacturing Co. Ltd | St. Catharines | Canada |
| Strategic Materials Co. Ferro-manganese | Niagara Falls | United States |
| Surpass Petrochemicals Limited Petroleum sulfonates | Metropolitan Toronto | Canada |
| Tel-A-Tape Enterprises of Canada Limited | Kirkland Lake | Canada |
| Textral Fibres Limited | Elmira | Canada |
| Valerie-Wares Limited | Brantford | United States |
| Vampeo Aluminum Products Limited | Strathroy | United States |
| Vaunclair Purveyors Ltd | Metropolitan Toronto | Canada |
| Veneer Products Limited | Fergus | Canada |
| Warren Alloy (Canada) Ltd | Chatham | United States |
| Weatherguard Awning Products Ltd. | Metropolitan Toronto | United States |
| Wesson Cutting Tools, Limited | Metropolitan Toronto | United States |

| FIRM NAME | LOCATION | ORIGIN |
|---|----------------------|---------------|
| Winchester Electronics Company, Limited | Windsor | Canada |
| Wright Line (Canada) Ltd. Punched card accessories for business machines | Metropolitan Toronto | United States |
| Wrigley Steel Co. of Canada Ltd. Metal-forming parts and stampings | Windsor | Canada |

The following is a list of 43 Ontario manufacturing firms which built branch plants in new locations in the Province:

| NAME | LOCATION | NEW LOCATION |
|--|------------|------------------|
| Agricultural Chemicals, Limited | Port Hope | London |
| American Nepheline Limited | Lakefield | Nephton |
| Bathurst Power and Paper Company Limited | Toronto | Whitby |
| British Oxygen Canada Limited | Toronto | St. Catharines |
| Canada and Dominion Sugar Co. Limited | Chatham | Toronto |
| Canada Cement Co., Limited | Belleville | Beechville |
| Canadian Hoffman Machinery Co. Limited | Toronto | Fergus |
| Canadian Johns-Manville Co. Limited | Toronto | North Bay |
| Canadian Westinghouse Co., Limited | Hamilton | Grimsby |
| Canadian Westinghouse Co., Limited | Hamilton | Stratford |
| Canadian Wood Products Ltd. | Grimsby | Victoria Harbour |
| Chesebrough-Ponds (Canada) Ltd. | Toronto | Markham |
| Compo Shoe Machinery Corp. of Canada, Ltd. | Toronto | Sundridge |
| Daymond Company Limited | Chatham | Toronto |
| Deloro Smelting & Refining Co. Limited | Deloro | Belleville |
| Du Pont Company of Canada, Limited | Kingston | Ajax |
| Du Pont Company of Canada, Limited | Kingston | North Bay |
| Flintkote Company of Canada Limited | Toronto | Paris |
| Fruehauf Trailer Co. of Canada, Limited | Toronto | Toronto Twp. |
| Glendale Mobile Homes, Ltd. | London | Strathroy |
| Goodrich, B. F., Chemical Co. Limited | Kitchener | Thorold Twp. |
| Greening, B., Wire Co., Limited | Hamilton | Orangeville |
| Jeffery Luggage Ltd. | Ottawa | Arnprior |
| Lawrence Building Specialities Ltd. | Toronto | Brampton |
| Linde Air Products Company | Toronto | London |

| NAME | LOCATION | NEW LOCATION |
|---|-----------------------|----------------|
| Lloyd, C., & Son, Limited | Wingham | Kingston |
| Modern Planned Kitchens Ltd. | Neustadt | Wiarton |
| McCaul Hosiery Mills Limited | Toronto | Meaford |
| Nichols Chemical Co., Limited | Toronto | Thorold Twp. |
| Noranda Mines Ltd. | Toronto | Cutler |
| Ontario Machine & Tool Works | Whitby | Ajax |
| Ontario Plant Foods Ltd. | Delhi | Chatham |
| Parke, Davis & Company, Ltd. | Walkerville | Brockville |
| Peerless Textile Products Co. Limited | Toronto | Hanover |
| Penberthy Injector Limited | Windsor | St. Catharines |
| R.C.A. Victor Co., Limited | Montreal | Renfrew |
| Read's Fertilizers Ltd. | Elmira | Exeter |
| Smallwood, S. G., Limited | Kitchener | Acton |
| Thorold Concrete Block Company | Thorold | Stoney Creek |
| Titania Electric Corp. of Canada, Ltd. | Trenton | Gananoque |
| Toronto Elevators, Limited | Toronto | Wallaceburg |
| Van Wilson Equipment Co. Ltd. | Hamilton | Aldershot |
| Wooster Rubber Co. (Canada) Ltd. | Port Credit | Cooksville |
| | | |
| | | |
| Companies purchasing major interests in establi | shed Ontario industri | ies: |
| A. G. für Fein- und Grobkeramik (München) | Kingston | West Germany |

| purchased Frontenac Floor & Wall Tile Co. Ltd., Kingston | .West | Germany |
|---|--------|---------|
| A.P.V. Company | Great | Britain |
| Aeroquip Corporation | | States |
| Aluminum Castings Company | Great | Britain |
| Birmingham Asbestos Ltd. purchased Ajax-Precision Manufacturing Co. Limited, Metropolitan Toronto | Great | Britain |
| Bruning, Charles, Co., Inc. purchased Frank J. Raw Co., Limited, Metropolitan Toronto | United | States |
| General Controls Co. purchased Perfex Controls Limited, Guelph | United | States |
| General Electric Co. Ltd. purchased Amalgamated Electric Corp., Limited, Metropolitan Toronto | Great | Britain |

| Harris and Sheldon Ltd. purchased Kent-McClain Limited, Metropolitan Toronto | Great Britain |
|--|---------------|
| Hartz Mountain Products Inc. purchased VioBin (Canada) Ltd., St. Thomas | United States |
| Huntingdon Woollen Mills Limited purchased Horn Bros. Woollen Ltd., Lindsay | Quebec |
| Peglers Limited purchased Galt Brass Company Limited, Galt. | Great Britain |
| Ray Industries, Inc. purchased Charcoal Supply Co. Ltd., South River | United States |
| Shoe Corporation of America purchased Hewetson Shoes Limited, Brampton | United States |
| Signode Steel Strapping Co. purchased Canadian Staples, Limited, Metropolitan Toronto | United States |
| Simonds Canada Saw Co., Limited | Quebec |
| Stavely Coal & Iron Co. Ltd. purchased A. R. Williams Machinery Co. Ltd., Metropolitan Toronto | Great Britain |
| Stinnes, Hugo, Industrie und Handel G.m.b.H. purchased Canada Machinery Corporation, Limited, Galt | West Germany |
| Trav-Ler Radio Corp. purchased The Hallicrafters Canada Limited, Metropolitan Toronto | United States |
| Wolverine Tube Division, Calumet & Hecla, Inc. purchased Canada Vulcanizer & Equipment Co. Ltd., London | United States |
| | |

EXPANSIONS OF ONTARIO INDUSTRIES

The following 350 Ontario manufacturing companies built major additions to their existing plants:

| NAME | LOCATION |
|---|----------------------|
| Abbott Laboratories, Ltd. | Metropolitan Toronto |
| Abitibi Power & Paper Co., Limited | Fort William |
| Abitibi Power & Paper Co., Limited | Sault Ste. Marie |
| Acadian Platers Limited | Metropolitan Toronto |
| Acme Chemical Products, Ltd. | Metropolitan Toronto |
| Addressograph-Multigraph of Canada Limited | Metropolitan Toronto |
| Aero Marine Industries | Oakville |
| Aeroquip (Canada) Limited | Metropolitan Toronto |
| Alchem Limited | Burlington |
| Algoma Steel Corp. Ltd. | Sault Ste. Marie |
| Allanson Armature Manufacturing Company Limited | Metropolitan Toronto |
| Alliance Paper Mills Limited | Merriton |
| Alsco Products of Canada Ltd. | Metropolitan Toronto |
| Alsco Sales (Ontario) Ltd. | Hamilton |
| Aluminum Goods Limited | Metropolitan Toronto |
| American Can Company | Hamilton |
| American Decalcomania Company of Canada Limited | Walkerville |
| American-Marsh Pumps (Canada) Ltd. | Stratford |
| Anaconda American Brass, Limited | Metropolitan Toronto |
| Anderson and Marsh Limited | Brantford |
| Anthes-Imperial Company, Limited | St. Catharines |
| Antiference (Canada) Limited | Metropolitan Toronto |
| Armco Drainage & Metal Products of Canada Ltd. | Guelph |
| Ashman, T. D., Plastics Limited | Dundas |
| Atlantic Service Co., Limited | Metropolitan Toronto |
| Atlas Radio Corporation Ltd. | Metropolitan Toronto |
| | |
| Audio-Transformer Company Limited | - |
| Audio-Transformer Company Limited Bach-Simpson Limited | Waterloo |

| NAME | LOCATION |
|---|----------------------|
| Barlin-Scott Manufacturing Co. Limited | Hamilton |
| Bell City Foundry (Brantford) Limited | |
| Benco Television Associates Ltd. | |
| Berry Hill Sales Inc. | |
| Blair Metal Products Limited | |
| Boorman's Beverages Ltd. | |
| Border Tool & Die Ltd. | |
| Borg Fabrics Limited | |
| Brampton Paint Co. | |
| Brantford Oven & Rack Co., Limited | - |
| Brockville Co-operative Association | |
| Broome, J. Ward, Limited | |
| Brown's Beverages, Limited | |
| Brunner, Mond Canada Sales, Limited | |
| Burns & Co. Limited | Fort William |
| C. & M. Products Ltd. | Metropolitan Toronto |
| Cabot Carbon of Canada Limited | |
| Caldwell Linen Mills, Limited | Iroquois |
| California Fruit Co. | Metropolitan Toronto |
| Calvert Distillers Limited | Amherstburg |
| Calvert, W. E., Limited | Brampton |
| Canada Bread Co. Limited | Metropolitan Toronto |
| Canada Cabinets and Furniture Limited | Waterloo |
| Canada Dry Limited | Kitchener |
| Canada Iron Foundries Limited, National Iron Division | Metropolitan Toronto |
| Canada Packers Limited | Chatham |
| Canada Packers Limited | Metropolitan Toronto |
| Canada Sand Papers, Limited | Plattsville |
| Canadian Aniline & Extract Co., Limited | Hamilton |
| Canadian Canners Limited | Grimsby |
| Canadian Controllers Limited | Metropolitan Toronto |
| Canadian Conveyors Limited | Burlington |
| Canadian Electric Box and Stampings Limited | Metropolitan Toronto |

| NAME | LOCATION |
|--|----------------------|
| Canadian Film Industries Limited | Metropolitan Toronto |
| Canadian General Electric Co. Ltd. | Cobourg |
| Canadian General Electric Co. Ltd. | Oakville |
| Canadian Industries Limited | Cornwall |
| Canadian Industries Limited | Millhaven |
| Canadian Kodak Co. Limited | Metropolitan Toronto |
| Canadian Mechanical Handling Systems Ltd. | Windsor |
| Canadian Oil Companies, Limited | Sarnia |
| Canadian Pad & Paper Co., Limited | Metropolitan Toronto |
| Canadian Pittsburgh Industries, Metal Fabrication Division | London |
| Canadian Porcelain Co., Limited | Hamilton |
| Canadian Public Booth Co., Limited | Arnprior |
| Canadian Radio Manufacturing Corporation Limited | Metropolitan Toronto |
| Canadian Rock Salt Company Limited | Ojibway |
| Capital Metal Industries Ltd. | Metropolitan Toronto |
| Chatco Steel Products Limited | Metropolitan Toronto |
| Chrysler Corporation of Canada, Limited | Windsor |
| C.I.L. Ltd., Fabrikoid Division | Metropolitan Toronto |
| Clare, A. R., & Company Limited | Metropolitan Toronto |
| Collins Radio Co. of Canada, Limited | Metropolitan Toronto |
| Collis Leather Company Limited | Aurora |
| Columbian Carbon (Canada) Limited | Metropolitan Toronto |
| Colville Industries Ltd. | Chatham |
| Computing Devices of Canada Ltd. | Ottawa |
| Conroy Manufacturing Company, Limited | St. Catharines |
| Corbin Lock Company of Canada, Limited | Belleville |
| Coro (Canada) Limited | Metropolitan Toronto |
| Cory Corporation (Canada) Ltd. | Metropolitan Toronto |
| Coultis, George, & Son | Thedford |
| Courtaulds (Canada) Limited | Cornwall |
| Crawley Films Limited | Ottawa |
| Cromac Chemicals Co. Limited | Metropolitan Toronto |
| Crouse-Hinds Co. of Canada, Limited | Metropolitan Toronto |

| NAME | LOCATION |
|---|----------------------|
| Curtis Products Ltd. | Cobourg |
| Cutler Brands, Limited | Metropolitan Toronto |
| Delhi Metal Products Ltd. | Delhi |
| De Long Hook & Eye Co. Limited | St. Mary's |
| Design Craft Limited | Metropolitan Toronto |
| Detroit Gasket & Manufacturing (Canada) Limited | Petrolia |
| Dominion Aluminum Fabricating Limited | Metropolitan Toronto |
| Dominion Brakeshoe Co. Limited | Lindsay |
| Dominion Bridge Company Limited | Metropolitan Toronto |
| Dominion Foundries & Steel, Ltd. | Hamilton |
| Dominion Rubber Co., Limited | Kitchener |
| Dominion Sash Limited | Streetsville |
| Donaldson Company (Canada) Limited | Chatham |
| Dow Chemical of Canada, Limited | Sarnia |
| Dowty Equipment of Canada Ltd. | Ajax |
| Dunco Ltd. | Metropolitan Toronto |
| Du Pont Company of Canada Limited | Maitland |
| Eastern Steel Products, Limited | Preston |
| Easy Washing Machine Co. Ltd. | Metropolitan Toronto |
| Egry Continuous Forms, Limited | Metropolitan Toronto |
| Eldorado Mining and Refining Limited | Port Hope |
| El-Met-Parts Limited | Dundas |
| Ex-Cell-O Corporation of Canada, Limited | |
| Exolon Company | |
| F-H Welding Machines Limited | Metropolitan Toronto |
| Factor, Max, & Co. | |
| Fahralloy Canada Limited | |
| Fearman, F. W., Company Limited | Hamilton |
| Federal Wire & Cable Company Limited | Guelph |
| Federated Metals Canada Limited | |
| Ferro Enamels (Canada), Limited | Oakville |
| Fiberglas Canada, Limited | Guelph |
| Fischer Bearings Manufacturing Limited | |

| NAME | LOCATION |
|---|--|
| Foley Foundry & Machine Co. Ltd. | Belleville |
| Ford Motor Co. of Canada, Limited | Oakville |
| Ford Motor Co. of Canada, Limited | Windsor |
| Forest Basket Company, Limited | Forest |
| Fortune Footwear Ltd. | Hamilton |
| Frey Instrument Co. Ltd. | Smith's Falls |
| Fritz-Glitsh, Canada | Uxbridge |
| Frontenac Floor & Wall Tile Ltd. | Kingston |
| Gair Company Canada, Limited | Metropolitan Toronto |
| General Die & Machine Company, Limited | Welland |
| General Foods, Limited | Cobourg |
| General Instruments – F. W. Sickles of Canada, Ltd. | Waterloo |
| General Mills (Canada) Ltd. | Metropolitan Toronto |
| General Tire & Rubber Co. of Canada, Limited | Welland |
| Gilbey, W. & A., Limited | Metropolitan Toronto |
| Goodwin Metal Products Ltd. | Peterborough |
| | |
| Goodyear Tire & Rubber Co. of Canada Ltd. | North Bay |
| Goodyear Tire & Rubber Co. of Canada Ltd. Graham Bell Limited | · · |
| · | Streetsville |
| Graham Bell Limited | Streetsville Metropolitan Toronto |
| Graham Bell Limited Grand & Toy, Limited | StreetsvilleMetropolitan TorontoFort William |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguishene |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawa |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledonia |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChatham |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan Toronto |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlington |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited Halliday Company Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlingtonBrantford |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited Halliday Company Limited Harding Carpets, Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlingtonBrantfordMetropolitan Toronto |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited Halliday Company Limited Harding Carpets, Limited Hard Metal Fabricators Ltd. | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlingtonBrantfordMetropolitan TorontoRenfrew |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited Halliday Company Limited Harding Carpets, Limited Hard Metal Fabricators Ltd. Hartshorn, Stewart, Limited | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlingtonBrantfordMetropolitan TorontoRenfrewStratford |
| Graham Bell Limited Grand & Toy, Limited Great Lakes Paper Co., Limited Grew Boats, Limited Guelph Cask, Veneer and Plywood Co., Limited Gypsum Lime & Alabastine, Canada, Limited Hadley-Moulthrop Engineering Co. Ltd. Haig Printing and Office Supplies Limited Halliday Company Limited Harding Carpets, Limited Hard Metal Fabricators Ltd. Hartshorn, Stewart, Limited Hastings & Sons Foundry & Machine Shop | StreetsvilleMetropolitan TorontoFort WilliamPenetanguisheneMattawaCaledoniaChathamMetropolitan TorontoBurlingtonBrantfordMetropolitan TorontoRenfrewStratfordWoodstock |

| NAME | LOCATION |
|--|----------------------|
| Herring-Hall-Marvin Safe Company of Canada, Ltd. | Metropolitan Toronto |
| Highway Trailers of Canada Ltd, | Metropolitan Toronto |
| Hill-Clark-Francis Limited | New Liskeard |
| Hinde & Dauch Paper Co. of Canada, Limited | Trenton |
| Holmes Foundry Co. Limited | Sarnia |
| Hoover Co., Limited | Hamilton |
| Howards & Sons (Canada) Ltd. | Cornwall |
| Huron Steel Products Co., Limited | Windsor |
| Husky Oil & Refining Ltd. | Fort William |
| Imperial Oil Limited | Sarnia |
| Imperial Refractories & Equipment Limited | Waterloo |
| Industrial Wire & Cable Limited | Metropolitan Toronto |
| Ingersoll Machine & Tool Co., Limited | Ingersoll |
| Innes Equipment Ltd. | Metropolitan Toronto |
| International Harvester Co. of Canada, Limited | Hamilton |
| International Harvester Co. of Canada, Limited | Chatham |
| International Parts (Canada) Ltd. | Metropolitan Toronto |
| International Waxes Limited | Metropolitan Toronto |
| Isotope Products Limited | Oakville |
| Jamar Plywood Ltd. | Kirkland Lake |
| Johnson Temperature Regulating Company of Canada Limited | Metropolitan Toronto |
| Kakabeka Falls Brewing Co. Ltd. | Fort William |
| Kaufman Furniture Limited | Collingwood |
| Kaumeyer Paper Products Ltd. | Chippawa |
| Keith-Day Limited | Waterloo |
| Kelvin-Thompson Company Limited | Ajax |
| Kemp Manufacturing Co. Ltd. | Guelph |
| Kendall Company (Canada) Limited | Metropolitan Toronto |
| Kenwood Mills, Limited | Arnprior |
| Kingston Dunbrick Company Limited | |
| Kitchen Overall & Shirt Co., Limited | Brantford |
| Kolmar Wilckens Limited | Barrie |
| Koroflex Plastics Ltd. | Brampton |

| NAME | LOCATION |
|---|--|
| Larsen & Shaw Limited | Walkerton |
| Last Minute Manufacturing Co, Ltd. | Thorold |
| Lau Blower Company of Canada Ltd. | Kitchener |
| Lawson & Jones, Limited | London |
| Lawson & Jones, Limited | Metropolitan Toronto |
| Lawson Lumber Co. Ltd. | Hamilton |
| Leckie, John, Limited | Metropolitan Toronto |
| Leitch, Arthur S., Co. Ltd. | Metropolitan Toronto |
| Levene Die Co., Limited | Kitchener |
| Lewis-Howe Co. | Windsor |
| Libby, McNeil & Libby of Canada, Limited | Chatham |
| Lido Industrial Products Ltd. | Metropolitan Toronto |
| Life Savers, Limited | Hamilton |
| Lily Cups Limited | Metropolitan Toronto |
| Lincoln Foundry Co. | St. Catharines |
| Linde Air Products Company, Division of Union Carbide | Fort William |
| | |
| Livingston Wood Manufacturing Limited | Tillsonburg |
| Livingston Wood Manufacturing Limited Long, E., Limited | o a |
| | Orillia |
| Long, E., Limited | Orillia Oakville |
| Long, E., Limited Long Manufacturing Co., Limited | Orillia Oakville Metropolitan Toronto |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan Toronto |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan Toronto |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrew |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingston |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamilton |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort Hope |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. Mathews Conveyor Co., Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort HopeSt. Mary's |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. Mathews Conveyor Co., Limited Maxwell, Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort HopeSt. Mary'sArnprior |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. Mathews Conveyor Co., Limited Maxwell, Limited Measurement Engineering Ltd. | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort HopeSt. Mary'sArnpriorSt. Thomas |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. Mathews Conveyor Co., Limited Maxwell, Limited Measurement Engineering Ltd. Medcalf Shoe Co., Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort HopeSt. Mary'sArnpriorSt. ThomasParis |
| Long, E., Limited Long Manufacturing Co., Limited Lucas-Rotax Limited M. & M. Metal Products Macotta Co. of Canada Limited Magline of Canada Ltd. Marker, Gus, Block & Tile Ltd. Master Varnish & Paint Co. Mathews Conveyor Co., Limited Maxwell, Limited Measurement Engineering Ltd. Medusa Products Co. of Canada, Limited | OrilliaOakvilleMetropolitan TorontoMetropolitan TorontoMetropolitan TorontoRenfrewKingstonHamiltonPort HopeSt. Mary'sArnpriorSt. ThomasParisHamilton |

| NAME | LOCATION |
|--|----------------------|
| Moloney Aluminum Products of Canada, Ltd. | Aurora |
| Morval Products Co. Ltd. | Kitchener |
| Motorola Canada Ltd. | Metropolitan Toronto |
| Murray, Robert A., Limited | Fort Erie |
| McCordick, F. C., Leathers Limited | St. Catharines |
| McPhar Manufacturing Limited | Metropolitan Toronto |
| National Slag Limited | Hamilton |
| Nelson, H. C., Chemicals Limited | Windsor |
| Neptune Meters, Limited | Metropolitan Toronto |
| Newell Manufacturing Company Limited | Prescott |
| Niagara Heating Manufacturers Ltd. | St. Catharines |
| Niagara Structural Steel Ltd. | St. Catharines |
| Nickleson Tool & Die Company, Ltd. | Windsor |
| Nortex Products Corporation Limited | Metropolitan Toronto |
| Norton Company | Chippawa |
| Novadel-Agene, Limited | Fort Erie |
| Oki and Willadsen Limited | Metropolitan Toronto |
| Oaks, J. D., & Son Limited | Guelph |
| Office Specialty Mfg. Company Limited | Holland Landing |
| Ofrex (Canada) Ltd. | Metropolitan Toronto |
| Ontario Paper Co. Limited | Thorold |
| Ontario Steel Products Co., Limited | Chatham |
| Orange Crush, Limited | Hamilton |
| Oregon Saw Chain Limited | Guelph |
| Ortho Pharmaceutical Corporation (Canada) Ltd. | |
| Ottawa Valley Grain Products, Limited | Beachburg |
| Owen Sound Die & Engineering, Limited | |
| Packard Electric Company Limited | St. Catharines |
| Page Machines & Tool Works Limited | |
| Page-Hersey Tubes, Limited | Welland |
| Paper Novelty Manufacturing Company Ltd. | |
| Paris Dunbrik Company Ltd. | Paris |
| Parker Pen Co., Ltd. | Metropolitan Toronto |

| NAME | LOCATION |
|--|---|
| Paxton Brick & Tile Co. | St. Catharines |
| Peerless Tool & Mould Co. | Windsor |
| Perkins, F., (Canada) Limited | Metropolitan Toronto |
| Peterborough Canoe Co., Limited | Peterborough |
| Philips Industries Ltd. | Metropolitan Toronto |
| Polymer Corporation, Limited | Sarnia |
| Porritts & Spencer (Canada) Limited | Hamilton |
| Port Arthur Shipbuilding Co., Limited | Port Arthur |
| Powell & Growers Limited | St. Catharines |
| Price Air Conditioning Co. Ltd. | Metropolitan Toronto |
| Progressive Welder (Canada) Ltd. | Chatham |
| Pure Spring Co., Limited | Ottawa |
| Pyramid Canners Limited | Leamington |
| Quinte Machine & Repair Co. Ltd. | Trenton |
| Radio Valve Co. of Canada Limited | Metropolitan Toronto |
| Redmond Motors of Canada Ltd. | St. Thomas |
| Regent Refineries (Canada) Ltd. | Port Credit |
| Reliable Tool & Manufacturing Company | Thorold |
| Renfrew Bottling Works Ltd. | Renfrew |
| Richards-Wilcox Canadian Co., Limited | London |
| Robertson, James, Co., Limited | |
| Robertson, James, Co., Lanned | Metropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited | |
| | Metropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited | Metropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. | Metropolitan TorontoSault Ste. MarieBrockville |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. Rotor Electric Company Limited | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan TorontoAjax |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. Rotor Electric Company Limited Rowe Bros. & Co. (Canada) Limited | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan TorontoAjaxGalt |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. Rotor Electric Company Limited Rowe Bros. & Co. (Canada) Limited Royal Metal Mfg. Co. Ltd. | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan TorontoAjaxGaltWindsor |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. Rotor Electric Company Limited Rowe Bros. & Co. (Canada) Limited Royal Metal Mfg. Co. Ltd. Russel, Hugh, & Sons Limited | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan TorontoAjaxGaltWindsorMetropolitan Toronto |
| Robinson Clay Product Co. of Canada Limited Roddis Lumber & Veneer Co. of Canada, Ltd. Rollit Products Limited Rosco Metal & Roofing Products Ltd. Rotor Electric Company Limited Rowe Bros. & Co. (Canada) Limited Royal Metal Mfg. Co. Ltd. Russel, Hugh, & Sons Limited Rust Craft Ltd. | Metropolitan TorontoSault Ste. MarieBrockvilleMetropolitan TorontoMetropolitan TorontoAjaxGaltWindsorMetropolitan Toronto |

| NAME | LOCATION |
|--|----------------------|
| Seeley & Co., (Canada), Limited | Metropolitan Toronto |
| Shaw, Francis, (Canada) Limited | Burlington |
| Shell-Cast Alloys Limited | Guelph |
| Shelly Films Limited | Metropolitan Toronto |
| Silverwood Dairies, Limited | Metropolitan Toronto |
| Simoniz Company Limited | Metropolitan Toronto |
| Siris, A. J., Products (Canada) Limited | Metropolitan Toronto |
| Smith, E. D., & Sons, Limited | Winona |
| Smith, Howard, Paper Mills Ltd. | Cornwall |
| Spanner Products, Limited | Metropolitan Toronto |
| Standard-Modern Tool Company Limited | Windsor |
| Standard Sanitary & Dominion Radiator, Limited | Metropolitan Toronto |
| Stanley Steel Co., Limited | Hamilton |
| Steel Co. of Canada Limited | Gananoque |
| Steel Co. of Canada Limited | Hamilton |
| Steel Master Tool Co. Ltd. | Windsor |
| Stone, William, & Sons Limited | Ingersoll |
| Stratford Machine & Tool Co. | Stratford |
| Syntron (Canada) Ltd. | Stoney Creek |
| Talbot, A., Limited | London |
| Taylor Soaps-Perfumes Limited | Metropolitan Toronto |
| Tecalemit (Canada) Limited | Metropolitan Toronto |
| Texpack Limited | Brantford |
| Thomson (Canada) Rivet Co. Ltd. | Gananoque |
| Timken Roller Bearing Company | St. Thomas |
| Timmins Packers Limited | Timmins |
| Toronto Paint & Wallpaper Co. Limited | Metropolitan Toronto |
| Trelco Limited | Metropolitan Toronto |
| Triangle Conduit and Cable (Canada) Limited | Metropolitan Toronto |
| United Co-operatives of Ontario | Stratford |
| Viceroy Manufacturing Company Limited | Metropolitan Toronto |
| Vick Chemical Inc. | St. Thomas |
| Wabi Iron Works, Limited | New Liskeard |

EXPANSIONS OF INDUSTRIES

| NAME | LOCATION |
|---|----------------------|
| Walker Metal Products Ltd. | Windsor |
| Walker, Hiram, & Sons, Limited | Windsor |
| Walker Press Limited | Paris |
| Wallaceburg Singer Co. Ltd. | Wallaceburg |
| Welland Electric Steel Foundry, Limited | Welland |
| Wellington of Canada Sportswear Limited | Prescott |
| Weston, George, Limited | Metropolitan Toronto |
| Western Packing Ltd. | Brampton |
| Wheatley Manufacturing, Ltd. | Windsor |
| White Die Casting Co. | Dundas |
| White Mop Wringer Co. of Canada | Paris |
| Wilson Concrete Products Limited | Belleville |
| Windsor Lumber Co., Limited | Windsor |
| Wotherspoon, J. A., and Son, Ltd. | Oakville |
| Wright, C. E., Company | Oakville |
| York Woodcraft, Limited | New Hamburg |

GOVERNMENT OF ONTARIO

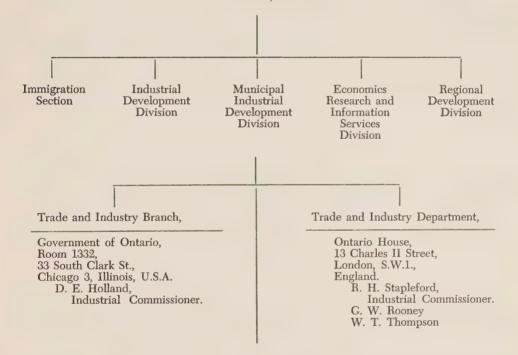
Department of Planning and Development

W. M. NICKLE, Q.C., Minister

TRADE AND INDUSTRY BRANCH

454 University Ave., Toronto 2

A. V. CRATE, Director



Department of Industrial Research Services

Ontario Research Foundation, 43 Queen's Park, Toronto D. F. MacRae, Director

Services Offered by the Trade and Industry Branch

The Trade and Industry Branch of the Government of Ontario promotes the economic growth of the Province through the development of its trade and industry. The Trade and Industry Branch provides to manufacturers a comprehensive and confidential service without cost. The Branch is organized in five main divisions:

Business Development Division
Industrial Development Division
Municipal Industrial Development Division
Economics Research and Information Services Division
Regional Development Division

The Trade and Industry Branch

- . . . advises Ontario manufacturers who are planning to expand their industries and assists Canadian manufacturers and those from other countries who intend to establish new industries in Ontario. Information and service is supplied on markets, raw materials, labour, power, transportation, sites, premises and all factors pertaining to manufacturing in Ontario.
- . . . compiles municipal industrial statistics on all Ontario communities for the guidance of manufacturers and assists Ontario municipalities with their industrial development. Assists and supports regional development programmes throughout Ontario.
- . . . prepares and publishes resource information, statistical reports and promotional literature on Ontario's trade and industry and on the work of the Trade and Industry Branch.

The Trade and Industry Department, London, England, promotes trade relations and the establishment of overseas industries in Ontario.

The Department of Industrial Research Services of the Ontario Research Foundation provides scientific and technical information based on laboratory research to industries in Ontario.

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The Trade and Industry Branch works in close co-operation with Federal and Provincial Government Departments, the chartered banks, investment houses, railways, national and provincial organizations and with municipal and regional development officials throughout Ontario.

The Trade and Industry Branch is a member of the Provincial Governments of Canada, Trade and Industry Council.

Regional Economic Development Programme

In 1953 the Ontario Government first introduced, through the Trade and Industry Branch of the Department of Planning and Development, its new Regional Economic Development Programme. This Programme is designed to support the development of the Province through economic analysis, planning and direction on a regional basis. For this purpose the Province has been divided into the following nine regions:

Eastern Ontario

Southwestern Ontario

Northwestern Ontario

Upper Grand

Niagara

Northeastern Ontario

Lake Ontario

Georgian Bay

Metropolitan

The Government proposed the establishment, in each region, of a Regional Development Association to represent a partnership arrangement between the Provincial Government, the municipalities and development-minded organizations within the Region. These Associations coordinate and integrate the economic planning and development efforts of the Region and take an active interest in all phases of development including industrial development, community planning, agriculture, mining, tourism, and so on. The Programme encourages the people living within the Regions to solve their particular growth problems and to make long-range plans for the future, taking into account the individual characteristics of their particular Region.

The Regional Development Association represents the interests of the majority of the municipalities within the Region, is incorporated, elects a Board of Directors, establishes permanent offices and employs a General Manager. To support the work of the Association, the Government makes a grant and, to establish a close liaison with its various departments, appoints one Director to the Board.

The Trade and Industry Branch has continued to introduce this Programme throughout the Province. To date, five Regions have been organized and Regional Development Associations are in operation. A sixth Regional Association is now being organized:

Eastern Ontario Development Association, 260 Cooper Street, OTTAWA 4, Ontario

Northwestern Ontario Development Association, News Chronicle Building, PORT ARTHUR, Ontario

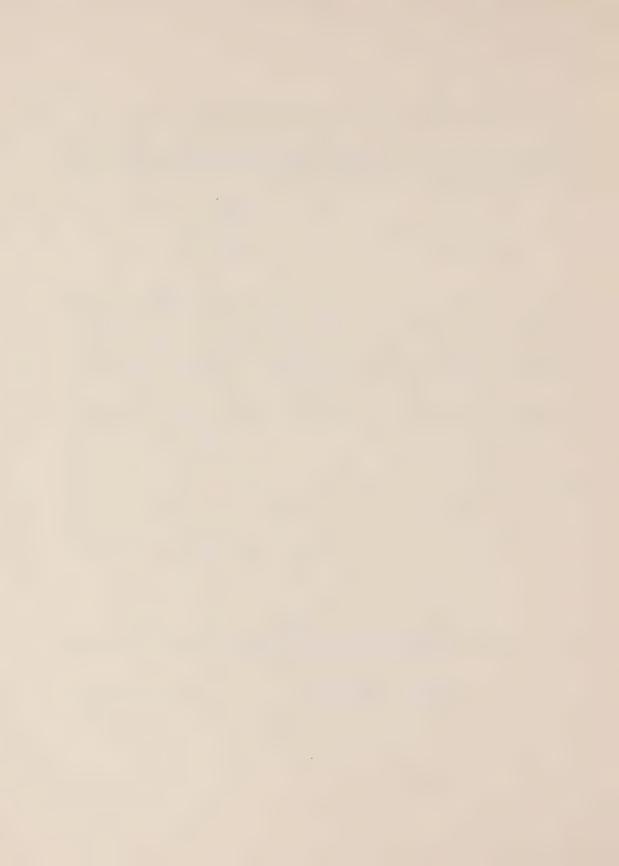
Georgian Bay Development Association, Ingram Block, Dominion Avenue West, MIDLAND, Ontario

Lake Ontario Development Association, 255% George Street, PETERBOROUGH, Ontario

Northeastern Ontario Development Association, 447 Main Street East, NORTH BAY, Ontario

Upper Grand Development Organization (In process of organization)

It is the intention of the Government to continue the introduction of the Regional Economic Development Programme in the remaining 3 Regions of the Province.



The Trade and Industry Branch appreciates the continued co-operation and support of the following:

Department of Industrial Research Services, Ontario Research Foundation
Industrial Commissions of the Municipalities of Ontario
Hydro-Electric Power Commission of Ontario
Ontario Regional Development Associations
Industrial Development Division, Department of Trade and Commerce, Ottawa

Canadian Importers' Association

Dusiness Development Departments, Chartered Banks and Transcontinental Bullways

United Kingdom Trade Commissioner Service

United States Consulate General

Other Foreign Consulates

Statistics Section, Ontario Department of Economics

Chambers of Commerce and Boards of Trade

Canadian Manufacturers' Association

Canadian Exporters' Association





